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FINANCIAL TIMES

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LAW SUMMARY

GENERAL Belfast gangs at fire buses

Blocking roads, stopped buses and ordered drivers to get out

Irish trawler skippers aged at Plymouth

Police officers are debriefed

Ship explodes

Police scare

Injured

Well up

Radio claim that Tanzania is invading Uganda

PRICE CHANGES YESTERDAY table with columns for item and change

Cabinet discusses devolution vote aftermath to-day

BY RICHARD EVANS, LOBBY EDITOR

The Cabinet meets to-day for a special session to survey the ruins of the Government's legislative programme after the shelving yesterday of the devolution legislation and the last-minute withdrawal of the Direct Labour Bill.

The humiliating failure to secure the quillotine on the Scotland and Wales Bill has undermined the Government's Parliamentary vulnerability and its lack of a reliable overall Commons majority.

The Cabinet accepted the inevitable yesterday and put the Bill, setting up Assemblies in Edinburgh and Cardiff, into cold storage while all-party talks took place.

With the increasing militancy of the Conservatives, and the anger of the minority parties over the devolution failure, Ministers face the prospect of being unable to secure a majority for any contentious legislation.

The Direct Labour Bill, which would allow local authorities to carry out all work with their own building departments, was due to be published yesterday and appeared on the Commons Order Paper, but was withdrawn at the last minute.

The Government feared it would not receive a Second all-party talks give only a forbidden opposition of all the minority parties and hostility that the chances of any

devolution legislation reaching the Statute Book this session are extremely remote.

Mr. Michael Foot, Minister in Charge of Devolution, clearly sees the talks as a means of salvaging what he can of the Government's commitment to devolution, but the Tories want to see the present Bill abandoned before they are prepared to have meaningful negotiations.

They want any devolution discussions to include England and Northern Ireland as well as Scotland and Wales, but this is entirely unacceptable to the Government.

£2bn. income tax cuts urged by CBI

BY ADRIAN HAMILTON

THE GOVERNMENT should make a £2bn. cut in income tax at all levels to restore incentives and prepare the ground for a further period of wage restraint, the Confederation of British Industry said yesterday.

Like the TUC—which is to present its budget recommendations to the Chancellor to-day—the CBI now seems intent on forcing the pace on Mr. Healey's assurances of a better tax deal for the skilled worker and manager.

CBI leaders presenting their plans to Mr. Healey yesterday, said that a reduction of £2bn. could be achieved with fairly moderate expenditure cuts without breaching the Government's assurances on the public sector borrowing requirement.

In line with other forecasts, its own estimates suggest that borrowing requirements in 1977-78 is likely to fall short of the International Monetary Fund ceiling of £5.7bn. by at least £1bn.

Additional tax relief should be financed out of changes in social security benefits and further expenditure cuts.

While the Treasury is taking a more cautious line on its ability to give substantial direct tax relief without increasing indirect taxes, there seems little doubt that it is now thinking along these lines.

If nothing else, it has now allowed such expectations to build up on the issue in the public mind that it will be difficult not to give some relief.

The Treasury's problem is partly the degree to which it believes the lower forecasts for the borrowing requirement now being made and partly the degree to which the Chancellor feels that any tax relief must be conditional on the successful conclusion of a Phase Three pay agreement after the Budget.

The CBI is more on the question of how far its suggestions would reflate the economy, but does seem to accept that some relaxation should be undertaken and could be absorbed in view of the under-utilisation of capacity in industry.

Its calculations put the impact of the changes on the Gross Domestic Product at about 0.5 per cent in the coming year, enabling the economy to grow at perhaps 2.5 per cent, this year instead of the less than 2 per cent estimated on unchanged policies.

Details, Page 7

Table with columns for item, Feb. 24, and Previous

Kaufman launches shipyard fund

By John Wyles, Shipping Correspondent

A SHORT-TERM £65m. intervention fund was launched by the Government yesterday in an attempt to ease the shortage of orders which is threatening a widespread shutdown in Britain's merchant shipbuilding industry.

The fund was announced in the Commons yesterday by Mr. Gerald Kaufman, the Industry Minister, shortly after the Cabinet had discussed whether to try to hasten the passage of the major plank of its policy for the industry, the aerospace and shipbuilding nationalisation Bill, by excluding ship-repairing.

No decision appeared to have been taken, although senior Ministers implied afterwards that the Government might face up to hybridity proceedings in the Lords which look likely to delay passage of the Bill until October.

Later, at a meeting of the Parliamentary Labour Party, the Government was urged by Mr. Eric Heffer to settle for the Bill minus ship-repairing.

There was no dissent from Ministers present, who included the Prime Minister.

Both sides of the industry are agreed that the present uncertainty must be ended by a coherent policy for shipbuilding.

Mr. Kaufman made no pretence after his Commons announcement that the intervention fund was such a policy, describing it as a "stopgap" to help bridge the price difference between British shipbuilding and Japan and the Far East.

Without new orders, two-thirds of the 40,000 workers in British shipbuilding "will be on the dole by the end of next year," Mr. Kaufman said.

He said the Government planned a redundancy scheme for the industry similar to that operated by British Steel. It would provide among other things income support for workers over 55 who were made redundant.

In addition a £13m. advanced factory building programme for the shipbuilding areas is to be announced shortly.

Belfast's Harland and Wolff is excluded from the scheme because it is the responsibility of the Northern Ireland Office. Half of the £65m. will be made available over the next six months, but Mr. Kaufman was vague as to how long the fund was intended to last.

The Shipbuilders and Repairers National Association said last night the fund was a "good basis for dealing with the short-term problems of the industry."

Parliament, Page 16

Rhodesia moves to expel Roman Catholic bishop

BY OUR OWN CORRESPONDENT

THE RHODESIAN Government is planning to deport the Roman Catholic Bishop Donal Lamont.

An announcement made in Parliament by Mr. Hilary Squires, the Minister for Law and Order, came only hours after an appeal court had reduced the bishop's 10-year jail sentence for failing to report the presence of guerrillas to four years, with three suspended.

Mr. Squires said that Bishop Lamont's offence provided grounds for depriving him of his citizenship. It is not clear how this was successful as he would be deported "and the country would be a better place."

Bishop Lamont, an outspoken critic of the Government's racial policies, said that he would contest the deportation move.

On the economic front, Mr. David Smith, Minister of Finance, presented a mini-Budget to Parliament that would increase direct and indirect taxes, set a 5 per cent limit on wage increases and reduce Government service salaries at least until July next year.

Last year had been the second successive year in which the country had experienced nil or negative growth. This was partly due to the international recession, but there was no prospect of improvement until next year.

There was a heavy demand for funds in connection with Government make-up pay to national servicemen, a higher level of subsidies, and support for the steel industry.

Last week supplementary estimates for the year ending June 30, totalled Rh.£29.7m. (£28m.) of which para-military spending took up Rh.£17.4m. A further Rh.£7.5m. went to the Rhodesian Iron and Steel Company to help it through "the present world-wide recession in the steel industry."

Total expenditure would be Rh.£97.3m., giving a Budget account deficit of an estimated Rh.£67m. compared with the original Rh.£21.5m.

Looking ahead to the year beginning July 1, Mr. Smith disclosed that draft estimates submitted by Ministers showed a demand which set against likely revenue at present taxation rates, would result in a deficit on Budget account of about Rh.£200m. "In my opinion this is simply not sustainable."

Mr. Paul Harris, aged 30, British photographer working for the Rhodesian Herald, the country's largest selling daily newspaper, was declared a prohibited immigrant by the Rhodesian Government to-day and given eight days to leave. No reasons were given.

Parliament, Page 16

Overseas sales push up ICI's pre-tax profits to £540m.

BY RHYS DAVID, CHEMICALS CORRESPONDENT

THE RECOVERY in world chemicals demand last year helped Imperial Chemical Industries, Britain's biggest industrial company, to pre-tax profits of £540m. compared with £321m. in 1976, on sales up more than £1bn. to £4,150m.

The improvement is chiefly the result of the group's particularly strong showing in overseas markets, where sales, including exports from the U.K. rose by 39 per cent in value to £2,500m. Sales in the U.K. rose by 23 per cent from £1.3bn. to £1.6bn.

The final quarter also proved somewhat stronger than ICI had been expecting at one time, with sales — which had shown signs of stagnating in the third quarter — rising from £1,030m. to £1,142m. ICI in 1976, was Britain's second largest exporter, increased the value of the exports from £586m. to £822m.

The bulk of a £47m. deduction included under extraordinary items in the accounts. The group also made a loss on operations by its subsidiaries in Continental Western Europe, where it was reduced from the £15m. figure in 1976 to £7m.

Chaotic scene

BY OUR OWN CORRESPONDENT

ALTHOUGH to-day's special Cabinet meeting will be concerned primarily with the proposed legislation on direct elections to the European Parliament, Ministers will have to consider this in the context of the whole chaotic legislative scene.

But the widespread view at Westminster among both Labour and Opposition MPs is that the Reading because of the combined opposition of all the minority parties and hostility that the chances of any

devolution legislation reaching the Statute Book this session are extremely remote.

Mr. Michael Foot, Minister in Charge of Devolution, clearly sees the talks as a means of salvaging what he can of the Government's commitment to devolution, but the Tories want to see the present Bill abandoned before they are prepared to have meaningful negotiations.

They want any devolution discussions to include England and Northern Ireland as well as Scotland and Wales, but this is entirely unacceptable to the Government.

Mr. Foot said in his Commons statement that the Government remained totally committed to the principle of devolution, and

Continued on Back Page

Parliament, Page 16

Redundancies

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In addition a £13m. advanced factory building programme for the shipbuilding areas is to be announced shortly.

Two essential guides to Property Portfolio Valuations.

Advertisement for Valuation of Fixed Assets Under Current Cost Accounting and Jones Lang Wootton

BY RAY DAFTER

LOMBARD

A victim of merger policy

BY GEOFFREY OWEN

THE management at Herbert Morris, the Loughborough crane manufacturer, is understandably aggrieved at the outcome of the Monopolies Commission inquiry into the bid from Babcock and Wilcox. Three members of the panel thought the bid was against the public interest, the other two (including the chairman of the Commission) thought it was not. Because the law requires a two-thirds majority, the Government has allowed the bid to go ahead.

Consistency

What one would like to see, nevertheless, is some degree of consistency in the way the Commission approaches merger cases. The achievement of consistency, as I have argued before in this column, would be made easier if there were more full-time members at present only the chairman is full-time. The full-time members would provide a stability and continuity which are at present lacking—and, incidentally, reduce the likelihood of split verdicts.

Respectable

The Babcock/Morris bid is typical of the process whereby small, well-managed specialists are absorbed by large, diversified concerns. There is nothing in itself about this kind of thing to halt that process. As long as the acquiring company is reasonably well managed and can point to a respectable record of how past acquisitions have been handled—as Babcock was able to do—nothing more is necessary.

NORTH SEA GAS REVIEW

Laying plans for a pipe system

THE STARTING flag is about to fall on one of the most ambitious offshore development schemes, even by North Sea standards. Within the next few weeks or so a joint public and private sector venture will begin to evaluate a plan to build a network of gas-gathering pipelines.

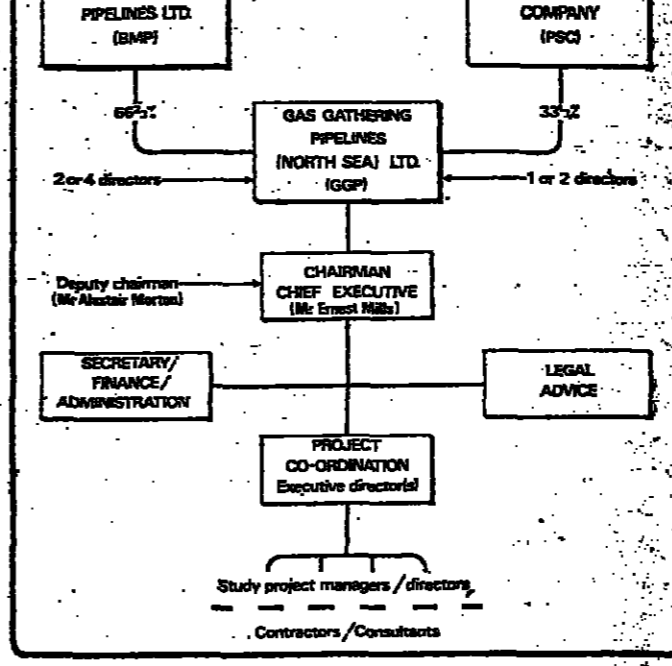
Strictly speaking, the project as it stands is no more than an idea, albeit one well defined by the Government-sponsored Williams-Merz report last year. The new study should show whether the pipelines are worth building and, if so, in what form. On present reckonings, the scheme could cost well over £2bn to complete.

That it will be built in some guise, I have little doubt. Politically, it is almost being welded into existence, as shown by both the excitement generated within the Departments of Industry and Energy and the speed with which the study is being generated.

The Government sees the gathering system as a means of collecting associated gas from various oil fields—gas which might otherwise be flared or merely reinjected into the fields—as well as bringing ashore large quantities of heavy gases which might form the basis of a substantial new petrochemical industry.

Initial report on the technical and marketing aspects by the end of this year. A definitive conclusion is wanted by the end of March, 1978.

The embryo Gas Gathering Pipelines (North Sea) company is already in being in London's Pall Mall—conveniently close to British National Oil Corporation, one of its parents. BNOG and British Gas have already formed a joint public sector company (British Marine Pipelines) which has a two-thirds stake in GGP. The other one-third will come from the private sector company whose membership has still to be decided.



However, it is expected that four private groups will shortly announce their involvement in the study company. As the study itself is likely to cost about £3m, each of these private groups will probably contribute around £750,000. As with their public sector affiliate, they will also be expected to second a small number of staff to GGP (most of the work will be commissioned from consultants).

The fact that only four private groups are willing to take part in the study stage is not the rebuff it might at first appear. True about a dozen companies initially expressed a serious interest in becoming a member of the private sector company, but on reflection most felt that they would not derive any real benefit from being on the inside at this stage.

partly owned by the French Government), Rio Tinto-Zinc and Imperial Chemical Industries as long as possible.

RTZ, which has a large stake in the Argill Field, also has expertise in the exploitation and transportation of offshore gas.

Frigg gas, which will provide the basis for British Gas Corporation's next phase development, will flow ashore through two pipelines. It is possible that these lines together, with the Brent gas line, will be incorporated in a gas gathering system having questioned the wisdom of building a completely new pipeline grid to gather relatively small pockets of gas and condensates.

The French interest in the project is interesting for another reason. The companies partners in Frigg include Statoil, the Norwegian state oil undertaking, and the Norwegian Norsk Hydro group. And one of the major—almost vital—areas of uncertainty surrounding the pipeline venture is the Norwegian attitude to the scheme.

There is no doubt that the British Government would like gas from the Statfjord Field—the biggest in the North Sea—to be piped to the U.K. Gas reserves are estimated to be 4.25 trillion cubic feet, quite apart from the estimated 3.9bn barrels of oil. Unfortunately, the field straddles the U.K./Norwegian median line and about 59 per cent of the reserves are thought to lie in the Norwegian sector.

Consequently the Norwegian Government, and presumably Statoil, have their own ideas about developing Statfjord gas. Having no need for the gas in Norway, they are investigating the possibility of building their own pipeline system to feed the energy-hungry market in north east Continental Europe. Such a line, based on Statfjord, could tap reserves in other Norwegian gas fields, such as Odin, North East and East Frigg, Heimdal and Cod.

Nothing has been settled and BNOG's small stake in the field should ensure the British Government is kept abreast of developments. In addition, Britain's energy department and Norway's industry ministry have agreed to hold regular discussions on offshore matters of mutual interest. Pipeline spheres will be high on the agenda for many of the meetings. Studies being made by Gov-

TV Radio

- Indicates programmes in black and white. BBC 1: 6.40-7.55 a.m. Open University (UHF only); 9.20 For Schools; 10.45 You and Me; 11.05 For Schools; 12.45 pm News; 1.00 Pebble Mill and Dig; 1.35 Trumpton; 2.02 For Schools; 2.20 Art Club; 2.53 Regional News; 3.55 Play School; 4.20 Roundabout; 4.25 Jackanory; 4.30 Lippy Lion and his Friends; 4.55 Crackerjack; 5.55 Paddington; 5.59 News; 5.58 Nationwide London and South-East only; 6.20 Nationwide; 6.45 Sportsworld; 7.00 The Tom and Jerry Show.

F.T. CROSSWORD PUZZLE No. 3,315

Crossword puzzle grid with numbers 1-27 in a 13x13 layout.

- ACROSS: 1 Let accommodation in school? (12); 2 Charge party went rusty (7); 3 Rascal going to East Riding to run briskly (7); 4 Editor admits people to do his work (5); 5 Worry about the job? It's ornamental! (8); 6 Sex gene producing a criminal type (10); 7 Plant making iron ships (4); 8 Northern manie getting it in the neck (4)?; 9 Friend in airport? It could be madam! (10); 10 Capable of being turned against the user—like a razor-blade? (3-5); 11 Work laboriously in river and burst out (7); 12 Resolution to prevent motorway race (13); 13 Spiritually depressed—and in need of medical attention? (6-7); 14 Hard cone to put into shape (10); 15 Coach bearer has to move slowly to the bar (4, 4); 16 Papers surrounding officer commending a series of operations (7); 17 Sea-creature needing a mouth to work (7); 18 Drink to a stage production (5); 19 Tear away right at the close (4).

RACING

- 5.15 Shabud Junior, 5.20 Crossroads, 5.30 Report West, 5.35 Report Water, 5.40 Big Boy News, 5.45 Midland, 5.50 Sale of the Century, 5.55 Report Extra, 6.00 Rich Man, Poor Man, 6.05 News/Wales-As RTV General Service except 1.20-1.25 pm, 6.10 News/Scotland, 6.15-6.20 pm, 6.25 News/Scotland, 6.30-6.35 pm, 6.40 News/Scotland, 6.45-6.50 pm, 6.55 News/Scotland, 7.00-7.05 pm, 7.10 News/Scotland, 7.15-7.20 pm, 7.25 News/Scotland, 7.30-7.35 pm, 7.40 News/Scotland, 7.45-7.50 pm, 7.55 News/Scotland, 8.00-8.05 pm, 8.10 News/Scotland, 8.15-8.20 pm, 8.25 News/Scotland, 8.30-8.35 pm, 8.40 News/Scotland, 8.45-8.50 pm, 8.55 News/Scotland, 9.00-9.05 pm, 9.10 News/Scotland, 9.15-9.20 pm, 9.25 News/Scotland, 9.30-9.35 pm, 9.40 News/Scotland, 9.45-9.50 pm, 9.55 News/Scotland, 10.00-10.05 pm, 10.10 News/Scotland, 10.15-10.20 pm, 10.25 News/Scotland, 10.30-10.35 pm, 10.40 News/Scotland, 10.45-10.50 pm, 10.55 News/Scotland, 11.00-11.05 pm, 11.10 News/Scotland, 11.15-11.20 pm, 11.25 News/Scotland, 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EUROPEAN NEWS

EEC Commission stall on Soviet butter deal report

BY ROBIN REEVES

BRUSSELS, Feb. 24.

REPORTS THAT 75,000 tonnes of Common Market butter had been sold to the Soviet Union...

been set off by a decision of the Commission's dairy market management committee...

Ireland asked to put back fishing ban

BY OUR OWN CORRESPONDENT

BRUSSELS, Feb. 24.

THE EUROPEAN Commission has called on the Irish Government to delay implementing its unilateral ban...

Peking seeks talks on trade

By Guy de Jonghe, Common Market Correspondent

IN A move apparently provoked by the Soviet Union's new found interest in negotiating with the European Community...

Socialists angered by Suarez decision

By Roger Matthews

MADRID, Feb. 24.

SR. ADOLFO SUAREZ, the Spanish Prime Minister, was accused today by the Socialists of declaring war on them...

The so-called "historical" group, which was ousted from the party in 1972, carries the initials PSOE (P), a factor that seems bound to cause electoral confusion...

Puzzle over Italian Socialists' manoeuvre

BY DOMINICK J. COYLE

ROME, Feb. 24.

ITALY'S Socialist Party, while insisting publicly that it has no wish to enter another centre-left Government...

to accept them again as a coalition ally. On the other hand, the Christian Democrat administration has no working majority in Parliament...

the Christian Democrats and the Communists. Accordingly, he would like to get the party into Government again...

tain conditions, but not as a wider deal with the Communists. APDJ adds: A Communist move to have former Premier Mariano Rumor judged Parliament in the Lockheed payments affair failed...

Belgian unions begin strikes campaign for shorter hours

BY DAVID BUCHAN

BRUSSELS, Feb. 24.

THE TIMDEMANS Government tonight faced the start of a month of staggered strikes against its economic policy...

firm, echoing the words of one coalition politician this week that: "Ce n'est pas la loi de la rue mais la Rue de la Loi (the Prime Minister's official address) qui doit gouverner."

Indeed he raised Opposition and union shouts of protest when last week-end he suggested that what Belgium needed was "an action committee for the defence of democracy."

Inflation steady in France

By Robert Mauthner

PARIS, Feb. 24.

THE OFFICIAL French cost living index rose by only 0.3 cent in January for the second month in a row...

Delay in lorry hours rule

BY OUR OWN CORRESPONDENT

BRUSSELS, Feb. 24.

THE EUROPEAN Commission said today it was granting Britain and Ireland a further ten-month extension of the deadline for complying with EEC rules limiting the daily working hours of lorry drivers...

German industry sees no upturn

BY ADRIAN DICKS

BOENN, Feb. 24.

WEST GERMAN manufacturing industry appears more willing than in recent months to admit that its present business climate is not too bad...

The overall judgment on export prospects is that the present level of business will be maintained for the next three months...

Commerzbank, in a survey of private sector employers, reported today that only 12 per cent expect to increase man-power this year...

COMPANY NOTICES

KINGDOM OF DENMARK 7 1/2% 1973/1988 FF 100,000,000. Notice is hereby given to bondholders of the above bonds...

NOTICE OF DIVIDEND TEJIN KABUSHIKI KAISHA. The company declared a dividend of Yen 3.00 per share for the financial year ending on 31st March 1976...

PUBLIC NOTICES. CITY OF NEWCASTLE-ON-TYNE. 6th Bill No. 23rd February 1977. City of Newcastle, 23rd February 1977.

RATCLIFFS (GREAT BRIDGE) LIMITED. PRELIMINARY ANNOUNCEMENT. RESULTS FOR YEAR TO 31ST DECEMBER 1976. Group Sales 38,948,000 28,498,600.

Publicity for Amalrik an embarrassment to Giscard

BY OUR OWN CORRESPONDENT

PARIS, Feb. 24.

SOVIET DISSIDENT Andrei Amalrik has been felled in his attempts to see President Giscard d'Estaing of France; but he has not been felled in the public eye...

principle of non-interference in the internal affairs of other countries. David Salter reports from Moscow: In a statement apparently intended to deny any publicity for Carter, the Soviet Union today again denounced former Soviet dissident Vladimir Bukovsky as a "criminal" who was punished for personal crimes...

NCHANGA CONSOLIDATED COPPER MINES LIMITED. QUARTERLY REPORT ESTIMATED OPERATING AND FINANCIAL RESULTS. Quarter ended 31.12.76 9 months ended 31.12.76 9 months ended 31.12.75 Year ended 31.12.76.

A MERICAN NEWS

U.S.-U.K. air routes talks to resume in bitter mood

BY DAVID BELL

BRITISH negotiators believe that the talks on the resumption of the Bermuda Agreement which allows the \$500m transatlantic routes between Britain and the United States...

WASHINGTON, Feb. 24.

which any American government must operate. In particular they believe that the U.K. Department of Trade negotiating team, led by Mr. George Rogers, has taken a harsh and extremely narrow view of what is involved...

are regulations criticised

BY JAY PALMER

THE POSSIBILITY of President Carter moving quickly to regulate the domestic U.S. air industry has been criticised sharply yesterday by the General Accounting Office...

U.S. Federal Aviation Administration has ordered the number of U.S. airlines to be reduced

U.S. Federal Aviation Administration has ordered the number of U.S. airlines to be reduced to 23. The move is part of a programme to deregulate the industry and to encourage competition...

Hugh O'Shaughnessy reports on the dangerous border tension between Chile and Peru Threat of a border war nobody could afford

A LOT of people are trying to cool what has been growing into a dangerously hot and explosive situation along the Pacific coast of South America.

somewhat erratic control of Bolivia, and which gave the country its only access to the sea. Marching farther north the Chileans then overran a strip of coastline then belonging to Peru...

The idea was effectively vetoed by Peru on the ground that Chile could not give away to Bolivia what was former Peruvian territory...

Not least important, Washington appears to have been trying to cool fevered brows. The State Department announced earlier this month that it would not allow Israel to sell Kfir multi-role combat aircraft to Ecuador...

If hostilities did break out between Chile and Peru, there might be a danger of the conflict escalating.

over the port of Arica which otherwise went to Chile and were given the right to veto any decision by Chile to other countries of former Peruvian territories. The settlement of the War of the Pacific set up two areas of irritation. It established a grievance, which successive governments in Bolivia have nursed...

Those who suspect the Peruvians of wanting to fire the first shot point to the reported increase of unrest among some officers as the centenary of the Pacific War approaches...

The possibility of real hostilities was never closer than last month when rumours in La Paz spoke of a new Chilean initiative to satisfy the Bolivians. It consisted of the Chileans leasing rather than ceding the frontier corridor to Bolivia...

Brazil resists U.S. move

DAVID WHITE

BRAZILIAN Government stated that it is not prepared to accept any change in its nuclear equipment and technology. He added that, in that case, any chance of international control would disappear with the agreement...

Leany-Carter pact claim

DAVID BELL

Mr. George Meany, the head of the AFL-CIO, claimed victory in the labour organisation's fight to persuade President Carter not to press for protection of wage claims or rises...

Levesque slams Trudeau's desperate appeal

René Levesque, Premier of Quebec, said he felt that the Canadian Minister's address to the U.S. Congress in which he stressed Canadian unity, distorted the stance of the province's independence movement...



All shapes and sizes of firms are joining the New Gas Era.

Big new gas supplies come ashore from the North Sea this Autumn. When fully operational they will increase gas availability by nearly 40%.

Of course the big fuel using industries will be taking a lot of it. But the smaller industrial and commercial companies can also enjoy the competitive advantages of gas.

Don't think you're too small to benefit. The opportunity gas offers to increase productivity and plant efficiency could make a tremendous difference to your business.

It will also give a big boost to our balance of payments, and increase the efficient use of our national energy resources. That's good news for Britain, and for British companies for years to come.

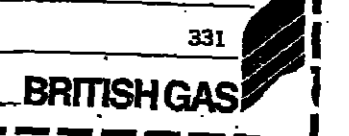
The time to act is now, not when the gas starts to come ashore. Start by sending off the coupon. The Technical Sales Staff of your British Gas Region will get in touch with you to determine your accessibility to a gas supply, help you plan your future needs, and tell you about our Technical Consultancy Service.

Get your name down now. Autumn is just around the corner in the competitive world of today.

The British Gas Technical Consultancy Service helps you get the maximum value from every therm of gas used, by advising on the most efficient application by industry and commerce.

Form for requesting technical consultancy service, including fields for Name, Company, Position, Address, and Tel. No.

Join the New Gas Era now.



OVERSEAS NEWS

Israel Labour Party moves weakened towards election

BY RICHARD JOHNS, MIDDLE EAST EDITOR

THE ISRAELI Labour Party will face the coming general election (scheduled for May 17) as divided as ever, and further weakened by last night's hotly-contested leadership struggle in which Mr. Yitzhak Rabin emerged with a slender, unconvincing majority over Mr. Shimon Peres.

Syria hits at oil price rise

BY ANTHONY McDERMOTT

THE CONTROVERSY over two different oil price systems within the Organisation of Petroleum-Exporting Countries (OPEC) has been taken up by Syria, Jordan, and Egypt—the front-line Arab states—which say that military capacity to confront Israel has been damaged.

Kim Il Sung may hand over to son

By Douglas Ramsey

TOKYO, Feb. 24. NORTH KOREA watchers in Tokyo do not rule out the possibility that President Kim Il Sung may be preparing to step down from his official functions in favour of his 36-year-old son, Kim Chong Il.

Former army commander joins Pakistan opposition

BY IQBAL MIRZA

MAJ.-GEN. A. K. Niazi, Commander of the Eastern Zone when Pakistani troops there surrendered during the 1971 India-Pakistan war, has joined the opposition to Prime Minister Zulfikar Ali Bhutto ten days before the general election.

Tanzania denies Amin invasion claim

NAIROBI, Feb. 24.

UGANDA said today that Tanzanian "invading forces" were assembled just six miles from the Uganda border but a Tanzanian spokesman today denied the claim.

Japan's shipyards to keep out of W. German market

TOKYO, Feb. 24.

JAPANESE SHIPYARDS have told their West German counterparts they will generally keep out of the West German shipbuilding market for the time being.

EEC technology revival

BY DAVID FISLOCK, SCIENCE EDITOR

A CALL for the EEC countries to revive the idea of a European technological community, as "part of our answer to the present economic crises," was made by Mr. George Thomson, speaking to engineers in London last night.

E. Europe cuts back on imports

BY GUY HAWTHIN

THE East Europeans—apparently spurred by rapidly mounting debt in the West—last year severely trimmed the growth of their imports from West Germany.

Rise in U.K. investments overseas

Financial Times Reporter

THE BOOK value of U.K. direct investments overseas excluding oil, banking and insurance, amounted to about \$10.1bn. at the end of 1974, which is of corresponding foreign net investments in the U.K. totalling about \$6.6bn. at the same date.

Indonesian campaign

Campaigning for the Indonesian general elections, due on May 2, began officially yesterday with Golkar movement almost assured, writes our Jakarta correspondent.

New Burma clashes

Two of Burma's main insurgent groups have recently been badly mauled by Government troops in renewed fighting in the frontier region with China and with Thailand, writes our Bangkok correspondent.

Algerian poll

Algerians go to the polls today to elect their first Parliament for 12 years in the latest measure by President Houari Boumedienne to give constitutional legitimacy to political institutions.

Russia warns on raw materials

BY DAVID SATTER

THE SOVIET journal Foreign Trade has forecast that price increases for raw materials are inevitable if there are not to be shortages and called for a more "equitable relationship" between the cost of raw materials and those of finished goods.

Soviet optimism for the future

TRANSFERABLE ROUBLES

IBEC was established in Moscow 13 years ago, mainly to help finance Comecon members' trade on the basis of transferable roubles (TR), the grouping's unit of account.

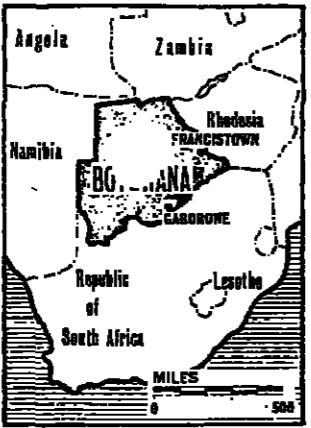
tailored to planned economies. IBEC can now advance credit to cover 100 per cent of agreed payments. IBEC can now advance term credit, instead of revolving credit, for periods up to three years.

Table with 2 columns: Item, Value. Includes Akzo cuts losses, Chris-Craft damages over-tuned, U.S. sugar import mokes.

Quentin Peel, recently in Botswana, describes the spreading effects of Rhodesia's war

The high price of proximity

THE CLASH between Rhodesian security forces and Botswana's paramilitary police has ended, in what the first time a white Rhodesian was killed on Botswana territory, is striking confirmation of the deterioration of relations between the two countries.



Advertisement for Alghamim announcement on page 30 in today's special Kuwait Survey. Includes text: 'Ready to enter the lucrative but challenging Mid-East market place?'

Arabic text at the bottom of the page: 'معلومات الرصيد'

HOME NEWS

### Too many teachers, but graduates in short supply

MICHAEL DIXON, EDUCATION CORRESPONDENT

IF THERE are too many non-graduate teachers in secondary schools, the quality of the teaching force also came under criticism. A report released by the Department of Education and the Government-sponsored Training Services Agency... The quality of the teaching force also came under criticism... because of a surplus of graduates...

### Oil price increases may be delayed

By Ray Darter, Energy Correspondent

Several oil companies are holding back from submitting new price rise applications because of the depressed state of the oil products market... Groundwork for a new round of applications has been prepared by most of the major oil companies... However, the industry questions whether the market will absorb another increase...

### CHANCELLOR URGED TO RESTORE INCENTIVES TO MANAGERS

# CBI proposes major tax cuts

BY ADRIAN HAMILTON

THE CONFEDERATION of British Industry is urging the Chancellor to direct his Budget almost exclusively towards a major reduction in taxation at all levels... The proposals, as the Confederation admit, will be costly... But it argues that the Public Sector Borrowing Requirement (PSBR) now looks like being under £2 billion...

Taxable Income (£)	Proposed Rate (%)
0 - 8,000	0
8,001 - 10,000	10
10,001 - 12,000	20
12,001 - 14,000	30
14,001 - 16,000	40
16,001 +	50

Taxable Income (£)	Proposed Rate (%)
0 - 20,000	5
20,001 - 25,000	10
25,001 - 30,000	15
30,000 +	20

beginning to move in the right direction. On unchanged policies, the volume of output should grow between the fourth quarters of 1976 and 1977 by something like 2 per cent... "This would reflect," it says, "a relatively rapid growth of exports, and some import substitution, especially from North Sea oil, a rise in private fixed investment and no further reduction in public expenditure."

More advantageous tax treatment to share incentive schemes in industry... The granting of relief for stock increases on a once and for all basis each year using a cost of sales adjustment calculated on current cost accounting principles... Tax relief for losses incurred as a result of the pound's depreciation, with tax liability for foreign currency gain, (costing around £100m in 1977-78).

### Incentive

"However," the CBI says, "to ensure that the incentive effects of a lower tax burden are not nullified, this tax change should be linked with changes in arrangements for increasing the rate of income tax, to provide the additional relief so well merited by those with incomes in the range £5,000-£15,000, to lower the top rate of income tax, to provide relief from the poverty trap and to assist in justified changes in company tax and, to assist in justified changes in company tax and, to assist in justified changes in company tax..."

### wan 'fighting hard' for new orders

MUR SOUTH SHIELDS CORRESPONDENT

HUNTER is fighting hard more orders, which it is hoped will mean more work for the yard... Over the past 15 months the yard's work has been reduced by about two-thirds from 600 to 200 as work has run down... Swan Hunter has no other ship in hand for any of its Tyne yards at present... The yard is bidding with Sunderland Shipbuilders for a 10 ship order from Nigeria...

### Deliveries

Total inland deliveries of petroleum products were about 2 per cent down on 1976 levels although sales of naphtha rose by 5 per cent, and transport fuels by between 3 and 4.5 per cent... Crude oil imports during the year were 1 per cent down on 1976 although, at £4.6bn, cost almost one-third more.

Deep mined coal production was 7m. tons lower than the previous year—a drop of over 5 per cent. On the other hand opencast output rose by 1.5m. tons—about 15 per cent... The average output per man-shift during 1976 at 43.5 cwt. was lower than at any time since 1969, with the exception of the strike-hit years of 1972 and 1974... Total supplies of gas rose to nearly 14.5m. therms, 4.5 per cent more than in 1976 while there was an increase of over 6 per cent in the amount of electricity supplied...

### Tourism 'worth £2.5bn. in 1977'

Financial Times Reporter OVERSEAS visitors will contribute £2.5bn. to Britain's balance of payments this year... Lord Redmayne, chairman of the North American Advisory Group of the British Overseas Trade Board, said in London yesterday... The estimate, made by the British Tourist Authority, included the fares paid to British air and shipping lines for travel to and from this country, he told the annual seminar of the Hotel Industry Marketing Group at the Wembley conference centre... Travel in and out of Britain was expected to account for £550m. Shopping would be worth another £300m.

### Journalists back secrets call

MUR SOUTH SHIELDS CORRESPONDENT

YESTERDAY support by the National Union of Journalists for the repeal of the Official Secrets Act... The Association of British Newspaper Editors and editor of the Coventry Evening Telegraph, said he had no doubt that editors throughout Britain were watching the situation closely... They could not comment on the cases of the two journalists arrested under the Act. The facts were not known. But the "umbrella effect" and the uncertainty of Section 2 were disturbing.

### Comp sum security benefits proposed

MUR SOUTH SHIELDS CORRESPONDENT

IF THERE is to be a lump sum on security benefits on a six-monthly or six-monthly basis was put forward for consideration yesterday by Mr. Hanson, chairman of the National Union of Journalists... He estimated that less than 2 per cent of claimants received more supplementary benefit than their earnings would be if they were back at work... If those people were better off out of work it was usually because they did not claim benefits available to low-paid workers like free milk and school meals.

### Europe air traffic growth forecast

By Michael Donne, Aerospace Correspondent STRONG growth in passenger and cargo traffic through airports in Western Europe up to 1990 is forecast by the British Airports Authority... In a study undertaken for the Western European Airports Association, the BAA suggests that passenger traffic will rise by 7.5 per cent a year to 1990, and cargo traffic by 9.2 per cent a year... The study covering 13 airport authorities representing 22 airports in 12 countries, was undertaken in conjunction with Coopers and Lybrand Associates, of London, and the Frankfurt Airport Authority... One major conclusion was that the continued introduction of bigger aircraft on scheduled routes will result in much slower growth in transport aircraft movements (2.2 per cent a year).

# The five-star guest doesn't stay at the Royal Garden because of these:



## But because of this:

That's the symbol for five-star guests. We see no reason why guests shouldn't be rated for knowing what good hotel service is—and where to find it... Five-star guests are men and women who expect to be treated in a five-star manner no matter what rating the hotel has... They're seasoned travellers which means they've compared our service with scores of other hotels... They're sceptical about finding the art of good cooking in hotel restaurants. So when they visit our Royal Roof Restaurant or Bulldog Chophouse we know we're under scrutiny. And they certainly know a great wine from a passable... As people of business they expect secretarial help and all the latest technical aids just as though they were inside their own company.

They want the details right. If the door hinge squeaks in their bedroom they want it silenced forthwith... In fact, over the years, they've developed a taste for peace and quiet. And that's something they'll find at the Royal Garden. It's the only hotel that adjoins the beautiful Kensington Gardens with no noisy road between... Finally, the five-star guest takes a keen interest in economics. At the Royal Garden you can under-spend many other five-star hotels in London. Especially where it counts, down the scale, in the cost of a phone call or a measure of scotch... And with rates from £18.50 for a single room to £70 for a Stately Home suite, we cater for all weights of the wallet... If you are—or want to be—a five-star guest all you do is ring your nearest Rank Hotels Central Reservations Office: London 01-262 2893 Paris 261 36 20 Brussels 512 32 84 Cologne 24 70 81 Frankfurt 2874 38.

Royal Garden Hotel  
Kensington High Street, London W8 4PT Telephone: 01-937 8000 Telex: 263151 Cables: Roygartel London W.8  
Rank Hotels - the hotels for five-star guests.

**SALE FOR MEN**  
 Saturday February 26th  
 — Saturday March 5th  
 73-New Bond Street W1  
 84-Brompton Road SW3  
**SALE**

HOME NEWS

LABOUR NEWS

Critics of nuclear power 'think technology is static'

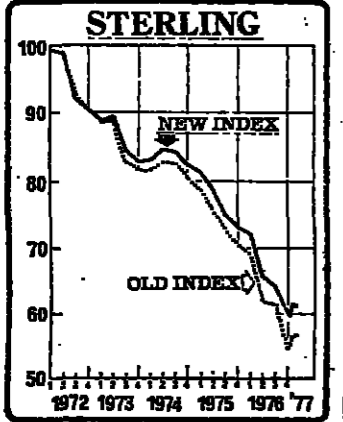
BY DAVID FISHLICK, SCIENCE EDITOR

ELECTRICITY PRODUCED from nuclear fuel was proving substantially cheaper than electricity produced from coal or oil...

seriously challenged "even by our detractors." The issues of the nuclear debate were simply those of public acceptability.

Sterling's depreciation to be indexed

By Colin Millham. CALCULATION of the pound's trade-weighted movement, published three times each day by the Bank of England...



100. Thus the present depreciation of about 43 per cent. will in future be published as an effective exchange rate index of 57...

Cross-Channel hydrofoil move

By Kevin Done, Industrial Staff. PORT authorities in London and Ostend have been approached to provide terminal facilities for a second cross-Channel hydrofoil service.

Dell launches bid to span gulf on Bullock

BY JOHN ELLIOTT, MANAGEMENT EDITOR

A MAJOR bid to span the gulf between advocates and opponents of the Bullock Report on industrial democracy was launched in London yesterday...

Construction industry orders ahead 6% last year

BY MICHAEL CASSELL, BUILDING CORRESPONDENT

ORDERS WON by the construction industry last year were 6 per cent up on 1976, according to provisional figures yesterday...

Engineering orders rising

BY IAN HARGREAVES, INDUSTRIAL STAFF

ORDERS in the engineering industry continued to rise in the second half of last year, with export orders holding a slight edge over those from the home market...

Security review after killing

BY OUR BELFAST CORRESPONDENT

THE ROYAL Ulster Constabulary in Lurgan, Co. Armagh, is to review its present security arrangements in the town following the shooting of a police inspector and two constables...

Car output trend thrown off course by strikes

BY TERRY DODSWORTH, MOTOR INDUSTRY CORRESPONDENT

THE PRODUCTION crisis which has overtaken British Leyland in the last two weeks has thrown off course an encouraging start this year to U.K. car and commercial output.

ICI and BP may take part in study

By Ray Dafter, Energy Correspondent

FIVE COMPANIES, including British Petroleum and ICI, are likely to form the private sector interest in the consortium which will study a £2bn gas gathering project.

Engineers' union striving to sink social contract

BY DAVID CHURCHILL, LABOUR STAFF

AN ENGINEERING white-collar union official said yesterday his union had been encouraging members to press for pay claims outside the social contract...

Newspaper dispute takes new turn

BY OUR LABOUR STAFF

SIXTY JOURNALISTS went from the NUJ during the dispute and joined the rival and smaller Northamptonshire newspapers yesterday after 12 weeks out of work...

Atom unions compromise over worker control

BY OUR LABOUR CORRESPONDENT

UNIONS in the atomic energy industry have managed to draw up a compromise submission to the Government on industrial democracy despite their declared unwillingness to reach a common position.

Mersey police want strike right

BY OUR LABOUR STAFF

MERSEYSIDE POLICE have voted overwhelmingly to seek the right to strike in pursuance of their pay claim.

Stockport schools closed

OVER 4,000 manual workers employed by Stockport District Council - members of the National Union of Public Employees - held a one-day strike yesterday in protest at the council's plans to cut £2.5m from the budget this year...

SNOW REPORTS

Table with columns: Depth, State, Wind, etc. for various locations like London, Manchester, etc.

Bank staff association refused union status

By Our Labour Staff

THE STAFF organisation representing most Bank of England employees has been refused union status by the Certification Officer...

Benefits. As soon as the decision circulated around the Bank's organisation's general secretary, Mr. John Ward...

Steel plant 'normal' soon

By Our Labour Staff

STEEL PRODUCTION at British Steel's Corby plant is expected to be back to normal by tomorrow following the decision yesterday by blastfurnacemen to end a strike.

Mersey police want strike right

BY OUR LABOUR STAFF

MERSEYSIDE POLICE have voted overwhelmingly to seek the right to strike in pursuance of their pay claim.

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SNOW REPORTS

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# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHMIDT

## PACKAGING Touch will reseal many times

Y packaging applications 100 mm. x 100 mm. x 300 mm. and an airtight resealable particularly in the food, pharmaceutical and chemical industries, where the contents of serving packs would rapidly become stale if not allowed in over a period of several months.

A major U.K. tobacco group is understood to be about to test market one of its pipe tobaccos, a specially printed Lamigrip pouch, as a replacement for a tin. In other potential applications, the Lamigrip pouch will allow for the first time, multi-serving tubings. Powdered soups and instant noodle packs will no longer need to be sealed in single shot packs, as at present. The range of pouches is being marketed by Supreme in conjunction with two major U.K. laminate suppliers—Bard Packaging of Manchester, and DRG Flexible Packaging of Bristol—who both collaborated with Supreme during the development work.

## SERVICES Life where gas lurks

N, installation and operation of electrical devices covering electrical equipment for use in flammable atmospheres are at the heart of the latest service to industry. Increasing use of electrical equipment in flammable atmospheres in Sirs Institute to set up laboratory and testing service for both the manufacturer and user of instruments for use in these atmospheres. The service, which includes ash testing and surface temperature measurement, will be available from Sirs Institute to set up laboratory and testing service for both the manufacturer and user of instruments for use in these atmospheres.

## SEARCH Ant-size windmill

Lewis Research Center, the project manager for the largest helicopter blade now in use is only about a third as long—55 feet. Detailed design studies will also begin this year on 2 Megawatt wind turbines. Two of the largest windmill blades would be constructed of glass fibre, using resin derived from those used to build helicopter rotors weigh about 17 tons. The blade will be twice the length of feet blades which power kilowatt wind turbines now in use at Lewis Research Center's Pines Brook in Sandusky, Ohio.

## INDLING Heavyweight load bridge

HAS a £1m. contract for the design and construction of a new 800-tonne capacity bridge for the steelmaking plant at Lakenby Works. Each system has a capacity of 800 tonnes overall length of 24 (79 feet). The previous capacity machine, also built by BSC by Avery, 600 tonnes capacity. Systems will be sited in the blast area to the steelmaking plant.

## MARKETING Licenses in U.K. sought

REPRESENTATIVES OF seven Ontario companies seeking licenses in Britain for industrial and commercial products are due to arrive in London on March 26. They will look for British manufacturers with marketing facilities in Europe for a mixture of products. These include carton label printing machines, a device for automatically leveling ladders, an automatic pipe bending machine, a unit for converting scale contour maps into solid three-dimensional models and desk calendars, diaries, binders and advertising specialities.

## INFERENCES Warning about pumps

INTENSIVE short course on pumps and plant design engineers, held at Bath University April 13 to 15. The course will cover pump selection and design as part of this

## ELECTRONICS

### More on a chip

THE APPEARANCE some years ago of large-scale digital integrated circuits in the commercial market soon gave rise to descriptions such as "computer on a chip," later to be dropped when the more knowledgeable asked: "How much of a computer?"

For a while the answer was: "Really only the central processor." Gradually, however, more and more of the essential elements of a computer—CPU, program memory, data memory and input/output arrangements—have been integrated so that now Intel, for example, is able to offer a chip to which it is necessary to add only a timing crystal plus one capacitor and connect a 5 volts DC supply to it, as it stands, a microcomputer able to perform a variety of process and control functions in industry.

There are two devices, the 8748 prototyping version with an electrically programmable read-only memory and the 8048 production device that would be used once the system design had been finalised.

From the capacity point of view the devices have a thousand bytes of program store, 64 bytes of data storage, a resident interval timer/event counter of eight bit resolution with a separate level interrupt on overflow, 27 input/output lines, five control lines for external I/O and memory, an on-chip clock and on-chip power-on clear circuits. Capability can be extended by adding additional integrated circuits from the company's 8080A family.

## PROCESSING

### Vacuum techniques gain ground

AS COSTS of certain of the scarcer metals rise and continuously better performance is demanded of the higher alloys, particularly those applied in aerospace, so vacuum techniques are coming into wider use.

This development has given considerable impetus to the growth of Scotch-Vacuum Engineering (Scotland), part of the Rediac group—which has just beaten German and American companies in an international contest to win a £500,000 award for the installation of a vacuum furnace for the manufacture of tungsten carbide tool tips.

A high degree of automation characterises the design of the two units, both on the handling and on the treatment side. The company also has overcome the problem of wax vapour carry-over into the pumping system.

Rediac Engineering carries out the manufacture of the equipment at a plant at Belshill, Lanarkshire and in the past 12 months has taken orders for abroad for this highly specialised metallurgical equipment for a total of more than £2m. There is a third company under the Rediac wing, the most recent to be formed, called Rediac Refining. It is engaged in an area of vacuum technology applications about which comparatively little has been written to date—the refining of a group of metals by

## INSTRUMENTS

### Strain gauge is accurate

TRANSducers (CEL), experts in load cell and pressure transducer technology, have announced development and availability of DataSense 2-500 Series. These are high-accuracy strain-gauged compression load cells that are totally protected against the ingress of any kind of industrial or marine contaminant by being completely enclosed in an electron-beam welded helium-filled stainless-steel enclosure.

The load-sensing element of the DataSense 2-500 series is manufactured under laboratory controlled conditions from a special alloy, to which are bonded eight die-cut platinum tungsten strain gauges.

Resulting specifications for the 50 kN, 100 kN and 150 kN versions of the new series are Laboratory in Teddington, Middlesex. More from Postfach 3240, D-8520 Erlangen 2, West Germany.

## TELEVISION

### Camera for use indoors

EMI has introduced a completely self-contained closed circuit television camera with 18 mm vidicon pick-up tube for use in internal or protected locations. The overall dimensions are only 97 x 100 x 231 mm (weight 2.04kg) and the camera, called Palace Surveyor 3, can be used in many industrial and security monitoring applications.

Complete with integral synchronising pulse generator and capable of 450 lines resolution (resolution chart number one), the camera has circuits that enable a quality signal to be maintained over a light level variation of 1,000:1. As a result, monitors carrying the picture are less likely to need frequent readjustment.

A silicon diode pick-up tube cable outlet provides double protection. The camera can be operated from the mains or from a 15 volt DC supply, consuming 12 VA and 7.5 VA respectively. It is threaded for C-mount lenses. More from 252, Blyth Road, Hayes, Middx. (01-873 3883).



# We pride ourselves on helping Britain keep her balance

In 1976 we exported more than 1,500 tonnes of chemicals and plastics every single day, through eighty BP associated companies and agents in one hundred countries. This adds up to a positive contribution to the country's balance of payments. Our current multi-million-pound investment

programme includes over £60,000,000 for Britain's new 500,000-ton ethylene plant, now being built as a joint venture at Wilton. More of this vital chemical raw material will bring more investment in derivative products and even greater capability for exports. Facts that help Britain to keep her balance.



## BP chemicals

BP Chemicals Limited, Devonshire House, Mayfair Place, Piccadilly, London W1X 6AY

National Institute review envisages a 12% rise in earnings under Phase Three

Balance of payments expected to show surplus by second quarter

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

A BIG improvement in the current account of the balance of payments with a surplus by the second quarter of this year is forecast by the National Institute of Economic and Social Research this morning.

National Institute Economic Review No. 79, February 1977. National Institute for Economic and Social Research, 2, Dean Trench Street, Smith Square, London SW1P 3HE. £3 (in the U.K.)

Manufacturing investment is expected to rise nearly 10 per cent this year, compared with last but it is forecast to rise scarcely at all after the second quarter of 1977, reflecting the continuing low level of capacity use.

Unemployment

On this basis, and with these provisos, the institute forecasts very little rise in Gross Domestic Product this year and an increase of about 1½ per cent in 1978.

Consumption

On the basis of the pay policy assumptions stated above, the institute forecasts a fractional fall in real per capita disposable income in 1977 and a moderate recovery in 1978.

The review states that there must be great uncertainty about the authorities' ability to continue to manage interest rates to fulfil the Government's intention of funding the major part of the borrowing requirement outside the banking system, following the recent fall in rates.

Funding

The review states that there must be great uncertainty about the authorities' ability to continue to manage interest rates to fulfil the Government's intention of funding the major part of the borrowing requirement outside the banking system, following the recent fall in rates.

Benefits

The institute has varied the policy assumptions with a projected 6 per cent rise in average earnings in the year to mid-1978 and an income tax cut of 2.5 per cent.

Imports

The volume of world trade in manufactures is projected as growing at only about 6 to 7 per cent a year. Given the exchange rate assumptions stated above

Spare output capacity with unemployment

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

POTENTIAL FOR INCREASED OUTPUT (Averages, weighted by employment)

Table with 3 columns: With present hours, With additional overtime, With additional labour. Rows include Food, drink and tobacco; Chemicals; Mechanical engineering; Motors; Metals; Textiles; Clothing and footwear; Paper and printing; Construction; TOTAL.

GROSS DOMESTIC PRODUCT is now probably nearly 10 per cent below the full employment level in the U.K., according to a discussion of medium-term spare capacity and employment in the Review.

Evidence both from the Institute's industrial panel of businessmen and from the statistical measurement of capacity use shows that the increased output needed to return to full employment could be produced with existing capital capacity and with only isolated shortages of skilled labour.

All that is lacking, the Institute states, is demand, but the long-standing problem of how to stimulate demand through investment and exports, rather than through consumption, remains.

The Institute also discusses the role of the Public Sector Borrowing Requirement and argues that if a rather crude monetarism is adopted, the Government's budget will be in surplus by 1978.

Metal sector

These replies cover a very wide range with around a quarter of the respondents saying they could produce no extra output with their present labour force and level of overtime.

Forecast for world economy optimistic

BY ANTHONY HARRIS

THE NATIONAL Institute forecast for the world economy, in contrast with its gloomy assessment of the U.K. outlook, is much more optimistic than that made by the Organisation for Economic Co-operation and Development last December, both in terms of growth and balance of payments strains.

Output growth this year is put at 4.3 per cent, over 1976 (4.1 per cent) and compared with the OECD forecast of 3.1 per cent.

Both forecasts, however, represent only a small improvement over 1976, and the different mainly appears to reflect higher estimates for the first half which actually occurred last year as a result of a drought which has become averted since the OECD report drafted.

Trade slow

The National Institute points out that its world forecast was considerably more optimistic than that of the OECD at the same point in 1976, but actual growth last year was 1.3 per cent higher than its own forecast, and over a full point above the OECD's.

25% rate rise

STAFFORDSHIRE County Council yesterday approved an increase of 25 per cent in the county rates. The rates go up to 60p in the pound because of reduced Government grants and inflation.

Commodities

At the same time, commodity imports are likely to cost substantially more in 1977 than in 1976. The major part of the increase will be in the price of oil, which is forecast

Less bullish

The general shape of the forecasts is not radically different from those in the last Review in November, with the exception that the current account surplus in 1978 is now forecast at £2.2bn, rather than £2bn.

Growth in manufacturing likely to remain slow for next two years

THE GROWTH of manufacturing output is expected to remain relatively low over both the next two years, according to a special article in the Review.

In the current year, manufacturing production is projected to grow by 1.6 per cent and by 1.9 per cent in 1978.

The main areas expected to show above average growth are agricultural machinery, coal and petroleum products, up 4.5 per cent.

Summary of the forecast on unchanged policies

Table with 10 columns: Real GDP, personal income, Unemployment, Money supply, Consumer prices, Current account, Exchange rate, Public sector borrowing, Imports, Exports. Rows for 1976, 1977, 1978.

(\*) Great Britain, seasonally adjusted, wholly unemployed, excluding school leavers and adult students. (†) The fourth quarter of each year, the rise in consumer prices would be 13.7, 12.5 and 7.3 per cent, respectively.

ESTIMATES AND FORECASTS OF THE GROSS DOMESTIC PRODUCT: SUMMARY

Table with 5 columns: GDP, Public authorities, Gross fixed, Exports, Imports. Rows for 1976 Year, 1976/77, 1977/78, 1978/79, 1979/80, 1980/81.

N. Sea oil era calls for wise management of balance-of-payments benefits

BY RAY DAFTER, ENERGY CORRESPONDENT

THE ECONOMY could emerge from the North Sea oil era with a substantially over-valued exchange rate if the balance of payments benefits arising from offshore development are not managed wisely, the Review warns.

Improvement from 1976 to 1981 to be some £7bn, perhaps £4.5bn, at 1976 prices. This was about 10 per cent of current balance of payments deficits, or about 4 per cent of Gross Domestic Product.

The National Institute has calculated, using a number of basic assumptions, how much increased domestic demand this improvement would permit.

As a rough guide, the use of £1bn a year (at 1976 prices) for debt repayment would reduce potential domestic output in 1981 by a little more than 3 per cent.

It should be remembered, says the Review, that some of the gains from North Sea oil have already been taken. Oil had secured foreign loans to which had, in turn, permitted the maintenance of a higher exchange rate, a higher (albeit low) rate of growth and a lower (albeit high) level of employment than would have been possible without offshore development.

Stonehouse can appeal to Lords

MR JOHN STONEHOUSE, jailed on 18 charges at the Old Bailey last August, was yesterday granted leave to appeal to the House of Lords against his conviction on five of the counts. His appeal is expected to be heard during the summer.

The leave granted by three Law Lords relates to five charges dealing with Mr. Stonehouse's alleged attempt to defraud insurance companies of £126,000, under policies in favour of his wife, Barbara, by faking his own death by drowning.

If his appeals succeed, his conviction on the remaining counts, and his seven-year sentence, will not be affected.

Under suitable climatic conditions the monuments affect the ripening rate of crops growing over them. The crop-marks are at their best when the summer has been exceptionally dry.

LEGAL NOTICES

No. 27 of 1977. In the SUPREME COURT OF NEW SOUTH WALES Equity Division. In the Matter of GOLLEN & COMPANY LIMITED and in the Matter of The Companies Act, 1961 (as amended), Section 181. To the creditors of Gollen & Company Limited.

LEGAL NOTICES

No. 27 of 1977. In the SUPREME COURT OF NEW SOUTH WALES Equity Division. In the Matter of GOLLEN HOLDINGS LIMITED and in the Matter of The Companies Act, 1961 (as amended), Section 181. To the creditors of Gollen Holdings Limited.

Boost

Such deficits would reduce the overall surplus but, more important, could also boost the exchange rate to unrealistic levels.

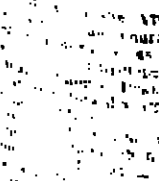
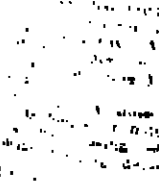
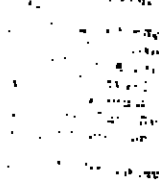
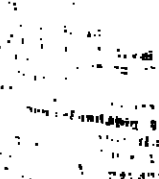
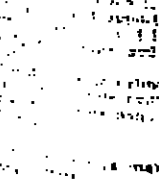
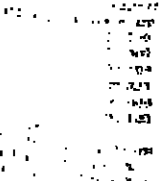
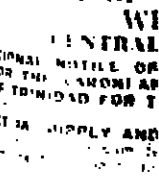
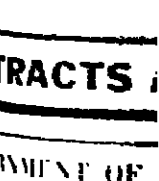
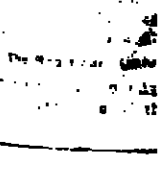
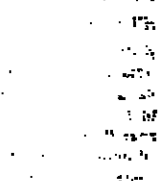
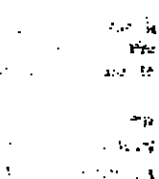
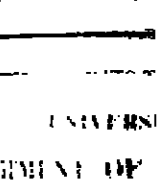
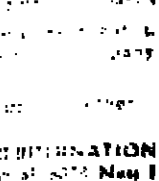
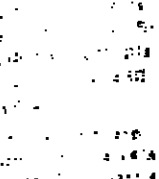
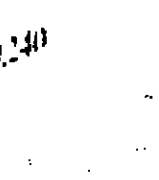
The effects of the oil trade surpluses produced, or were allowed to produce, a substantial upward shift in the exchange rate, there was a danger of substantial deficits being generated on the non-oil account.

Judgment

In practice, says the Review, labour and capital constraints will not permit such an increase. The accumulated deficits amounted to rather more than £7bn, while it had been officially estimated that some £20bn of foreign debt fell due for repayment

VALUE OF OUTPUT AND BALANCE OF PAYMENTS CONTRIBUTION OF NORTH SEA OIL (£m.)

Table with 6 columns: 1975, 1976, 1977 (Forecast), 1978, 1979 (Projection), 1981. Rows include North Sea Revenue, Operating costs, Taxes, Royalties, Corporation tax, Petroleum Revenue Tax, Net income before depreciation, Remittances abroad, Current account, Capital account, Oil trade, Imports of crude, Exports of crude, Net exports of refined, Balance on oil trade, Value of imports replaced by North Sea oil, Net effect on balance of payments, Assumptions, Price f.a.b. of crude oil imports (\$/barrel), Price of North Sea oil (\$/barrel), Exchange rate (\$).



# INTERNATIONAL APPOINTMENTS

## Young Chief Accountant

£9,240 Algeria

British public company, providing services to the oil industry multi-nationally, seeks a Chief Accountant for a 24-month tour of duty in its important Algerian operations. Each two weeks' work on site will be followed by one week's leave in the U.K., travel expenses paid, plus 72 days' paid holiday on completion.

Candidates, 26-30, will be unmarried, ACMA or ACA/ACCA with industrial experience. Application, self-reference and fluency in French essential. Salary of around £10,000 is perfectly possible, with a largely tax-free salary of £9,240. Free food and accommodation. This career appointment will be followed by other financial positions in the U.K. or overseas.

Candidates should write to W. T. Agar at John Curtis & Partners Ltd., Executive Selection Consultants, 78 Wigmore Street, London W1H 9DQ, indicating briefly their relevance and quoting reference 200/FT. Applications will be treated in the strictest confidence.

# JO&P

## KUWAIT

A rapidly growing Multi-Million Dollar trading company in Kuwait, operating retail establishments dealing in Phone Equipment, Business Machines and Office Furniture, with approx. 150 staff is seeking a

### FINANCIAL CONTROLLER

Responsibilities will include: development of compiled bookkeeping and information systems; control of various financial operations, including budget planning and forecast; cost accounting and cost analysis; cash flow control.

The young man we are looking for should have at least three years experience in a related position, English as native language and be preferably married.

We offer an excellent salary with free accommodation, water and electricity, company car and other attractive expatriate benefits.

Please apply together with C.V., Testimonials and recent Photo to: KUWAIT INTERNATIONAL MARKETING CO. LTD., Herzogstr. 61, 6078 Neu Isenburg, W. Germany

## UNIVERSITY OF SINGAPORE

### DEPARTMENT OF ECONOMICS & STATISTICS

Applications are invited for teaching appointments in the Department of Economics and Statistics. Preference will be given to candidates with a degree and relevant teaching/research experience in one or more of the following areas:

- MICRO AND MACRO THEORY; DEVELOPMENT ECONOMICS; MONEY AND BANKING; STATISTICAL THEORY; COMPUTER APPLICATION IN THE SOCIAL SCIENCES; AND OPERATIONS RESEARCH.

Applicants must state in their applications the areas in which they can teach. Gross monthly emoluments in range from S\$1,700 to S\$4,250, dependent on the level of appointment and the candidate's qualifications and experience. An initial amount depending on the candidate's qualifications and experience is available for the first year of appointment. The gross emoluments comprise basic salary and the National Wages Council wage allowances. In addition, the University pays a 13th month allowance of one month's salary in November of each year and contributes to the staff members' provident fund at 12% of basic salary and allowances. Leave, medical, housing and other benefits are also available. Candidates should send their curriculum vitae (in triplicate), with full personal particulars and also names and addresses of three referees.

## CONTRACTS AND TENDERS

### GOVERNMENT OF TRINIDAD AND TOBAGO - WEST INDIES

#### CENTRAL TENDERS BOARD

INTERNATIONAL NOTICE OF INVITATION TO TENDER FOR TWO CONTRACTS FOR THE CARONI-ARENA WATER SUPPLY AT THE LAND OF TRINIDAD FOR THE WATER AND SEWERAGE AUTHORITY

Contracts are invited for the following works for which tenders have been received. Previously issued documents are superseded and invalid:

- 23,100 feet of 24-inch pipe
- 23,100 feet of 30-inch pipe
- 23,100 feet of 36-inch pipe
- 30,000 feet of 42-inch pipe
- 31,000 feet of 48-inch pipe
- 21,100 feet of 54-inch pipe

Assorted fittings 48 Bonnet valves from 18-inch through 42-inch diameter for buried services and appurtenances.

156 Air valves and appurtenances.

109 Gate valves through 12-inch diameter and appurtenances.

2. Tenders will be received for supplying and installing under one contract, following types of pipe and fittings manufactured in this country or in other countries:

- Pre-stressed concrete cylinder
- Prestressed concrete cylinder
- Pre-stressed concrete non-cylinder
- Ductile iron
- Steel

3. Prospective tenderers may examine the Contract Documents at: CHAM HILL, P.O. Box 128, Grand Grove Road, Tacarigua, Trinidad, West Indies. Telephone: 282-5325/28. 22. 23. Telefax: 388254.

Tender documents will be issued at the above offices only against payment of the following non-refundable sums:

- 1. One Hundred Trinidad & Tobago Dollars (\$100 TT).
- 2. Fifty United States Dollars (\$50 US).

3. Tenderers wishing to tender on more than one type of pipe should request a copy of the tender forms and bill of quantities. Tenders submitted Local Firms must be accompanied by an Income Tax Certificate, less than 6 months old, issued by the Internal Revenue of Trinidad.

4. Deposits. All tenders must be accompanied by a Tender Bond of an amount not less than five percent (5%) of the total amount of the contract. A certified cheque, or cashier's cheque, may be submitted in lieu of the Tender Bond.

5. All prices shall be considered as firm quotes for a period of ninety days from the day that tenders are opened at the Board's Office.

6. The successful tenderer will be required to enter into an Agreement with the Water and Sewerage Authority and to provide a Performance Bond for the amount of fifteen percent (15%) of the Contract Price. The agreement will be signed and the Bond furnished within thirty (30) days following the opening of award.

7. Overseas tenderers must be prepared to have a representative in Trinidad within 48 hours of being requested to do so, during the three (3) days following the opening of tenders. This representative must have authority to make binding decisions on, or make clarifications of, tenders submitted.

8. Sealed tenders on the APPROVED Tender Form will be received at 2.00 hours (NOON) on Thursday 14th April, 1977 and must be addressed to the Director of Contracts, 42-58 Beaufort Street (Upstairs), Port of Spain, Trinidad, West Indies. Envelopes must be marked "Tenders-Contract 4A-1977" and must be deposited in the BROWN TENDER BOX at the Board's Office. Envelopes shall bear no indication of the name of the tenderer.

9. Overseas tenderers who may wish to post their tenders must do so in accordance with the tender form. As an act of courtesy, the tenderer's name and address will be deposited in the Tender Box by the Board if the tenderer's name is not indicated on the envelope.

10. Late tenders will not be considered in any circumstances.

11. The Central Tenders Board does not bind itself to accept the lowest or any other tender.

C. E. POLO, Director of Contracts, Central Tenders Board, Government of Trinidad & Tobago.

# SCANDIA PLATE

## AREA SALES MANAGERS

For major UK expansion

Scandia Plate, the export sales organisation specialising in heavy steel plate from Swedish Companies, mainly from Oxelösund Steelworks of the Gränges Company - one of Sweden's largest industrial groups - is expanding its sales organisation in Great Britain, to keep abreast of the growth in this important market.

As a result the company requires two experienced Sales Managers to assist with sales of heavy steel plate in advanced, specialised and normal grades.

Aged 25-40, candidates should have the benefit of a solid technical or economics education and be familiar with heavy industries such as mechanical engineering, steel construction, building and mining equipment.

The two appointments - one for the London Region and one for the Glasgow area - are initially to be London based. Full and continuous training facilities will be given in Sweden.

Applications accompanied by a comprehensive curriculum vitae, sent to arrive not later than 9th March 1977, should be addressed to:

The Managing Director, Scandia Plate Limited, Carolyn House, Dingwall Road, Croydon, Surrey.

## SCANDIA PLATE LIMITED

The export sales company for heavy steel plate from Gränges Oxelösunds Järnverk and Stora Kopparberg, Domnarvets Järnverk, Sweden

## OPERATIONS ANALYST

Assistant to the Senior Vice President

The successful candidate must be a graduate of an internationally recognised Hotel School, must have at least 6 years' experience of International Hotel Operations and must be fluent in English, French and German. Fluency in a Middle Eastern language would also be valuable. Remuneration is negotiable. Please write in confidence enclosing full curriculum vitae and supply at least two references to Box A5855, Financial Times, 10, Cannon Street, EC4P 4BY.

## PROJECT MANAGER

POWER EAST LTD. requires a Project Manager for construction of a 2.5 MW power station (3 x 1.5 MW) diesel engine driven with a gas turbine starting 70 km of 33kV and LV overhead lines in Saudi Arabia.

## A LEADING INVESTMENT COMPANY IN NORTH AFRICA

requires a Project Manager with the following qualifications and experience: 1. Architect or building engineer with about 15 years of experience in building construction. 2. Ability to revise designs, drawings, specifications bills of quantity and conditions of contract. 3. Ability to check interim and final payments. 4. Ability to check and supervise site works. 5. Fluent in English and French languages.

## LEGAL NOTICES

No. 00889 of 1977. In the HIGH COURT OF JUSTICE, Chancery Division Companies Court. In the Matter of ALL MANKIND (NEWSWEAR) LIMITED and in the Matter of The Companies Act, 1967. NOTICE IS HEREBY GIVEN that a Petition for the winding up of the above-named Company was presented to the High Court on the 21st day of February 1977 and that the said Petition was read and allowed by the High Court on the 21st day of February 1977.

## COMPANY NOTICES

MINERALS AND RESOURCES CORPORATION LIMITED (INCORPORATED IN BRITAIN) NOTICE TO HOLDERS OF SHARE WARRANTS TO BEARER. With reference to the Declaration of Dividend advertised in the Press on the 12th day of February 1977, the following information is published for the guidance of holders of Share Warrants to Bearer.

## HOTELS

SAUNTON could be the place... where you get out and about in the open-air fresh air and enjoy the sun and sea. Whether it be a week of high mountain grass in 560 acres with high mountain views, sea-view, rare flowers and birds, beachcombing along four miles of fine golden sand, or scaling the cliff steep rocks to be rewarded with magnificent views over Bideford Bay from Hartland Point to Lundy Island.

# APPOINTMENTS

## INTERNATIONAL CIVIL ENGINEERING

The corporate strategy of this well known British civil engineering company includes the early exploitation of opportunities in international markets. Substantial growth is envisaged. The U.K. based business is well established with turnover soon to be at the £100 m level. Financial resources are strong.

### MANAGING DIRECTOR

is required to develop successfully the international company. Profit accountability will be to the Group Managing Director.

Proven success is sought in the direction of overseas business and the management of overseas contracts within the civil engineering - construction industry. Experience of Middle East operations would be helpful as would relevant professional qualifications.

Business ability, management skill, commercial judgement, and technical proficiency are all of equal importance.

Scope and challenge abound in this pioneering appointment. Age: 40s. Location: London.

Total compensation is for negotiation and can match the expectations of the able and the ambitious. The salary indicator is £20,000.

Letters from suitably qualified men or women should include a detailed curriculum vitae including salary progression to date which will be handled in confidence by Dr A G Roach.

AG ROACH & PARTNERS, 8 HALLAM STREET, LONDON W1N 6DJ

## Managing Director

- THIS is a career opportunity within a substantial British engineering group which operates world wide.
- THE role is to direct the profitable development of a subsidiary company which makes a wide range of products in several locations in the North of England. Turnover exceeds £10m and there is scope for much further growth.
- THE requirement is for a successful record of general management in manufacturing industry. A qualified engineer with some sales experience is likely to be preferred.
- PROBABLE age 35-40. Salary in the region of £12,000. Car.

Write in complete confidence to G. W. Elms as adviser to the group.

TYZACK & PARTNERS LTD, 10 HALLAM STREET and LONDON W1N 6DJ, 12 CHARLOTTE SQUARE and EDINBURGH EH2 4DN

## FINANCIAL TIMES MARCH 3 1977 OPPORTUNITIES FOR NEWLY QUALIFIED CHARTERED ACCOUNTANTS

At a time when newly qualified accountants will be searching for career opportunities, the Financial Times proposes to publish appointments on March 3, in conjunction with the regular Thursday Accountancy Appointments Section, dealing with the prospects open to these new members of the profession.

This is at a particularly relevant time following the results of the Finals of the Institute of Chartered Accountants in England and Wales in the last week of February.

For full details of advertising in this section contact James Jarratt on 01-248 8000 Ext. 539.

## FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

# TRAVEL

The golden key to quality holidays. Contact your travel agent or the Swiss National Tourist Office, London, for informative literature on the BERNESE OBERLAND, a unique holiday region with so many contrasts, attractions and splendid mountain and lakeside resorts. BERNESE OBERLAND SWITZERLAND Playground of Europe. second only to one's own land.

The golden key to quality holidays. Contact your travel agent or the Swiss National Tourist Office, London, for informative literature on INTERLAKEN, a unique holiday resort with numerous attractions, and ideally situated at the foot of the Jungfrau between the lakes of Thun and Brienz. interlaken BERNESE OBERLAND SWITZERLAND Playground of Europe. second only to one's own land.

# The Property Market

BY QUENTIN GUIRDHAM

## CALUS aim to find what industrial tenants want

"On the one hand, there is the view that the great majority of industrialists' activities can be accommodated in a relatively simple standard envelope; on the other there is an opinion that as developers try both to maximise value and minimise first cost, sometimes the buildings they create do not provide the best in long term value for money, and often prove a handicap to the changing needs of modern industry."

This understated summary of the long argument which has gone on between some industrial users and the developers who build speculative units to attract them comes from the Centre for Advanced Land Use Studies (CALUS), the research unit of the College of Estate Management. CALUS is now trying to find out something about the problems from a survey which will, it says, be conducted from the users point of view. To that end it will canvass the views and developers of a selection of post-1965 warehouses and factories of less than 25,000 sq. ft. and built speculatively.

The scope of the study is wide, perhaps dangerously so, in taking in the effect of statutory planning controls as well as

design requirements. But the most important element may be the attempt to "provide a statement on the most appropriate overall design guidelines for the specific categories of industrial user" and the nub of the problem may be summed up in a further aim of the study. "To investigate the limitations imposed on developers in providing a range of buildings which can only present limited variations."

With the bulk of private developers less likely than ever to hold their developments as investments, they are at present designing as much for the second stage clients, the institutions, as for the tenants. There is no reason why one building should not suit both purposes, but it is argued by some that investors' caution is becoming the predominant factor. So it is not so much the developers' desire to cut costs and create units of the widest possible use which is creating a problem, but rather the rigid ideas of many institutions about what sort of buildings will re-let.

Whether it is possible to match investors and tenants' requirements may be doubted, but some developers have been successfully managing it for years. Nevertheless the best result of the CALUS study, due at the end of the year, may lie in influencing the institutions to greater flexibility.

John Cullis of Fuller Horsey, one of those associated with the project as an advisor (as is Nigel Hobbs of Slough Estates) thinks that in heights and floor loadings it is possible that minimum requirements have become too standardised and also reckons the study should produce useful evidence on the positioning of services in buildings and whether

it would often be better, initially, to leave the floor out of areas where offices might go, the concrete having inevitably to be hacked about by those converting the space.

On the subject of office space on industrial sites, another agent, Tony Grant of Grant and Partners, has this week gone into print to stress the increased trend for what he thinks are economic reasons, for companies to want their offices together with their production plants or distribution centres.

The lower rents and parking charges, together with much lower rates, are the prime reasons given, but improved communications between departments and shared overheads are others. From the traditional ratio of 10-15 per cent. of office space in industrial units, Grant quotes examples like FMC, the meat distributors, currently using 13,000 sq. ft. of warehouse space under the same roof as 7,000 sq. ft. of offices at Bereford Avenue, Wembley, and Haden Young occupying a 40,000 sq. ft. factory at Abbeydale Road, London, N.W.10, which has 15,000 sq. ft. of ancillary office space.

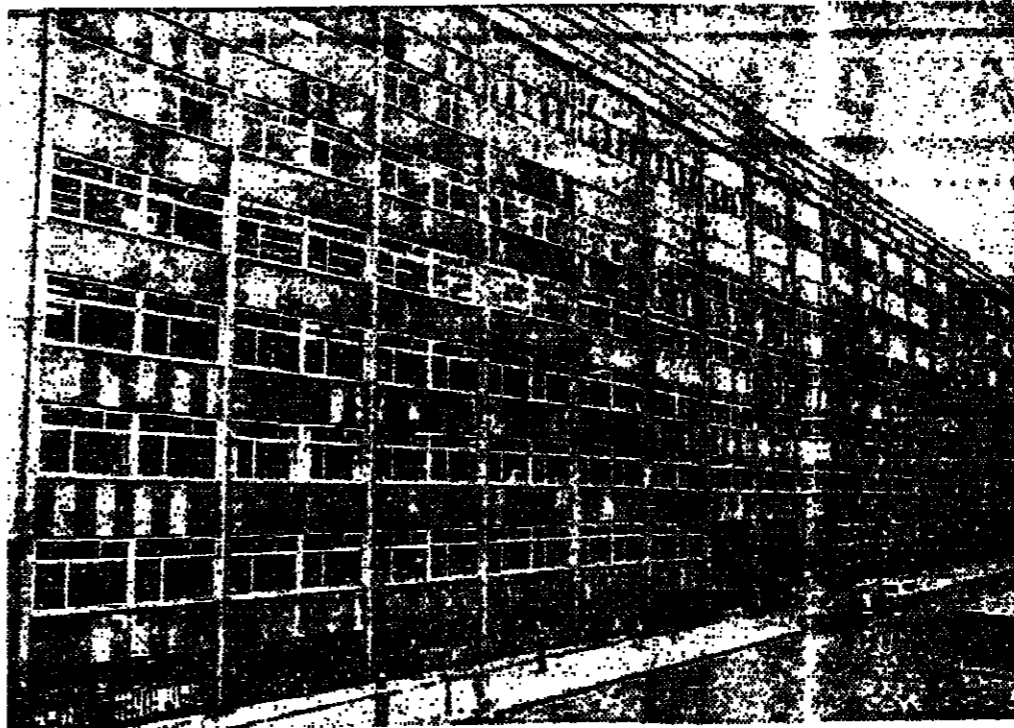
Grant says that "new inquiries suggest that there will be a growing number of exceptions to the traditional space mix of (in many cases) 10 per cent. offices, the trend being towards around 35 per cent. However, the requirement of firms needing such space vary enormously in their detail, and there is little prospect of industrial estate developers departing significantly from a 10 to 15 per cent. norm. "What he thinks may develop is provision in estate layouts for office extensions, for instance, through the later construction of mezzanine floors.

### OUT AND ABOUT

Capital and Counties confirmed yesterday that it is looking to sell a major part of its interest in the Victoria Centre, Nottingham. Given the size of the scheme, the company mentions investors "either singly or in a consortium" being invited to enter discussions. The preference, the company maintains, is to keep some interest in the scheme and its management, but it would consider a complete sale. Retained advisers Capital and Counties are Healey and Baker.

C and C's loans still have three or four years to run and the major first reviews on the Centre, opened in 1973, have not yet come through, the rent role at present being around £1m. The company reckons the value is in excess of £20m.

Federated Land and Building has gone for a medium term loan from Manufacturers Hanover Trust to finance building of its Hemstead Valley Shopping Centre. The £4m. mortgage is repayable by December 1981, which will take the scheme through to its first series of rent reviews. The absence of longer-term money is explained by the chairman as due to Federated's reluctance to sell any substantial portion of the equity, while the costs on a longer-term floating rate mortgage were prohibitive. Given institutional nerves about out-of-town shopping centres, it looks as if developers need to get the schemes up and close to trading before investors can decide their value. Half a mile from the 32 and four miles from Chatham, Hemstead's major pre-let is to the Salisbury-British Home Stores subsidiary SavaCentre, taking 130,000 square feet, with the other 120,000 square feet divided between five larger units and about 30 of standard size. There are no details on these lettings yet, but Federated says the right interest is there. Due to



One of the rare large units to come on the letting market in the West End of London this year will be the 3M's headquarters in Wigmore Street. As reported last month, the U.S. group is, after a long search for a larger headquarters, moving to Bracknell, where it will take a block only slightly larger

than these premises but with planning determination for a further 160,000 sq. ft. The 106,560 sq. ft. block shown above was built in 1956 and 3M has a lease running to 1991. It will be vacating towards the end of the year and agents Jones Lang Wootton say the asking rent is £960,000 a year.

open by the autumn of 1978, the PSA, which pre-leased the public corporation. London Transport announced this week that it has received a speculative ODP for its scheme to include up to 600,000 sq. ft. of offices, as well as providing shops, a new bus station and garage, and new ticket halls for the Underground. The project has been mooted for some years and London Transport is confident enough to state that it has retained architects "to prepare the plans for a planning consent by the end of 1977."

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of those constructing extra offices in London, and the nature of the developer (controlled by the Greater London Council). It may be right. What it is not doing yet is any funding plans but it says that "neither London Transport nor its pension funds will be providing the money for the scheme at the appropriate time. Financial support for the project will be sought from the institutions." Given costs of per haps close to £40m, that's a lot of support, with talk of a consortium of funds being the most likely answer. London Transport cautiously states that "the financial benefit obtained from the commercial development will partially support the much needed improvements to public transport and other public amenities in Hammersmith."

Wiggins Teape, as part of its relocation exercise to Basinlodge, has disposed of its leasehold interest in three floors of AMP House, Croydon. The Department of the Environment has taken 27,600 square feet and the remaining 4,900 square feet have been handed back to the holders Australian Mutual Provident Society. Customs and Excise will occupy the space among the best in Croydon, an the DOE has taken a new 25 year lease granted direct by the freeholders with five year reviews; a rent of £5 a square foot an £125 per car space. Strutt an Parker did the letting an McDaniel and Daw acted as AMP.

Edward Erdman reckons have achieved a record rent for South Molton Street, London a successful pedestrianisation scheme running south of Oxford Street. On No. 40, acting for Ed it has let to Galaxy Shoes (represented by Silverman Bourne at Company) on a 15-year lease with five year reviews at over £20.00 a year, equating to over £35 square foot. This puts the market South Molton shops in the same league as parts of Oxford Street and Erdman says it had over 200 inquiries on the unit.

# INDUSTRIAL AND BUSINESS PROPERTY

this is the property advert to remind you!

## ST. MARY'S COURT IS TO LET

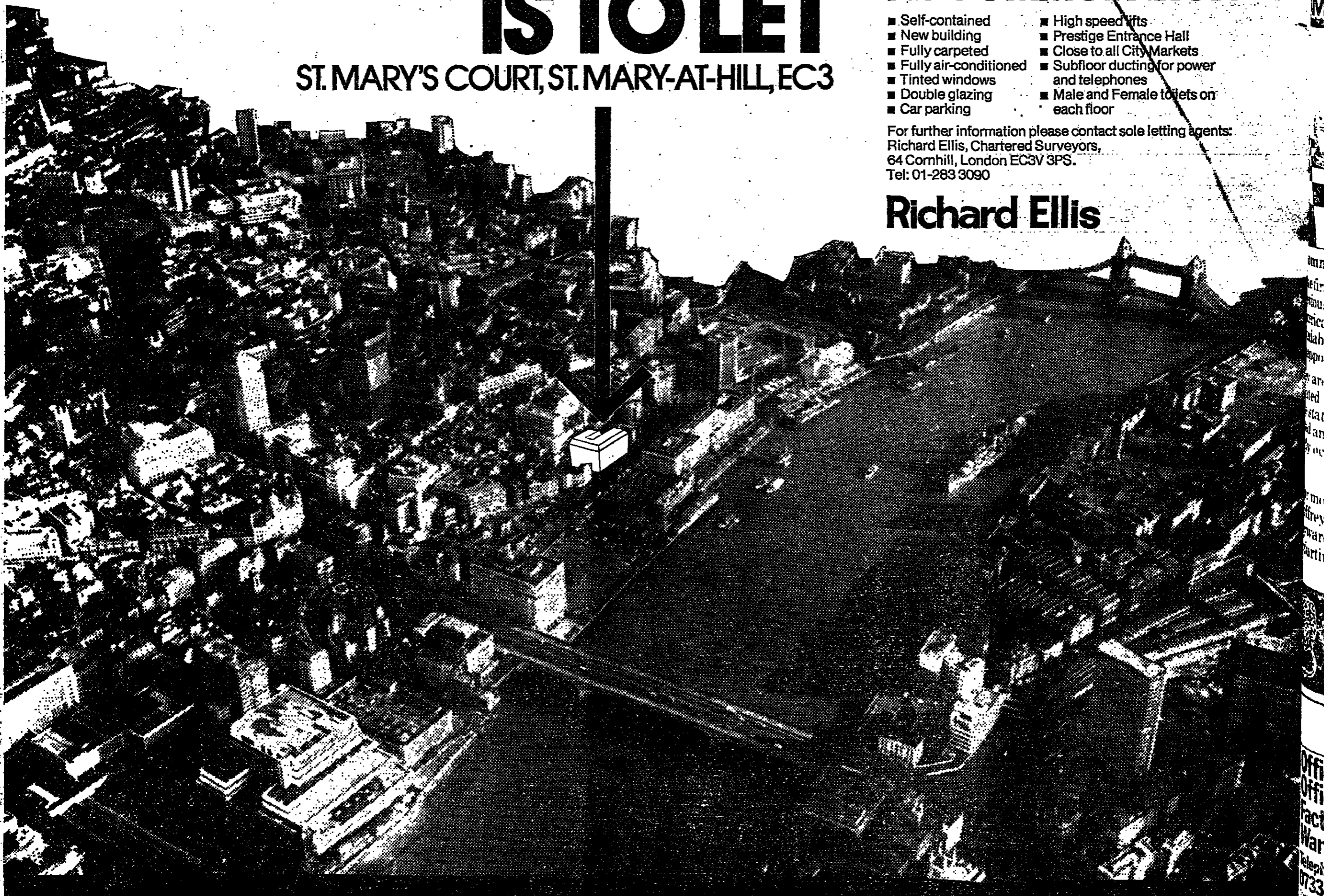
ST. MARY'S COURT, ST. MARY-AT-HILL, EC3

85,222 SQ. FT. OF PRIME CITY OFFICE ACCOMMODATION

- Self-contained
- New building
- Fully carpeted
- Fully air-conditioned
- Tinted windows
- Double glazing
- Car parking
- High speed lifts
- Prestige Entrance Hall
- Close to all City Markets
- Subfloor ducting for power and telephones
- Male and Female toilets on each floor

For further information please contact sole letting agents: Richard Ellis, Chartered Surveyors, 64 Cornhill, London EC3V 3PS. Tel: 01-263 3090

**Richard Ellis**



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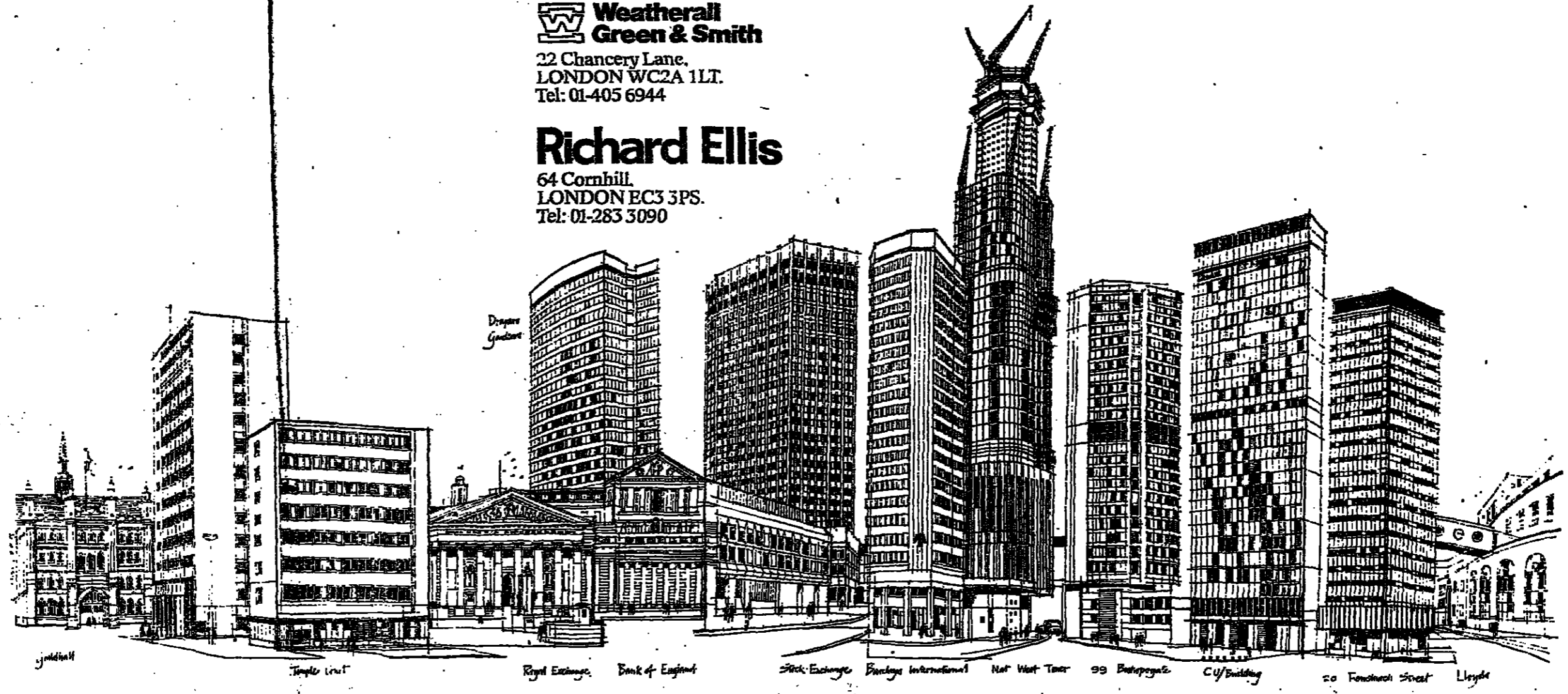
مكتبة الصل

# Temple Court is an impressive headquarters building with some impressive neighbours.

When considering the right building for your Company, the right neighbourhood is an important consideration. Temple Court is in the heart of the City of London, just minutes away from the Bank of England and the major financial institutions. The property offers a full 75,000 square feet of air-conditioned office accommodation, with six high speed passenger lifts, carpeting throughout, and an imposing banking hall on the ground floor. If you would like further details please talk to the joint sole agents:

**Weatherall Green & Smith**  
22 Chancery Lane,  
LONDON WC2A 1LT.  
Tel: 01-405 6944

**Richard Ellis**  
64 Cornhill,  
LONDON EC3 3PS.  
Tel: 01-283 3090



**AMERICAN EXPRESS**

## Invites Your Move

**Commercial Property Opportunities in Sussex**

The first class premises previously occupied by American Express, are available for viewing by appointment. They are all centrally located close to main bus stations, fully fitted and ready for immediate occupation.

1. 154/155 Edward Street, Brighton, Sussex. Offices 34,250 sq. ft., Storage 6,500 sq. ft.
2. 112 Cavendish Street, Brighton, Sussex. Offices 12,394 sq. ft.
3. Ridgeland House, Dyke Road, Hove, Sussex. Offices 7,300 sq. ft.
4. Hove Park Villas, Hove, Sussex. Light industrial 12,075 sq. ft.
5. The Martlets, Burgess Hill, Sussex. Offices 20,950 sq. ft.
6. 200 London Road, Burgess Hill, Sussex. Warehouse 4,020 sq. ft., Offices 6,825 sq. ft.
7. Westchester House, Harlands House, Haywards Heath, Sussex. Offices 22,860 sq. ft.
8. Milton House, Milton Road, Haywards Heath, Sussex. Offices 8,200 sq. ft.
9. Eastchester House, Harlands Road, Haywards Heath, Sussex. Offices 8,290 sq. ft.

For further information write or phone L. Austin-Crowe BSc FRICS Chief Estates Surveyor Northampton Development Corporation 2-3 Market Square Northampton NN1 2EN Phone 0604 2474

**Geering & Colyer**  
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**However big, however small there's office space to suit you all**

Northampton for office opportunities. No ODP required

Office buildings available for letting in town centre  
GREYFRIARS HOUSE - 200 000 sq ft of prestige offices over new bus station.  
BELGRAVE HOUSE - 90 000 sq ft forming part of Grosvenor Centre.  
SCOTTISH LIFE HOUSE - 12 000 sq ft still remaining.  
Other properties from 1 200 sq ft to 10 000 sq ft.

Office sites immediately available  
Town centre site of 3.5 acres, for up to 400 000 sq ft - or capable of sub-division to a minimum of 100 000 sq ft.  
Campus sites - 85 acres at Moulton Park employment area.  
District Centre sites for up to 100 000 sq ft at Weston Favell Centre.  
Further office sites available shortly, including town centre site for 40 000 sq ft.

Northampton is close by the M1 motorway and little more than an hour's journey from London. It is an excellent centre for distribution, with sites for factories and warehouses immediately available, and factories for letting under construction. There are houses for your employees to rent or buy as well as individual plots of land for executive houses. And people who come to live here can enjoy all the facilities of an established town while still being within easy reach of delightful countryside.

**FACTORIES & WAREHOUSES**

**AVONMOUTH, Bristol**  
Transport or Container Park Site area 4 1/2 acres TO LET

**BOREHAMWOOD, Herts**  
52,450 sq. ft. New Warehouse Can divide TO LET

**CANTERBURY, KENT**  
Warehouse Premises 3,000 sq. ft.-40,000 sq. ft. TO LET

**CHELMSFORD, Essex**  
Warehouse from 6,000 sq. ft.-450,000 sq. ft. TO LET or FOR SALE FREEHOLD

**COVENTRY, West Midlands**  
Factory and Offices 31,000 sq. ft. FOR SALE

**EGHAM, Surrey**  
Research and Office Premises 27,575 sq. ft. on 12.5 acres FOR SALE FREEHOLD

**LONDON, S.E.15**  
Light Industrial Premises 16,850 sq. ft. FOR SALE or TO LET

**PLYMOUTH, Devon**  
Factory 51,760 sq. ft. FOR SALE

**King & Co**

**Offices Office sites Factories Warehouses**

Telephone: 0733-68931 Ext 326  
Chief Estates Surveyor Peterborough Development Corporation PO Box 3 Peterborough PE1 1UJ

**FISH ST HILL LONDON EC3 FREEHOLD OFFICE BUILDING 1243 SQ. FT. FOR SALE**  
Close Monument Station and London Bridge.

**Fletcher King & Megran**  
10-12 Cork Street London W1 01-734 7701

**SOUTH LONDON BETWEEN EPSOM & MORDEN 21,274 sq. ft. W/SE INC. 4,841 SQ. FT. OFF. BUILT 1969-LARGE YARD**

**BIRMINGHAM 7,700 sq. ft. S/S. FACTORY & SHOW-ROOM INC. 2,000 SQ. FT. OFF. RENTAL 840 PER FT. YARD**

TO LET OR FREEHOLDS FOR SALE

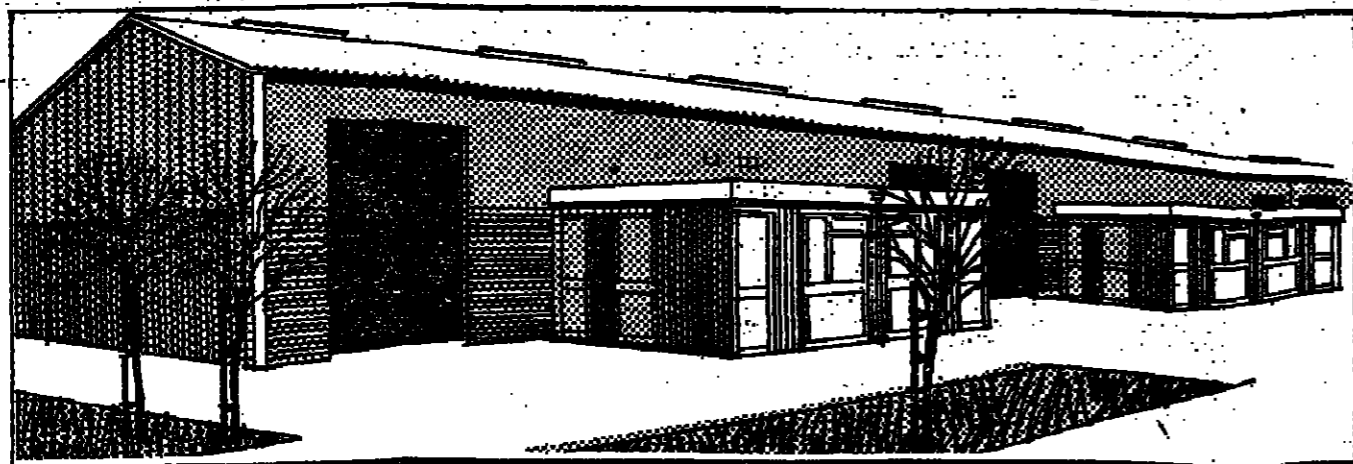
**MELLERSH & HARDING** 43 ST. JAMES'S PLACE LONDON SW1A 1PA 01-492 6141

Near **FINSBURY SQUARE E.C.2**  
sq. 20,200 ft.  
Freehold  
Commercial Headquarters Building

\*Drive in loading facilities \*Very large goods lift  
\*Good floor loading \*Excellent ceiling heights

for sale - freehold

Apply sole agents **Edwards Erdman**  
6 GROSVENOR STREET LONDON W1A 0AD 01-620 8811 LONDON PARIS BRUSSELS AMSTERDAM



## Jackson Street's in Chancery Lane

This is an invitation for you to join us at the Merseyside Industrial Development Office in Chancery Lane on either Wednesday or Thursday, 9th and 10th March. We would like to tell you about the opportunities for development at Jackson Street, St. Helens, and other industrial sites.

As a part of Merseyside County, St. Helens enjoys full development status which means 22% grants plus generous tax allowances, other grants, rent free periods and additional means of assistance. Our team of executives will give you on-the-spot information and prompt decisions without the red tape.

St. Helens, strategically located near the Junction of the M6 and M62 and between Manchester and Liverpool, offers unrivalled development facilities.

Please telephone Glyn Jones at 01-405 0488 for a fixed appointment or just call in anytime between 10 a.m. and 5 p.m. on either day.

**St. Helens — the North's major success area.**

5 Chancery Lane, London WC2A 1LH

# Waterloo Court

Waterloo Street

- not for everyone.



Forward looking Bankers, Insurance and Building Society Directors, Accountants, Lawyers....  
Businessmen requiring prestigious Head or Branch office accommodation....  
Only a select few will need and appreciate the exceptional facilities of Waterloo Court:  
★ Superbly & elegantly restored Regency-style buildings  
★ At the heart of Birmingham, the hub of the Midlands  
★ Thoroughly modern, air-conditioned office accommodation

★ Private car parking available.  
FOR SALE OR TO LET as a whole, or in individual units. Waterloo Court comprises four self-contained buildings:-

WELLESLEY HOUSE	6,000 sq. ft.
APSLEY HOUSE	9,000 sq. ft.
CHRISTCHURCH HOUSE	9,400 sq. ft.
WELLINGTON HOUSE	14,200 sq. ft.

(Basement storage space available in each unit)

Drop in, telephone, or post the coupon to one of our joint letting agents:-

If you'd like to see a Waterloo Court brochure, please tick here   
If you'd prefer to have a guided tour please write your telephone number here  
We'll give you a ring and arrange to show you around personally - we wouldn't do that for everyone.

NAME \_\_\_\_\_  
COMPANY \_\_\_\_\_  
ADDRESS \_\_\_\_\_

**Phoenix Beard** 16, Horsefair, Birmingham Tel: 021-622 5351

**Alexander Stevens & Company** 16, Waterloo Street, Birmingham Tel: 021-643 0674/5/6

**EDWARDS BIGWOOD & BEWLEY** 78, Colmore Row, Birmingham Tel: 021-236 8477

A Bryant-Samuel development

By order of  
Wycombe District Council

## HIGH WYCOMBE

**SITE TO LET**  
ON GROUND LEASE

for a  
**MAJOR STORE**  
WITH CAR PARKING

Interested Retailers should apply for further particulars quoting Ref. LAC/SHRM to:

Consultants and Sole Agents:

**Hillier Parker**  
May & Rowden

77 Grosvenor Street, London W1A 2BT  
Telephone: 01-624 7666  
and City of London, Edinburgh, Paris, Amsterdam, Australia

**CITY OF LONDON**  
8 Charterhouse Buildings  
Goswell Road, EC1

**MODERNISED OFFICE BUILDING**  
APPROX. 5,000 sq. ft.  
**TO LET**

- \* Air Conditioned
- \* Automatic Passenger Lift
- \* Tinted Anti-Solar Glazing
- \* Fully Carpeted
- \* 24hr Access

**Healey & Baker**  
Established 1820 in London  
118 Old Broad Street, London EC2N1AR  
Telephone 01-628 4361  
Also: 57 GEORGE STREET, MANCHESTER, LONDON W1A 4BG  
ASSOCIATED OFFICES: PARIS BRUSSELS AMSTERDAM AND JERSEY

## INDUSTRIAL

**ENFIELD**  
Just off A.10  
MODERN SINGLE STOREY  
**FACTORY**  
WITH ANCILLARY OFFICES  
APPROX. 50,700 sq. ft.  
Sprinklers, heating & lighting throughout  
**TO LET**

Apply:  
**Hillier Parker**  
May & Rowden  
77 Grosvenor Street, London W1A 2BT 01-624 7666  
and City of London, Edinburgh, Paris, Amsterdam, Australia

**WINCHESTER HOUSE**  
LONDON - EC2  
Tower Block 13th & 14th Floors  
SQ. 8,320 FT. - OFFICES  
Will let individual floors  
Realistic Rent - No Premium

**MICHAEL BERMAN & CO** 29, Fleet Street London EC4Y 1AL 01-355 9344  
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## Stevenage

Prime location  
**69,000 sq. ft.**  
Prestige air conditioned office space  
**TO BE LET**

A Slough Estates Group development

**JONES LANG WOOTTON**  
Chartered Surveyors  
105 Mount Street, London, W1V 6AS  
Telephone 01-493 6040



## Aylesham INDUSTRIAL ESTATE SOUTH BRADFORD

A centre for easy communications  
The new Aylesham Industrial Estate in South Bradford, now has units to let ranging from 4,800 to 20,000 sq. ft. Ready for immediate occupation this well-built site offers:-

- Competitively priced rents
  - Excellent local labour availability
  - Ease of access from the Motorway network, airport and rail services
  - Flexibility of unit size
- Because of its central location, virtually the middle of the U.K., this well appointed site could well appeal to both large or small companies who are looking for warehouse space or light industrial facilities. For full details contact John Kavanagh now at:-

**DONALDSONS**  
19 PETERGATE BRADFORD BD1 1DT  
0274-33781

An Aylesham Investment Company Limited Development

## Beaufort House GLOUCESTER

offices **14,050 sq. ft.**  
on two floors.  
including full air-conditioning  
**To Be Let**

Joint Letting Agents

**Cuttons**  
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**BRUTON KNOWLES & Co.**  
Albion Chambers, 95 Barton Street, Gloucester.  
0452-21267

## TO LET

**SELF-CONTAINED OFFICE BUILDING**  
NEAR THE BANK OF ENGLAND

**10 IRONMONGER LANE**  
LONDON E.C.2.  
2,054 sq. ft.

**Gooch & Wagstaff** CHARTERED SURVEYORS  
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Tel: 01-600 1787

**LIME STREET**  
(Adjacent to Lloyd's Exchange)  
**1,250 sq ft OFFICES**  
5th floor

Central Heating - High Speed Lift - Refurbished  
No Premium Required

**BODY, SON & FEJURY**  
57 Tutton Street, London SW1 - 01-222 5786

## Luxury Flat Requirement!

**DESCRIPTION:**  
A remarkable new development set in its own grounds on the Banks of the Thames.

**AMENITIES:**  
Heated indoor swimming pool, saunas, balconies and terraces, independent heating, portage, riverside walkway, landscaped gardens and piazza.

**ACCOMMODATION:**  
A choice of 2, 3 or 4 bedrooms all with 2 bathrooms. Large reception room, Wrighton kitchen and cloakroom.

**VIEWING:**  
SHOW FLATS OPEN TODAY and six days a week Sunday-Friday 11.00am-6.00pm.

Proceed along Fulham Palace Road (between Putney Bridge and Hammersmith Bridge) turn into Inglehorpe Street which leads directly to River Gardens.

**TERMS:**

Long leasehold of 999 years - no ground rent prices from £24,500-£67,500.

**River gardens**

**BOURDAS & CO**

River Gardens Sales Office.  
Tel: 01-385 4576  
or Sanders, 2 Old Brewery Mews,  
London NW3 1PZ. Tel: 01-794 0281

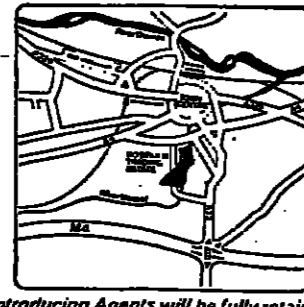
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## Reading Berkshire

### Warehouse/Industrial Units to let

9,000 - 31,000 sq. ft.

Currently available for immediate occupation  
Unit 004 17,942 sq. ft. including 3721 sq. ft. offices divisible into two  
Unit 001 31,201 sq. ft. factory  
No IDC required.



Introducing Agents will be fully retained.

Located on south side of Reading with easy access to M4 these units offer a unique position for distribution depots to Southern England.

For further details contact:

**MASONBROOK LTD**  
Property Consultants & Development.  
17/18 Dryden Court, Parkleys,  
Ham Common, Richmond, Surrey  
Tel. 01-549 5201

## HIGH YIELDING INDUSTRIAL INVESTMENTS

Secured on two Industrial Estates  
**CARDIFF**  
S. WALES

109,780 sq. ft. producing £57,887 p.a.  
132,330 sq. ft. producing £86,583 p.a.  
Separately available at attractive yields

**Baird & Evans**

Albion House, Alderman's Walk, Bishopsgate, London EC2M 3UL. Telephone 0762 7181

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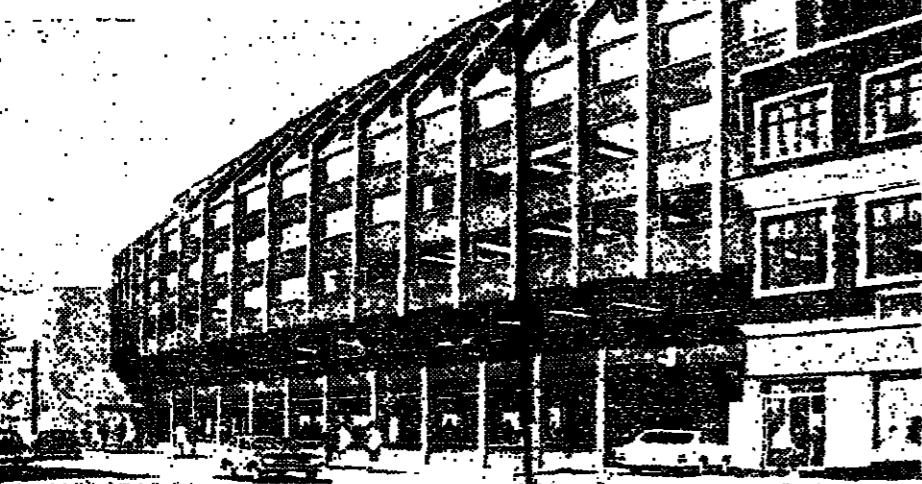
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# Fetter Lane EC4

## Prestige Office Development

### Fleur de Lis House

#### TO BE LET



approx **37,700** sq.ft.

Plus Basement Restaurant  
Lifts · Air Conditioning · Car Parking

### PEPPER ANGLISS & YARWOOD

Chartered Surveyors

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Telephone 01-499 6066

### ALLSOP & CO

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Telephone 01-248 4451

# BARKING ESSEX

Modern warehouse with offices  
26,000sq. ft.  
with 30,000sq. ft. hardstanding  
to be let at reasonable rent.

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(1 mile M4)  
Magnificent warehouse & offices  
44,000sq. ft.  
½ acre hardstanding

### NORMAN HIRSHFIELD RYDE & BROWNE

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PORTMAN SQUARE,  
LONDON W1H 6AL  
01-486 4601 TELEX: 27950

### SKEGNESS, Lincs.

15,500 sq. ft. COUNCIL OWNED  
MODERN FACTORY INCLUDING  
750 sq. ft. OFFICE ACCOMMODATION  
TO LET AT LOW RENT

Full details from: J. R. Barker, FRICS  
Director of Estates & Housing, East Lindsey D.C.  
6, Conging Street, Horncastle, Lincs.  
Telephone: Horncastle 6161

### TAMWORTH

Industrial premises  
25,500sq.ft.  
Separate office  
parking  
Superb 5000sq. ft. office  
For sale freehold

### STOKE-ON-TRENT

Industrial/Warehouse  
Premises  
16,500/68,500sq.ft.  
Part Heating  
Two garages  
Excellent offices.  
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Site area 5.2 acres  
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NORTH HUMBERSIDE  
NATIONAL AVENUE  
18.52 ACRES  
Detailed Planning Permission  
for Warehouse, Development  
FOR SALE FREEHOLD  
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BROADER & SPENCER  
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### BUSINESSES FOR SALE

#### Old Established PAINT MANUFACTURERS

producing own interior and exterior quality emulsions, textured paints, wood preservatives and water repellants, fungicidal and anti-condensation range, primers, sealers, etc. U.K. and export market, excellent goodwill. Sales £750,000 p.a. Principals only write Box T.4553, Financial Times, 10, Cannon Street, EC4P 4BY.

#### BUSINESS FOR SALE

Owing to approaching retirement a very well established HEATING and MECHANICAL ENGINEERING CONTRACTORS business will shortly be offered for sale. Business activities are chiefly concerned with industrial and commercial contracts, in the West Midlands area. The business includes a detached house, workshops, yard, garages, etc. also three modern Renault vans, and a Mini Clubman estate. On DOE (PSA) list of contractors, Hospital Board, County and Borough Councils, etc. Work currently in hand for £100,000. To be sold with very comprehensive list of plants, electric power sawing machines, welding generators, grinding and cutting equipment, hydraulic bending machines, pillar drills, electric hand tools, scaffolding, etc. All further information is readily available to interested parties by writing to Box T.4554, Financial Times, 10, Cannon Street, EC4P 4BY.

#### MIDLAND MANUFACTURERS OF ELECTRONIC EQUIPMENT

TURNOVER £2m. WITH POTENTIAL  
Write to R. G. White, Thornton Baker and Company, Kennedy Towers, St. Chad's Queensway, Birmingham, B4 6EL.

#### PRINTERS

With new and extensive Photo composition and Web Offset installation seeks merger with other printer or publisher to rationalize and provide complete printing service.  
Existing contracts already total nearly one million pounds gross per annum. Ample available floor space for expansion with plans and grants for additional extension. Location South East England area. One hour from London  
Full details in strictest confidence to Managing Director,  
Box T.4551, Financial Times, 10, Cannon Street, EC4P 4BY.

#### N. CORNWALL

SUPERBLY POSITIONED LONG ESTABLISHED HOTEL WITH RESIDENTIAL BAR AND FULLY LICENSED PUBLIC BAR WITH TERRACE TOGETHER WITH BEACH CAFE/ANNEX STANDING ON OVER 100 ACRES OF GROUNDS AND BEING VERY CLOSE TO AND OVERLOOKING SANDY BAY. 28 beds, including those in annex; completely modern kitchen; residential bar; large public bar with spacious patio; beach cafe adjoining with self-contained modern flats to rear and bedrooms over. Ample parking space. Fire certificate granted. Expected turnover this coming season in the region of £75,000.  
PRICE: £125,000 o.n.o.  
FREEHOLD s.v.v. (could be sold as two separate units)  
For details apply:  
DONALD J. WEEKES, FRICS  
AUCTIONEER & ESTATE AGENT  
3 MARKET PLACE,  
ST. COLUMB,  
NORTH CORNWALL  
TEL: ST. COLUMB 215/571

#### FOR SALE

Private Licensed Coal Mine, in North of England. Easily available, reserves of 250,000 tons of steam coal. Ideal investment opportunity at reasonable price.  
Principals only in reply: Box E.9484, Financial Times, 10, Cannon Street, EC4P 4BY.

#### BUSINESS TRANSFER AGENCY

Principal of a very reputable Business Transfer Agency situated in North London, which has been established for over 15 years and has acted as Agents in respect of the proposed sale of over 10,000 Properties to the value of around £10 million. Founder (£50,000,000), will consider sale, merger or similar arrangement. Well fitted and equipped Leasehold Office with fully trained experienced Staff. Good expanding Register of Business Transactions. Ideal preparation for multiple concern requiring a Branch Office to cover the North London, Home and Essex Areas or Merchant Bank or similar Company wishing to diversify, etc.  
For further details, Principals only, write: Box T.4470, Financial Times, 10, Cannon Street, EC4P 4BY.

#### RETAIL WHOLESALE GROUP (Food Trade)

Turnover approximately £1.5 million, earning substantial net profits. Please write to the first instance to Messrs. J. A. Love & Simpson, Chartered Accountants, 20 Park Circus, Glasgow G3 6BE.

#### BRITANNY (FRANCE) FOR SALE

For more information write to: Soci te Industrielle & Financie de Bretagne, 35100 Rennes (France)

#### WHOLESALE FISH & POULTRY BUSINESS FOR SALE

Together with modern market premises with office accommodation and refrigeration.  
LEICESTER WHOLESALE FISH & POULTRY MARKET Tel: 548405

### BUSINESSES WANTED

#### PRINTING BUSINESS WANTED

Ideally desperately in need of extra turnover within its existing capacity; profitably could use an extra injection of finance and possibly would welcome the help of additional proven management skills.  
Advertiser, who can offer all these contributions, is looking for a printing company to purchase or in which to invest in or near Greater Manchester. His own direct print requirements are about £200,000 p.a. mainly of high-quality full colour work — and lithography is preferred. He does have, however, a smaller turnover of miscellaneous jobs more suited for letterpress, both cylinder and platen.  
The ideal printing company would have its own Litho-plate-making and finishing facilities, but this is not essential if overall its qualities indicate the right kind of development potential.  
The advertiser has already met with some limited success, and several companies have shown interest. Unfortunately, the respondents had almost invariably waited too long to benefit profitably from the genuine business opportunity implicit in our opening paragraph. After discussion and investigations their problems were found to be insoluble.  
It is the advertiser's thought that accountants, auditors or financial advisers of printing firms who might feel that their clients could benefit from this opportunity may wish to draw it earlier to their attention.  
Write Box E.9473, Financial Times, 10, Cannon Street, EC4P 4BY.

#### MANUFACTURING BUSINESSES

in the following industries:  
LIGHT & HEAVY ENGINEERING  
FOOD PROCESSING  
THE PRESERVE INDUSTRY  
strictest confidence.  
Replies in confidence to Box T.4534, Financial Times, 10, Cannon Street, EC4P 4BY.

#### A LARGE INDUSTRIAL GROUP

would be interested in acquiring any soundly based business in South East England, having a profit potential of £50,000 per annum and capable of expansion. Any enquiry will receive immediate and confidential consideration.  
Write Box T.4518, Financial Times, 10, Cannon Street, EC4P 4BY.

#### TIMBER SHEET MATERIALS

Subsidiary Group wishes to acquire business located in the MIDLANDS. Please write in confidence to Group's Retained Agent:  
PARTIDGE & CO.,  
128, Wickham Chase, West Wickham, Kent, 01-277 2184.

### INTERNATIONAL PROPERTY

# FOR SALE IN BELGIUM

A modern factory of 10,000 square metres complete with offices and all services, situated on a 45 acre site within the Tessengerlo Industrial Estate, 37 miles north-east of Brussels, adjacent to the Albert Canal.  
For further details contact:  
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The Prestige Group Limited,  
Prestige House, 14/18 Holborn,  
London EC1N 2LQ  
Telephone: 01-405 6711 Telex No. 24162

# Calif.

379,000 sq. ft. • Modern One Story  
Truck · Rail · Acreage  
Heavy duty electrical capacity

BINSWANGER/HERMAN or Grubb & Ellis

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#### NEW PRESTIGE WAREHOUSE

45,000 m2  
For sale as a whole or would divide  
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4, Via Molino delle Armi - Milano (Italy)  
18 Pall Mall - London SW1Y 5NF  
Tel: (01) 930. 9731

### FOR INVESTMENT

PORTCHESTER, HANTS. Investment property on 15.400 sq. ft. of industrial premises situated on A14 and is let to a good tenant for 21 years from 1978 at £20,000 p.a. net. Potential for sale production of £18,000 net p.a. Offers invited in excess of £45,000 s.c. Apply: Raymond Eric ALLEN, 30, Colindale Avenue, London NW9 1JH. Tel: 01-223 7351, No. 52M.

OXFORD STREET, OX. Prime new building, built on and ground approximately 152,000 sq. ft. Grossed growth potential for sale, currently let to 10 tenants. For full details, contact: Price Report House, 2, Colindale Avenue, London NW9 1JH. Tel: 01-223 0044.

MANCHESTER, SOUTH NORTHG. 40,000 sq. ft. Commercial property for investment or part vacant possession. Potential rental £6,000 plus £5,000 for extension. Write: Wm. G. & Son, Riverside Road, Deptford, London SE8 3LF. Tel: 01-499 8282.

MILTON KEYNES INVESTMENT HOLDINGS. 21 Hous of the Chemist and major shoe store. 150,000 sq. ft. 1984, 1985, 1986, 1987, 1988. Estimated 1983 income £5,000, £5,500, £6,000, £6,500, £7,000. Write: Aylmer & Partners, London W1X 3FA. Tel: 01-492 7607.

### WANTED

OF INTEREST to middle market Property Investors and Vendors who have now concluded their period of observation. Let me know of your specific needs in the £20,000 to £250,000 brackets.  
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(0273-722795).

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Securely let on F.R. & I. Leases  
Good trading positions  
CHINGFORD & CHERTSEY

EDWARDSYMONS & PARTNERS  
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BAILEY STREET  
NEW PRESTIGE OFFICE ACCOMMODATION  
Central Heating, Carpeted throughout  
High-Speed Passenger Lifts, Central Air-Conditioning  
On-Site Car Parking Close to Metro  
Rent on applications Only (Offers remaining 12 MONTHS 'RENT-FREE' PERIOD contact Joint Agents:  
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Dunlop Heywood & Co.  
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S/C OFFICES TO LET  
1,100 sq. ft. approx.  
with fit  
FRI Lease £3,000 p.a. + N.  
No premium. Some F & F.  
Apply: Keydon Estates, 9, Three Kings Yard, London, W1Y 1FL.  
Tel: 01-499 2061.

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9,000 sq. ft. factory air-conditioned offices. Low rent. 01-580 4210.

### OFFICES IN SURREY

11,300 sq. ft.  
● prestige quality  
● fully fitted  
● £35,000 p.a.x.  
● might divide

PEARSON WILLIAMS  
Reading (0734) 599918.

### NEIL FRAS KELLY

#### HAYES, MIDDLESEX LEASE FOR SALE

46,000 SQ. FT. SINGLE STOREY INDUSTRIAL PREMISES  
● Offices - 2,000 sq. ft.  
● On Site Parking, Yard & Petrol Pump.  
● Excellent Loading Facilities.  
● Easy Access to M4/M40 and Heathrow Airport.  
39 Victoria Street, London, SW1.  
Tel: 01-843 4522/3  
J. Kelly, ARICS.

### MIDDLESEX STREET, LONDON E.1.

Purpose-built post-war factory premises ideal garment manufacturing. 11,500 sq. ft. net. Central heating, goods lift, etc. To let on l.c. terms at a realistic rental.  
Details from STEWART GORE, Chartered Surveyors, Tel: 0843 21528.

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FENCHURCH STREET E.C.3.  
Close to Lloyds and Bank  
Self contained office suite to let  
1,470 Sq. Ft.  
Lift - C.H. - Portage  
Sole Agents:  
D. E. & J. LEVY  
Estate House, 130 Jermyin Street  
London SW1Y 4UL  
01-930 1070

### READY for immediate occupation, between

and 1522 10,000 sq. ft. also 20,000 sq. ft. with offices and shops. Price £1,200,000. Tel: 0903 351867.

TO LET single storey factory premises in established industrial area with good access to the M40, A14, M32, Leamington Road, and 227/227A, Bristol Road, Northfield, CV21 3JH. Tel: 01-223 40747.

### BRIGHTON, New 7,000 sq. ft. factory/warehouse and warehouse units to be let from 10,000 sq. ft. to 60,000 sq. ft. Contact: 51168 Horton Leeger, Brighton 21581. BASHINGDON Superb single storey factory premises, 28,000 sq. ft. with 25 ft. headroom, 10 ton crane and 450 sq. ft. office. Contact: R. G. & C., 438 1252, St. Paul, S.E.1. E.V. EXCELLENT DISTRIBUTION Depot, 7,000 sq. ft. Contact: R. G. & C., 438 1252, St. Paul, S.E.1. REMSLEY, WHITLEY, WYCOMBE, 3 rooms of offices 2,400 sq. ft. to let as whole or in part. £275 p.w. Lease to December 77. BRIGHTON, 01-222 1354.

### IMMEDIATE DELIVERY

Of Office Furniture, plus Decor and Design Services. Carpets, Curains, Partitions, Screens, etc. National and Export Coverage.  
EUROLINK OPTION OFFICE  
Northfleet, Kent  
Tel: 0474 (Gravesend) 54334  
Telex: 965437

OXFORD STREET, W.1. Near tube office situation. L.C.H. partitioned. Carpeted. Economical rental only £5.50 per sq. ft. p.a. (including Agency Office) 22, Lamb Street, S.W.1. Tel: 01-430 7521.

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# The Management Page

EDITED BY JOHN ELLIOTT

Christine Moir explains how a Sheffield engineering company set up in Europe with the help of a business school and some trainee bank managers

## The wooing of La Bride Belge

THE COMPLAINT often levelled against British companies which are embarking on expansion is that they establish manufacturing bases abroad rather than concentrating on export drives from the U.K. In contrast, it is said, German manufacturers have traditionally built up export markets by using German labour in their factories.

The trend towards setting up bases in Europe is more pronounced at present because firms are seeking to offset the home slump and at the same time exploit the potential of the Common Market. Of these, such firms have positive elements to support their going abroad, but frequently there is a secondary element which tends to be negative.

One version of it comes from Scott Baker, chairman of Woodhouse and Rixson, a long-established Sheffield engineering firm which has just acquired a dilapidated pipe flange manufacturing company in Belgium.

We were having difficulty nationalising in European countries plus the old problems of the British strike and delinquency records," he explains. "A proof of the wisdom of purchase is still to come. The company was only acquired in May, 1975, and production did not start until December of that year. The company hopes to break even by the end of next year, even after taking rising costs into account, and it looks to be on target.

### Exploiting

At the purchase has shown, however, is a flair for virtuosity—for doing some unusual things with resources which luck in the company's lap. La Bride Belge (Bride is French for wife) ended up in the house and Rixson Group circuitous route which involved two of its senior executives at Brussels.

In 1975 Mr. Baker, who just became the chairman of the group, was considering a possibility of expansion in order to gain greater access to European markets and offset the British first stroke of luck in a phone call from the latter Business School. It was a group of trainee bank managers from Barclays Bank who wondered if Mr. Baker would like to set them up as a young project.

The package of attractions available in Belgium, according to their report, began with the fact that "the Belgian authorities welcome British manufacturers, particularly where they will increase employment." Any foreign company could set up without a special authorisation. Capital could be freely repatriated, or funds could be raised in Belgium through ordinary commercial banks and semi-public credit organisations. Other advantages included the availability of capital grants, interest rate subsidies for capital investment in plant, Government guarantees to lenders and several fiscal concessions.

Among the list of companies thrown up by this research was a flange manufacturer called La Bride Industrielle, which had a forge about half an hour's drive south of Brussels, close to Waterloo and the main motorway routes. La Bride had once been Belgium's largest flange maker but following the death of the founder it had begun to run down. It had once employed 140 staff but by the beginning of 1975 there were only 25 left. Mr. Baker describes the forge as "the most run down and neglected plant I have ever seen."

Two Belgian regulations also seemed important. The first provided for compulsory redundancy payments which amount to three months' earnings per five years' service, plus holiday pay and accrued bonuses. In the case of La Bride there would have been a potential liability of B.Fr.5m. (£130,000). Secondly, when a Belgian company becomes so run down that it loses its capital, the Commercial Tribunal has the power to force the company to increase its paid-up capital to a figure equal to the accumulated deficit.

A 10-year loan of B.Fr.17m. was obtained at 94 per cent interest, fixed for five years. Because of the job creation and because the company intended bringing in new plant, 75 per cent of the loan also qualified for interest relief of 5 per cent. Later another loan of B.Fr.4m. to buy a second hammer and other plant was also obtained. This part of the process went fast and smoothly—far faster than would have been likely in the U.K., according to Mr. Baker. He puts this down to the close connections between industry and the financial sector in Belgium. "There are no strangers in Brussels. Everybody knows one another," he comments.



Mr. Scott James, chairman of Woodhouse and Rixson, beside a drop hammer at the company's Sheffield base from where a bid was launched for a small pipe flange manufacturer in Belgium.

Since the company would plan to use Belgium as a base from which to export, one other incentive was the Belgian VAT regulation, which provides for VAT exemption on imported raw materials if more than 50 per cent of the finished product is finally exported. There was also a large labour pool—the result of high unemployment—and, to cap it all, Mr. Baker was already familiar with the country, having worked there for a time as a young engineer.

One of the important contacts established by the Barclays Bank group was Mr. G. Samyn of Compagnie Bruxelles Lambert pour la Finance et l'Industrie, a subsidiary of Banque Lambert. He also lectured in economics at Brussels University.

Before that stage, however, part two of the economic class study had gone into effect—how to finance the purchase. W & R's intention to re-establish the forge paralleled the Belgian Government's hopes for job creation in Wallonia. The company therefore qualified for a loan from the Société Nationale de Crédit à l'Industrie (the equivalent of Finance for Industry).

### Analyse

Mr. Samyn set his students to analyse La Bride Industrielle from the point of view of a potential purchaser. The news was bad. The company was close to liquidation and if W and R bought it as a going concern it would be locked in to too many liabilities. An independent survey by the Brussels branch of Coopers and Lybrand, British accountants, confirmed this view.

Periodic valuations of the fund and in particular: 'The design of the benefits structure. 'The analysis of alternative funding and investment media. 'Periodic valuations of the financial state of the fund. 'Reviews of policy in the light of changing financial, legal and social factors.

### NON-EXECUTIVE DIRECTORS

## Independent report starts to take shape at BOC

BY NICHOLAS LESLIE



Mr. Dick Taverne (left), Mr. Ian Fraser (centre) and Mr. Michael Shanks, non-executive directors of BOC.

NON-EXECUTIVE directors are rarely afforded a platform from which they can present their particular amount of time to the views on the performance of either their company or its full time directors. A statement issued by the three non-executive members of the Board of BOC International earlier this week in the latest report and accounts of the industrial gases group is therefore something of a novelty.

### Pattern

Now, a year after the event, W and R is settling into the Belgian pattern of doing things. In the main any differences between the U.K. and Belgium have been relatively minor. Accounts need to be kept in a different way, since they are used for tax purposes. What is disclosed in the accounts is the basis of the tax bill. The redundancy liabilities tend to hold back fast expansion of permanent staff, yet the SNGI loan is based on a guarantee of minimum employment levels. Already the company has noted the much higher level of productivity from its Belgian staff: it could work out to be as much as 50 per cent above normal U.K. capacity.

quartiers in West London and is not committed to give any particular amount of time to the performance of company. Then there are Mr. Taverne and Mr. Shanks, who both have offices and commit around one-quarter of their working time to the company and are financially rewarded accordingly. They are also more in line with the type of non-executive director which Mr. Leslie Smith, BOC's chairman, has maintained for many years for large multinational companies.

Mr. Taverne has been doing a lot of work on the strategy for Aircro International, the group's U.S. subsidiary which has been the centre of a long legal tussle with the U.S. courts and authorities regarding BOC's competitive position in America. Prior to his stint at the EEC Commission, Mr. Shanks was a senior full time executive at BOC when he set up the company's group strategy office to deal with central accounting and investment and strategic planning. Now he is involved in the relationships between BOC and its foreign subsidiaries. "One of the problems is how to combine the maximum coherence and common strategy with their independence. I have been putting in a lot of time on this," he says.

The three BOC non-executives are: Mr. Ian Fraser, who joined the Board in 1972 and who is deputy chairman of Lazards, the merchant bankers and financial advisers to BOC; Mr. Michael Shanks, who joined in February, 1976, and who is former director-general for social affairs in the EEC Commission; and Mr. Dick Taverne, the former Labour and Social Democrat MP for Lincoln who became a director in June, 1975.

BOC has established a reputation in recent years for advocating a more open style of management with, for example, non-executive directors being made available to explain their actions to the outside world. They all feel that the role of a non-executive varies according to the company concerned and in BOC believe this means him complementing the skills of the executives, contributing objectivity, and helping the chairman to assess the claims on resources made by different parts of the group.

Mr. Fraser emphasises the objective contribution—the non-executive not being "in the daily scrimmage" of BOC has an ability to see the company as others see it and to do so in particular from the point of view of the shareholders. Thus each regards himself as the "conscience of the shareholders in the Boardroom," under the requirements of the present Companies Act.

Mr. Taverne reserves the plaudits for the advice and negotiating skills of Banque Lambert. "If we'd tried to do this on our own, or used U.K. banks, we might not have pulled it off. Certainly it would have taken much longer." Whether the purchase is really as trouble-free as it seems must wait until the end of next year when La Bride should be making a contribution to group profits by spearheading a drive into European flange markets. At present it certainly looks to be—in more ways than one—a classic textbook case.

Mr. Fraser operates separately from the company, but is available to advise on financing, acquisitions and sales. "I am the sounding board for BOC in the City," he says. He attends main Board meetings about five times a year and several Board sub-committee meetings and, if he sees some sort of business which he feels BOC should enter, he lets the Board know.

Another key role for the non-executives is that they decide on the terms of service, salary levels, and pensions of the executive director. For their work at BOC, Mr. Taverne and Mr. Shanks are believed to earn about £10,000 a year, with Mr. Fraser being paid a more traditional non-executive's sum of about £2,500. In their analysis of the group in next year's report and accounts, a clearer definition of what each does for the company may well emerge.

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FRIDAY, FEBRUARY 25, 1977

## Government by a minority

THE LESSON of the Government's defeat on Tuesday night seems to be sinking in. It is not without irony that this is a party that is elected to office by less than four out of ten of the voters cannot govern for an indefinite period as it enjoyed large-scale popular support especially when its initial overall majority in the House of Commons dwindles to the point of virtual non-existence. This important principle has not been fully understood during the past three years; the victory of the House of Commons over the motion to cut short debate on the Bill to establish devolved assemblies in Scotland and Wales has begun to make it clear.

**Conclusive**

The Government was as surprised by the size of the majority against it as everyone else. If the guillotine motion had been voted down by a majority of five or six it might have seemed reasonable to soldier on in the hope that many Labour Party recalcitrants could be won over after a few more weeks of debate. But a defeat by 29 votes is fairly conclusive, especially when it is accompanied by the defection of some 40 of the Government's own supporters.

One option that seemed to some people to be open to the Government was the calling of a referendum. The idea was that if the people of Scotland (and possibly Wales) voted "yes" to a question favourable to the Bill then a significant number of its opponents in Parliament would be won over. The trouble with this theory is that it founders on the rock that sinks most referenda: what is to be the question? The size of the votes for and against would change with every alteration in the wording, and the whole exercise would soon be frustrated by the arguments to which that would give rise.

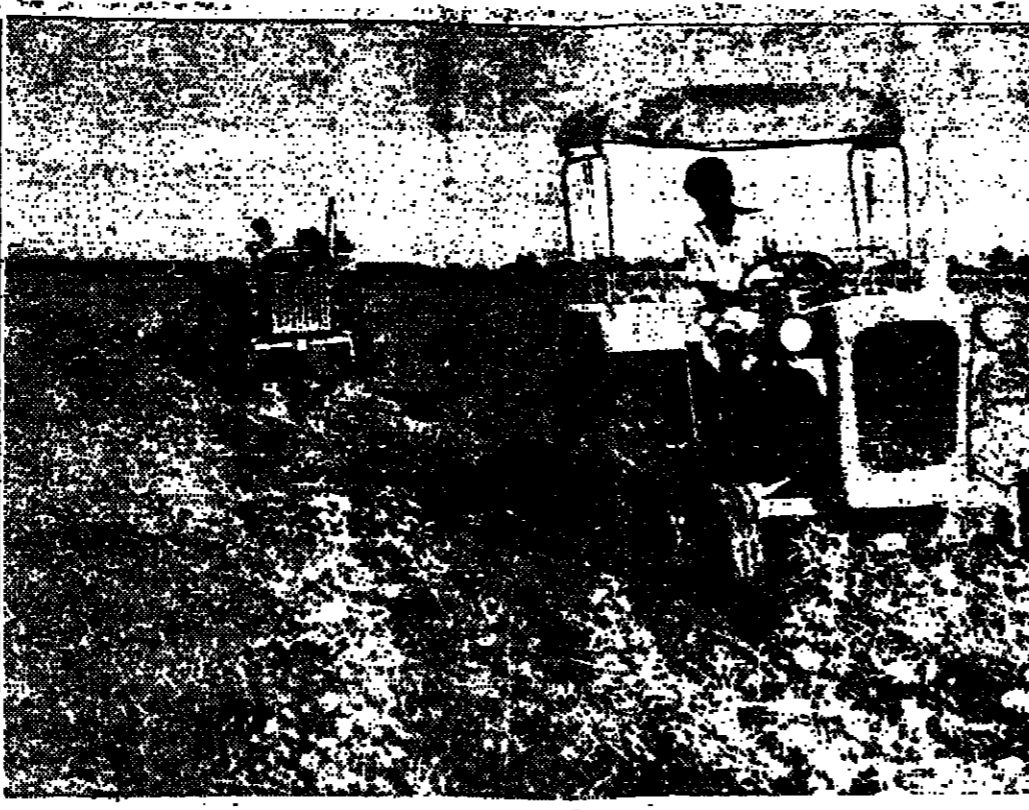
## Too dangerous a gamble

THE NATIONAL Institute of Economic and Social Research has not altered its view of likely developments this year and next at all drastically because of the IMF loan and the change in attitude to sterling which the Letter of Intent and the safety-net arrangement for the sterling balances has helped to bring about. "We discounted in November the exaggerated gloom, and now discount the switch to exaggerated optimism which the agreement seems to have produced." In fact, the National Institute is notably more optimistic than the Treasury in its view that there will be a current account surplus this year of £300-400m. (The disagreement is partly due to different assumptions about the movement of the terms of trade) and in its assessment of the intervention that will be needed in 1978 to prevent an appreciable hardening of the exchange rate. It is less optimistic in its view of the likely growth of output this year and next, but there is probably not all that much difference between the forecasts about unemployment—likely to go on rising at least during 1977.

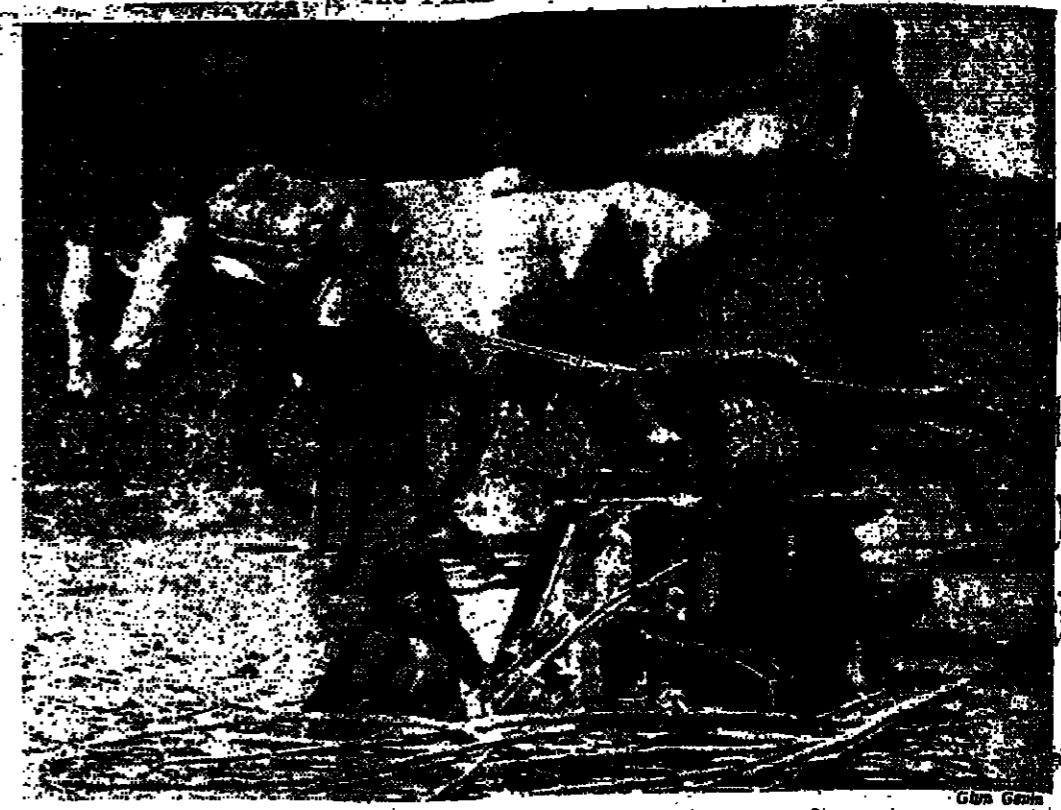
When it comes to policy recommendations, the National Institute shows itself only too aware of the Government's limited scope for manoeuvre. Its emphasis on the importance of the industrial strategy, for example, is balanced by a recognition that this is a long-term policy, and it is difficult to take too seriously its suggestion that import controls against persistent creditors (notably Germany) should be considered, since these questions are soon to be discussed internationally.

**Exchange rate**

In monetary matters, like interest and exchange rate policy, the National Institute gives the impression of somebody wandering reluctantly in alien territory. It clearly believes that the authorities mis-managed things in 1976, but it has no particularly new ideas of its own to put forward. Thus, although it believes that the commitment to sell large volumes of stock to the non-bank public will prevent the fall in interest rates it would like to see, it does not suggest introducing new types of debt instru-



Slow progress towards farm mechanisation: tractors on a farm at Kashipur, 300 miles from Delhi, and oxen providing the power for extracting sugar from cane.



The harvest is down as an election looms in March. David Housego, Asia Correspondent, reports.

## Farming calls India's economic tune

MRS. GANDHI'S calling of a March election has put back the budget by a couple of months and with the publication of the Government's annual review of the economy. There may be no connection between the two but certainly the major indicators for fiscal 1976-77 look a lot less hopeful than they did a year ago after the ample monsoon that blessed the initial months of emergency rule.

The grain harvest is likely to be 5 per cent down at 112m. tonnes as a result of poor winter rains. Agriculture accounts for nearly half the national product. So even the anticipated 10 per cent expansion in industrial output—by far the most impressive statistic of the year—will only bring the overall growth rate up to a meagre 2 per cent. At that rate income per head will have fallen or at the best remained static. Meanwhile prices are likely to be up 12 per cent. And unemployment continues its steady climb passing the 10m. mark on the Government's artificial index of those registered at labour exchanges.

and the competitiveness of their price. By hooking up in making bids for overseas contracts, and seeking partners from third countries for joint venture projects in the Middle East and South-east Asia, the engineering industry is counting on a substantial flow of orders from abroad in the coming years.

Nonetheless only 10 per cent of its production is currently exported. Operating capacity averages a low 55-60 per cent. with many plants—steel pipes, automobiles, cranes and rail wagons—working at under 50 per cent. Textiles and jute are still classified as "sick." The construction sector is just beginning to recover from the slump in private house building that followed Mrs. Gandhi's clampdown on tax dodgers who were putting their wealth into opulent homes. Manufacturers of fridges, air conditioners, television sets and other consumer durables were hit by the same measure. The most hopeful sign over the last three months is that at last there seems to be some pick up in purchases of basic consumer goods.

elections have sparked off new fears. Mrs. Gandhi is understandably playing up last year's economic statistics in her campaign rather than peering over the horizon. The opposition Janata Party is gaining such mileage out of attacking the personal rule of Mrs. Gandhi that it is making scant effort to spell out its vague economic programme.

### Buffer stock

To a large extent these figures reflect no more than that India is still a country whose economy is dictated by the monsoon and that 1976-77 has been an average year following an exceptionally good one. The record crop last year was mainly responsible for the 6 per cent growth in national product. It was also probably more responsible for bringing about an actual drop in prices than Mrs. Gandhi's deflationary package.

Mrs. Gandhi can point however with satisfaction to a 17m. tonne buffer stock of grain which will make it easier to withstand the next harvest failure. Largely as a result of her crackdown on currency blackmarketeers which has re-

### Favourable shift

The budget was taken however as indicating a favourable shift in policy towards private enterprise that may not have been totally in line with Mrs. Gandhi's feelings but were with those of her son Sanjay. "I like Sanjay because he is pragmatic and a realist," said a prominent Calcutta businessman while Sanjay's star still rode high. Had this trend been consolidated, no doubt business confidence would have bounded apace. But Sanjay's powers have been clipped and the uncertainties surrounding the

### Historic trend

In the long run there is little chance of India achieving its goal of a 4.5-5.5 per cent annual growth rate without bumping up agricultural production from its historic trend rate of 2.3 per cent to 3.5 per cent. That would need a far greater concentration on boosting the output of small scale holdings in an interrelated programme to encourage higher yields, employment, income and hence rural purchasing power. But extending the amount of land under irrigation—the benchmark of agricultural growth in India—has been carried through with painful slowness and the utilisation of it is still poor. There is no sign that Mrs. Gandhi has been contemplating a crash programme of land development or that this ranks high on the opposition's list of priorities.

What has been preoccupying Mrs. Gandhi has been the renewal of inflation because of the echoes it carries of the social unrest after wholesale prices jumped by 28 per cent in 1974-75. But that unusual price increase was caused by the combination of a series of special factors—continuing dislocation after the war with Pakistan, the energy crisis, poor harvests, the world commodity boom and heavy deficit financing.

The 14 per cent growth in money supply in the period March-December 1976 was

## MEN AND MATTERS

### Ex-safeflower tells all

Fleet Street's Punch Tavern was the rather unusual venue for the launch of a new Pelican paperback Prisoners in Revolt, written by Mike Fitzgerald one-time publicity officer for the first British prisoners union, Federation of Rights of Prisoners, PROP. The book traces the background to Britain's prison revolts which brought into the open the whole question of overcrowding and living conditions, recidivism, penal policy and all the problems connected with prison life in a changing society saddled with a stock of ageing, inadequate prisons.

But what started as a fairly conventional book launch also revealed the existence of a bitter internal rivalry within PROP itself thanks to the presence of Dick Pooley, a 49-year-old former safe-blower who accuses Pelican of having plagiarised his own book on the subject, which Pelican refused to publish, partly because they say they found it "sadly lifeless" and partly because of possible entanglement with the libel laws.

Pooley was the founder of PROP back in 1971 when on parole after serving 20 years in prison and having collected sentences totalling 46 years. His career started by stealing bread when a hungry evacuee, progressing through professional training at Wandsworth, where he received basic training in safe-blowing with his future partner, and ended when Judge Michael Argyle sentenced him for ten years at Lincoln and described him as one of the country's top safe blowers. This title, he decided, labelled him for life in the eyes of the police, and he resolved to go straight, helped by his second wife. His first book, The Evacuee, was described by the Times Literary Supplement as on a par with the best post-war proletarian literature.

### Silence is golden

Moscow Narodny Bank is a model of discretion. Their densely-packed nine-page report on the gold market in 1976-77 not only manages to avoid any mention of Russian gold sales, it is also bare of even the slightest hint that the Soviet Union produces gold, let alone sells it abroad. You can hunt in vain for the words Russian, Soviet, even socialist.

This is somewhat odd in view of three facts. One, that the Soviet Union produces more gold than anyone else, except South Africa (about which Narodny writes screeds) two, that it supplies over 200 tons a year to western billion markets; three, that the Soviet Union's enormous deficit with the West (some \$3bn last year) is highly relevant to the gold market's outlook.

### Sinking ship

The British Shipbuilders Organising Committee, set up by Graham Day to prepare for shipbuilding nationalisation and then run the new state industry afterwards, has taken a decided list to starboard with the departure yesterday of Tony Peers, Peers, the director designate for

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# FINANCIAL TIMES SURVEY

Friday February 25 1977

# KUWAIT

## Building on a solid base

Anthony McDermott

KUWAIT IS making more of its national Day—the sixteenth anniversary of independence—than ever before. At dusk lights in the national colours of green, red, black and white come on round the main buildings. The air force has been scattering confetti with practice low level flights for The Day. On the face, Kuwaitis will be celebrating with the confidence they are the richest people on earth—earning \$11,510 each in 1975 if you take the whole population, or a staggering \$500 if you take only Kuwaitis—and with assets totaling more than \$20bn. They are an influence internationally of all proportion to their size.

At the same time Kuwait is entering a period of fundamental reassessment, both socially and economically. Its policies show no sign of being directly, through its Kuwait Fund for Arab Economic Development (by no means limited any more to Arab world, and now used by other oil producers to set up aid organisations) or through multilateral organisations: accounts for as much as 8 per cent of its GDP, a figure that has industrialised countries and a policy which helps win friends and keep enemies at bay.

But the slaughter in Lebanon showed how an apparently prosperous society can tear itself apart, if its internal strains and divisions are blithely ignored. Kuwait is a completely different state, but the general point was taken. More germane was the Government's worry that the

country might suffer from the acute rifts in the Arab world caused by Syria's involvement in the war and its drive against the Palestinians. These could easily be directly reflected in Kuwait's large Arab population. This in turn leads to the problem of Kuwaitis being a minority with abundant privileges and economic benefits in their own country. These inequalities provide ammunition for even the mildest radicals, whose attitudes are in conflict with the growing influence of Saudi Arabia throughout the Arab world. This influence shows itself in Kuwait through Islamic values making one of their periodical reassertions, superficially identifiable in a mosque building boom and the ban imposed in November on the sale of pork.

The social services which the Kuwaitis enjoy are currently under scrutiny. Some means of spreading wealth, the payment of generous salaries and wages to overstuffed Government offices, have become involved in the controversy about civil servants working for the Government in the morning and then moonlighting in the afternoon. The sale of land at concessionary prices to Kuwaitis, together with loans on easy terms for the building of houses, has helped to fuel local inflation. The floating of the Burgan Bank to encourage small shareholders almost ended in farce when rich Kuwaitis began buying up other Kuwaitis' rights to buy shares

### Shocks

The last 12 months have brought two shocks to Kuwait: the civil war in Lebanon, and the OPEC meeting in Doha last December. The unexpected closing of the lively National Assembly and the restrictions imposed on the Press since last August were certainly enacted partially for domestic reasons. But the slaughter in Lebanon showed how an apparently prosperous society can tear itself apart, if its internal strains and divisions are blithely ignored. Kuwait is a completely different state, but the general point was taken. More germane was the Government's worry that the

Kuwait is continuing to build up massive surpluses from oil earnings, but it is now feeling the need to reassess the constitutional basis of the State and its long-term development strategy.



Sheikh Sabah al-Salim al-Sabah.

and thereby to get round the well-meaning legislation aimed at involving the poorer shareholder.

The health service, however, is in need of reorganisation and more funds, and the Government is currently involved in an extensive and overdue hospital building programme. But behind these considerations lies the realisation that for the next stage of Kuwait's comprehensive development, the political structure, in particular the constitution, was no longer suitable. Through the terms of the suspension decrees the Government has given itself four years to come up with a new formula.

The split in OPEC over prices, in which Kuwait stayed with the majority of 11 who opted for a 10 per cent rise in the price of oil, to be followed by another 5 per cent

in July, put Kuwait in the rare position of being at odds with its influential neighbour Saudi Arabia (and for the first time making its crude oil more expensive than its neighbour's comparative crude).

One immediate effect is to make it likely that Kuwait's income will drop. It will not be in proportions large enough to halt development or to reduce the size of the amounts hived off to the State General Reserves, which are used as broadly as possible so that there is an even balance throughout the world of countries interested in being on good terms and, in difficulties, in its continuing existence as a separate State.

Reassertion

The KFAED and Kuwait's involvement in a large number of international and multilateral financial organisations is this policy in one form. Another is its constant reassertion of its belief in the principles of non-alignment, and this can be seen in the constant stream of visitors from every continent of the developing world. It means, too, that it has relations with countries from the East Bloc (unlike Saudi Arabia) and British sovereignty were invalid. Kuwait points to the fact that the borders had been generally agreed by successive governments and that General Qassim in 1968 asked to establish a con-

—although projections from the Planning Ministry indicate that the proportion of Kuwaiti to non-Kuwaiti labour will remain 30-70.

Kuwait's foreign policy is dictated by its small size and extreme vulnerability to any expanding neighbour, and by its role as a trading nation. Its reaction is quite simply to be friendly with as many nations as possible and to spread the net of its relationships as broadly as possible so that there is an even balance throughout the world of countries interested in being on good terms and, in difficulties, in its continuing existence as a separate State.

Reassertion

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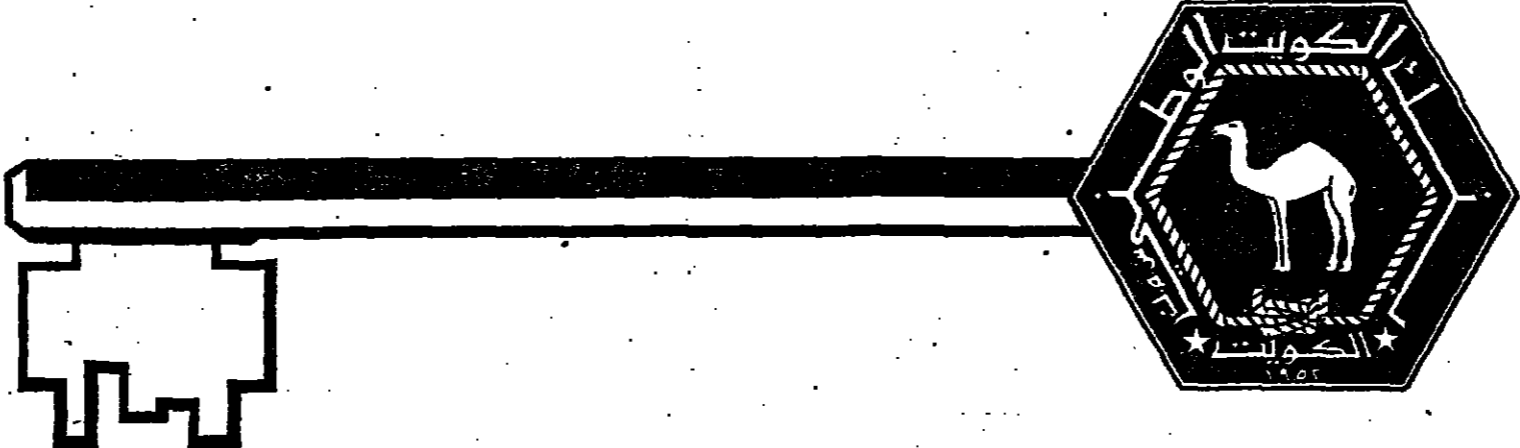
BASIC STATISTICS	
Area	6,889 sq. miles
Population	1m.
GNP	KD3.2bn.
TRADE (1975)	
Imports	KD2.5bn.
Exports	KD723m.
Imports from U.K.	£99.2m.
Exports to U.K.	£419m.
TRADE (1976 to end Nov.)	
Imports from U.K.	£130m.
Exports to U.K.	£.11m.
Currency: Dinar £1 = KD0.492 \$1 = KD0.29	

tion, and it has moved up into the ranks of the senior trusted mediators in inter-Arab disputes. It played a genuinely invaluable role in mediating between Egypt and Syria to end the Lebanese civil war. As the only Peninsular State to have diplomatic relations with Aden, Kuwait was able to mediate between Aden and Iran over the return of a pilot shot down as a result of Iran's involvement in Oman's Dhofar Province.

If Kuwait's activities in the Arab world at large have run smoothly, it is in the Gulf area that the most threatening problems have occurred. Kuwait feels squeezed between Saudi Arabia and Iran. But the tensest border is with Iraq. The Baghdad daily al-Ba'ath was vociferously (and hypocritically) outraged by the closing of the National Assembly. Simultaneously reports of the presence of Iraqi troops at three or four points over the disputed frontier line were revived. Since then there has been concern for the islands of Warba and Bubiyan, which Iraq would like to possess to increase the area of its Gulf shoreline. But Kuwait has not forgotten the Iraqi threats of 1961 and the border clashes of 1973. At the moment the dispute is in suspense. Iraq's argument stems from the belief that border arrangements made while Kuwait was under British sovereignty were invalid. Kuwait points to the fact that the borders had been generally agreed by successive governments and that General Qassim in 1968 asked to establish a con-

CONTINUED ON NEXT PAGE

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# KUWAIT III

Since the suspension of the National Assembly last year, the Government has managed to maintain political stability. The biggest single problem it now faces is the question of the rights of immigrants in the Kuwait of the future.

## The political scene

SINCE THE Sabah family of Bani Utub tribe moved into Kuwait during the eighteenth century, Kuwait has rarely known a formal or normal political consultative system. To some extent, this was forced on the Sabahs, whose father was chosen by the settlers in 1756 to rule. The Sabahs recognised they were primus inter pares and kept in close touch with all members of their initially mercantile community when taking political decisions.

The present Emir's action last year in closing the National Assembly was an exceptional one with only one precedent in the modern history of Kuwait. In 1964, Emir Abdullah, who ruled until 1965 when he was succeeded by Sheikh Sabah al-Salim al-Sabah, his son and the present Ruler, faced a direct challenge from the Assembly when all 50 members walked out in protest against the nomination of a cabinet. The Emir on this occasion chose to select another cabinet rather than dissolve the Assembly.

Elections have been held regularly—in 1963, 1967, 1971 and 1975, when a younger Assembly with notably independent and radical attitudes was chosen. Although parties are not permitted, groups representing the tribal, Shi'ite, commercial and left-wing political groups in Kuwaiti society were clearly identifiable.

On August 29, the Prime Minister, Sheikh Jabir al-Ahmed, al-Sabah, offered his resignation together with his Cabinet, claiming that government had been made impossible by the National Assembly. A major accusation laid against the Assembly was that it delayed legislation. It was certainly at times undisciplined. Last year for example the budget was almost not enacted because the members preferred to debate social welfare payments. Quorums were some-

times lacking. There was, too, a radical side. When the government had tried to negotiate a 60 per cent. take over of the Kuwait Oil Company, it pressed for complete nationalisation. It almost had a trade agreement with Romania halted because of its relations with Israel. Debates became extremely noisy, and an uproar was caused by one member calling the Prime Minister, a member of the Royal family no less, a dictator.

In spite of being asked to steer clear of inter-Arab disputes and to concentrate on "constructive criticism," vigorous debates about the Lebanese civil war took place in which Arab leaders were attacked in terms which undoubtedly embarrassed the Ruler.

The resignation of the Prime Minister and the Cabinet were accepted, and the Ruler charged him with forming another government. This had three new ministers and a new ministry, that of planning—replacing the Planning Board—but was otherwise identical. A decree was issued suspending the National Assembly for four years and certain articles in the constitution (including the one requiring new elections within two months of a dissolution), and the formation was ordered of a committee to take six months from the moment of its appointment to review the constitution. Recently a team of nine Egyptian lawyers arrived in Kuwait to act as advisers for this review. The recommendations are to be submitted to a referendum within four years.

The suspension of the assembly was accompanied by curbs on the Press, which was often as lively and as critical as the Assembly and which, with the demise of Lebanon, was probably the freest in the Arab world. The new measures in-

cluded the need for the submission of advertisements from foreign sources to vetting and penalties for publishing "seditious" material or articles in the service of another State. The penalties included up to two years suspension, six months jail, and fines up to KD200.

Five of the main newspapers were almost immediately suspended for periods ranging from one week to three months. The radical weekly, al-Talia, which criticised the Government's measures has suffered most, being suspended twice for three months. On the whole the reaction of the public was muted, and it was in any case the beginning of Ramadan. However, the Government was anxious to prevent any potential opposition or criticism and the executive boards of the lawyers', teachers' and journalists' associations were dismissed and replaced by Government-appointed caretaker boards. The clampdown, albeit modest and gentle by comparison with other Arab countries, was complete. Significantly Riyadh Radio called these changes a "plan for the future," and "the beginning of a new era."

The Ruler's measures were more of an insurance policy than a response to any particular incident. It is true that in June and July there had been some explosions, including one that wrecked the office of Syrian Airlines, and a spate of bomb hoaxes. In April, the Sheikh Saad Abdallah Salem al-Sabah, the Interior and Defence Minister, had said he would "take drastic action against elements trying to disturb public order or the integrity of the country."

The main causes were the uncertainties in the Arab world. With such a large non-Kuwaiti, Arab population, including 270,000 Palestinians, the Kuwaiti Government was

concerned that some of the divisions caused by the Lebanese civil war might spill over, particularly if the Syrians succeeded in crushing the Palestinians in Lebanon. The National Assembly had tended to be critical of the Syrians. Kuwait wanted to keep a neutral position, through suppressing public criticism, to be able to mediate between Egypt and Syria (which it was able to do with Saudi Arabia). There was no internal Palestinian plot, for most Palestinians are well off and in responsible jobs and, except that Kuwait is probably their last refuge in the Arab world where Government interference is minimal. In the Gulf area, political relationships, especially with larger neighbours, remained uncertain.

Above all, Kuwait had the example of Bahrain, which had suspended its assembly and had experienced few problems in government without it. The Kuwaiti Government is undoubtedly in a stronger position to deal with any difficulties that may come up in the next years, particularly in the economic sector. But this year's celebrations for the National Day take place against the background of the Ruler's ill health. In the event of his death, succession and a position strengthened by the emergency measures will pass smoothly to the Sheikh Jaber Ahmed al-Sabah, the Prime Minister and, Crown Prince, who has been running the Government in the Ruler's absence.

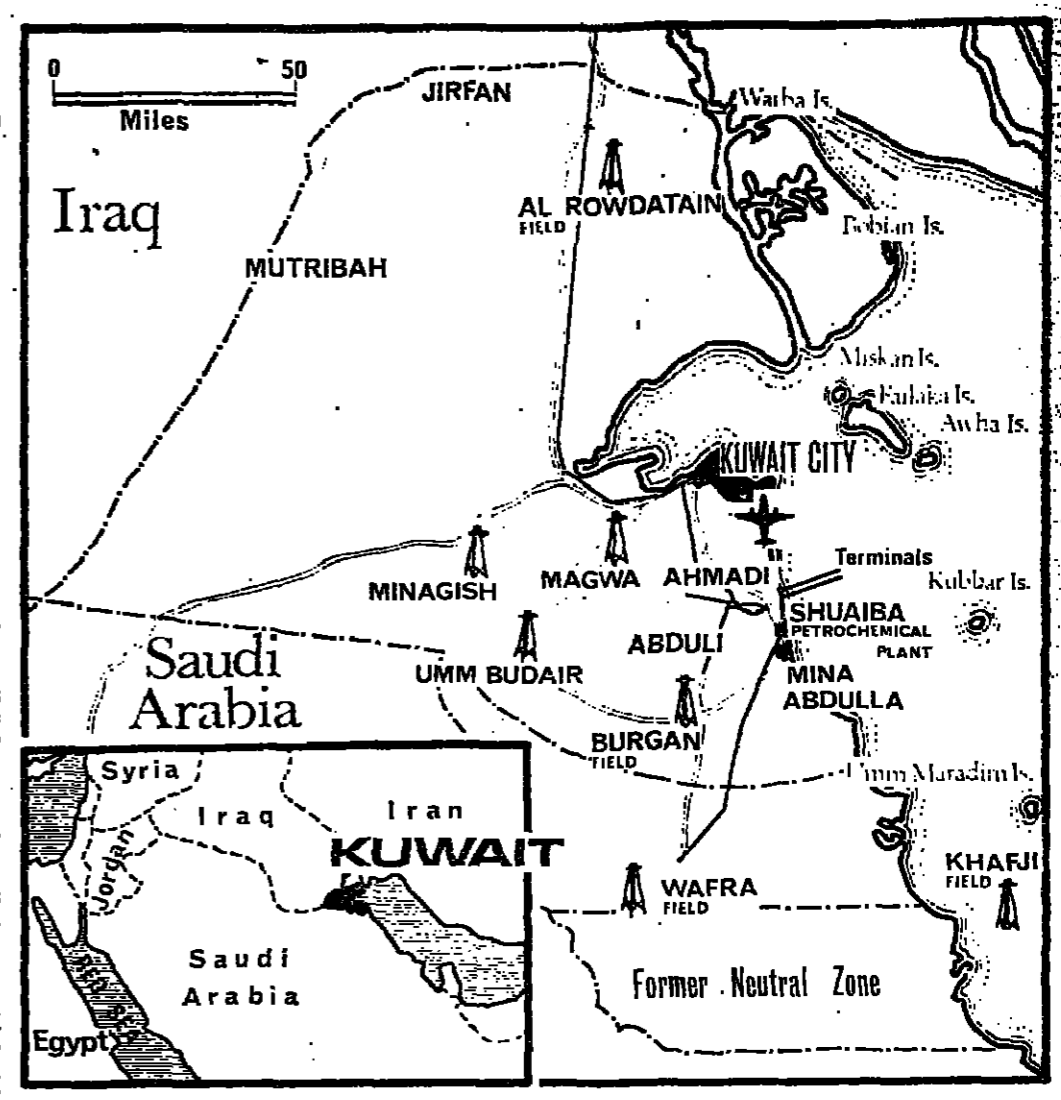
Although Ministers talk of the need for the setting up of a constitutional committee soon, there is no evidence of direct pressure on the Government to move swiftly. Indeed, the informal side of consultation, the open majlis, where anyone may bring a grievance to the local community leader, continues as before. But to many this is not

enough. Members of the tribes, the business community, pressure groups such as the women's rights movement, all feel the absence of the Assembly where they could be assured of having their views represented. The Kuwait Times recently described a dispute in the university in which two professors—in a clear allusion to the Assembly—protested against the undemocratic way in which the university's administration was being run. They objected not to the death of the rules which made him a dictator.

At the same time, the serious need for reform of the constitution is acknowledged. The franchise has to be widened. There is talk of establishing a two-chamber system. Above all, the Kuwaiti Government has to look ahead to the needs of its population by the year 1980, when the relatively underprivileged lower middle class Kuwaitis and second-generation Palestinians, who will have known nothing but an independent Kuwait, come to manhood. It is then that the inequalities of the two Kuwaitis—the sharp dividing line of the

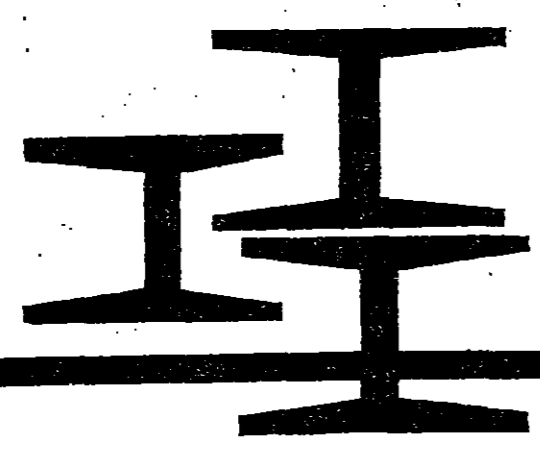
benefits accorded to Kuwaitis but available to non-Kuwaitis and projects requiring limited amounts of labour—which will reduce the inflow of expatriates. Occasionally there are glimmers of action. On February 13, the Cabinet passed measures which put Kuwaiti and non-Kuwaiti civil servants on the same footing for holidays and payments for week-end work. And yet, from October this year comes into action a social insurance Bill which provides for the Kuwaiti worker—only 30 per cent. of the labour force—against accidents, illness, and death at work, and nothing for the majority. It symbolises the fundamental dilemma of the State. Before too long, the ruling Kuwaitis will have to find an answer to the painful question, when spectacular GNP per capita figures are published, as to whose hard work created modern Kuwait, and how political rewards can be given in return that, unlike high standards of living, will not be eroded by inflation. And then Kuwaitis fear, Kuwait will start to become less authentically Kuwaiti.

Kuwaitis openly acknowledge that the gap between the two Kuwaitis must be closed if there is not ultimately to be an explosion. They realise too that dependence on foreign labour and expertise will grow even if the Government has opted for economic measures—through living off investments



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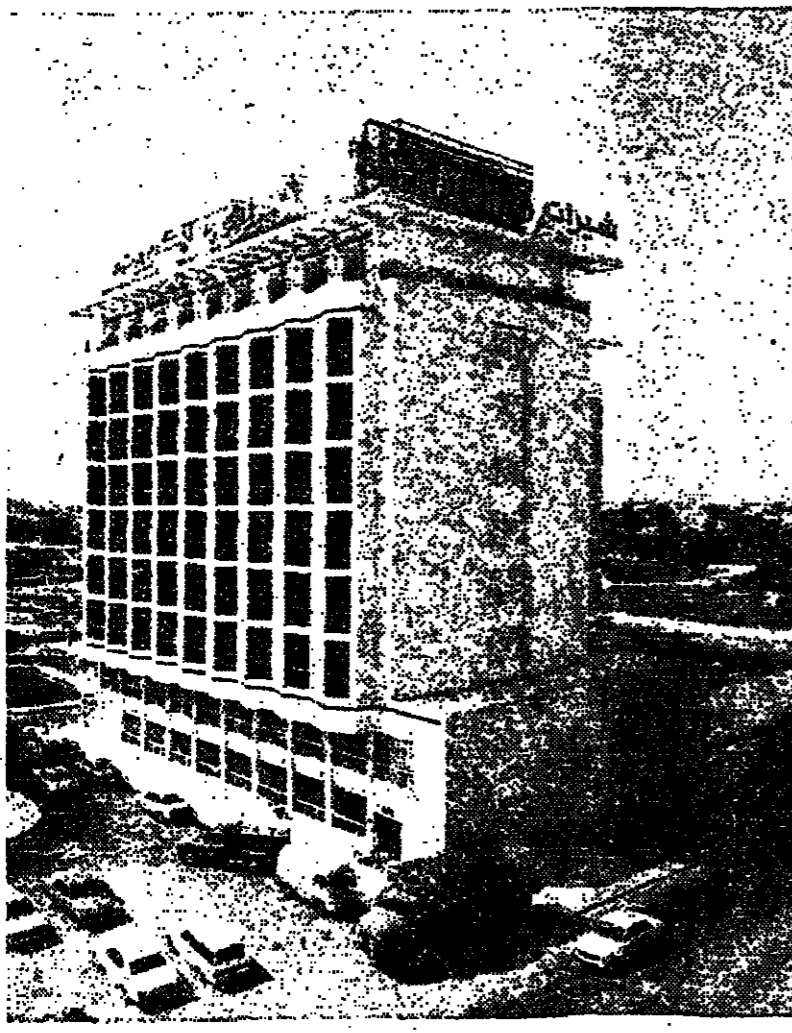
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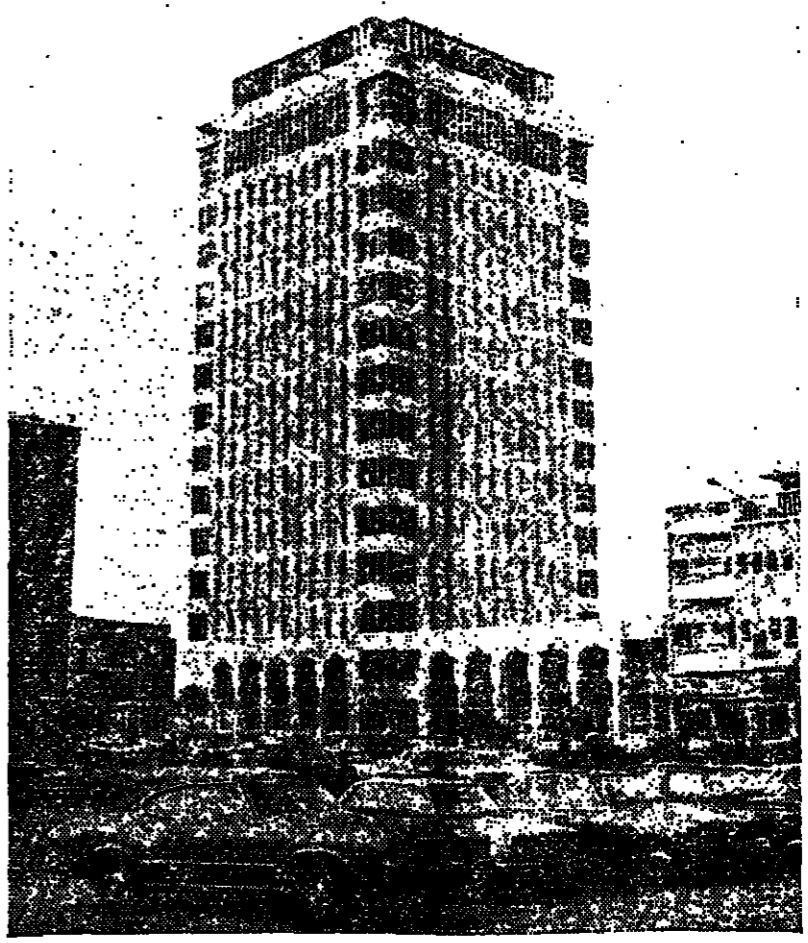


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# KUWAIT IV

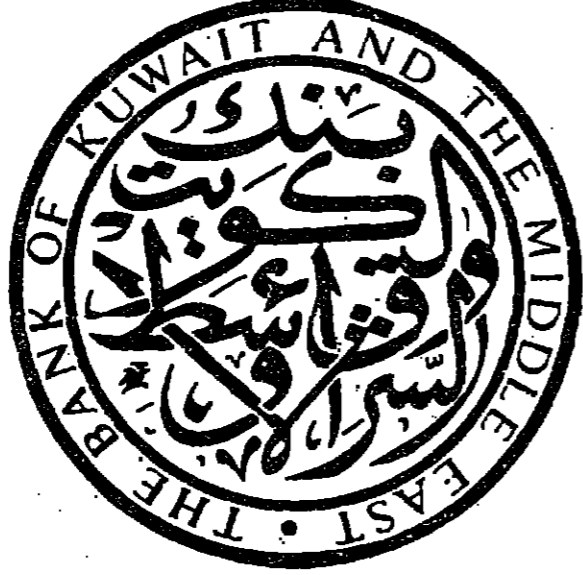
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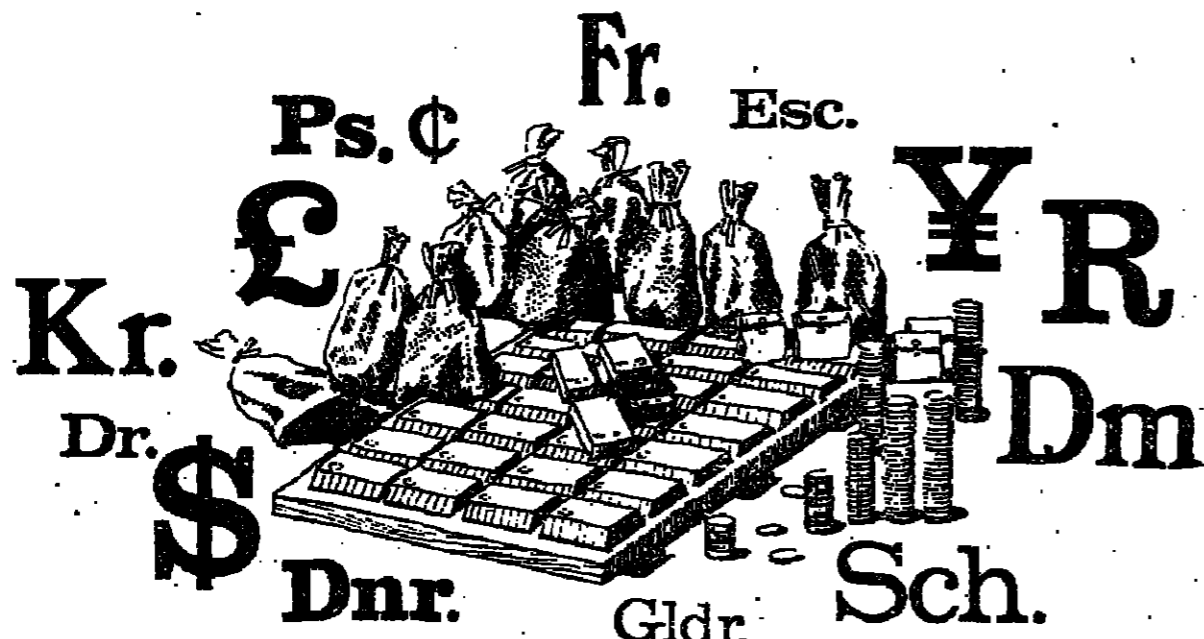
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Kuwait's financial policy is now principally directed towards investing surplus revenue so as to reduce the dependence of the economy on oil. The State's role as a financial centre is growing fast in spite of tight restrictions on banking operations and a 7 per cent. ceiling on interest rates. The articles on this page and opposite examine these aspects of Kuwait's development.

# Investment policy

KUWAIT tends to be as tight-lipped about its finances—both governmental and private—as other States are about their armed forces. It is not hard to see why, for Kuwait has been accumulating surpluses for more than two decades and intends to use them as the means of building up a diversified fund which will provide a steady income for its citizens in the days—albeit distant—when oil is exhausted.

By spreading its assets around it hopes to minimise the effects of fluctuations in currencies. By distributing its investments between bonds and shares, it is attempting to protect itself against inflation. By providing foreign aid—at the creditable level of more than 8 per cent. of its GDP—; counters criticism that its investment strategy is just a selfish exercise.

Kuwait's surpluses have reached huge proportions only since the 1973 Arab-Israeli war and the fourfold rise in crude oil prices. According to the Ministry of Finance and Central Bank estimates, overall surpluses amounted to KD179m. in 1973-74, KD1,813bn. in 1974-75, and (according to preliminary estimates) KD1,356bn. in 1975-1976—a total of KD3,348bn. (\$11.7bn.) in just three years.

The bulk of the surplus goes to the State General Reserve (SGR). In 1975, the budgetary surplus was reckoned to be \$8.5bn., of which \$4bn. went on the SGR. On August 29 last the role of the SGR was defined more precisely by the issuing of a decree which set up a legally inviolate Reserve Fund, for Future Generations. This "pension" fund is to be fuelled annually by 10 per cent. of State revenue (KD,217.2m. in this case) and augmented by 29 per cent. of the SGR (KD,632.7m.)—giving it a send-off of KD,849.9m.

Figures for 1976 are not complete but throughout the year KIC managed and co-managed 15 loans worth a total of about \$542m. KIC managed and co-managed 12 issues worth \$290m., and seven floating rate Eurodollar operations totalling \$216m. And as part of the Kuwait Real Estate Investment Corporation it was involved in six agreements in the Arab world worth about \$750m.

KFTCIC during the first half of 1976 managed and co-managed five loans worth \$78.2m., and in June burst in on the domain of the big U.S. and European banks by managing a Eurodollar loan of \$100m. for the Sumed pipeline in Egypt. AFC, KFC, KPF and Kuwait International Finance together during the first half of 1976 managed nine loans worth \$167.7m. In 1976 bonds denominated in Kuwaiti dinars amounted to KD78m. in issues to Poland, Turkey, Algeria, Tunisia, the domestic market, Morocco, Tunisia, Mexico and South Korea. The year 1976 marked a reduction of Kuwaiti activity in both real estate and bonds, but holdings in the form of deposits and bonds were estimated to exceed KD1bn. One reason for lesser activity was that the home market became a far more attractive short-term proposition and caused funds held abroad to be repatriated.

During the first nine months of 1976 the foreign assets of the Central Bank rose by KD41m. while those of commercial banks rose by KD74.6m. Furthermore, loans for financial services rose over the same period by 80.1 per cent. from KD93.8m. to KD168.9m., and domestic liquidity rose by 25 per cent. from KD306.7m. to KD383.3m. just over these nine months.

According to the National Bank of Kuwait, Government share holdings in Kuwaiti public and private companies at the end of 1975 totalled KD265.5m.

At the same time Kuwaiti investment abroad has adopted a lower profile. Ali Sabah said in November he was in favour of direct investment in Western companies by stock purchases but "the basic policy should be diversification, and the more diversification the better." For

and co-managed another five large purchases of 1974—St. Martin's Property, Islands, Tour Manhattan and Dalmier Benz—are a trend of the past. One motive is to curtail publicity and the need, after a certain percentage control has been acquired, to disclose involvement and therefore to participate, often at a distance, in the running of individual companies. By spreading the load, risks are minimised and liquidity kept at a high level, \$290m., and seven floating rate Eurodollar operations totalling \$216m. And as part of the Kuwait Real Estate Investment Corporation it was involved in six agreements in the Arab world worth about \$750m.

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invested is often hampered by slow administration and lag laws. The formation of the Inter-Arab Investment Guarantee Corporation has made this sort of investment now less risky.

In 1974-75 aid and loans were listed as including KD4.8m. to friendly and Islamic countries, KD43.5m. under the terms of the Khartoum agreement (Egypt, Syria and Jordan), KD4.8m. to the budget for the General Organisation for South Arabia and the Gulf, and total of KD241.9m. for the Arab Frontline States and the Palestine Liberation Organisation. In addition Kuwait's share in the Gulf Organisation for the Development of Egypt is \$500m. (none of which has yet been disbursed), and \$400m. for real estate investment in Egypt.

In 1976 Kuwait's activities in the Arab world included the formation of a joint investment company with Morocco with capital of \$51m. (through the Kuwait Real Estate Investment Consortium), two other loans to Morocco totalling KD13m. and KD10m. loan to Bahrain, and contribution to a KD10m. loan to Algeria. Kuwait has also contributed \$25m. Arab Dinar (1AD=3 SDRs) to the Arab Monetary Fund, \$20m. towards the capital of the Arab Bank for African Economic Development, 100 Islamic Dinar (1ID=1SDR) to the Islamic Development Bank, and increased its capital in the Arab Fund for Economic and Social Development.

Kuwait contributes \$87.7m. to the Arab Petroleum Investment Company and also to the Fund for Arab Oil Importing Countries. Last year an OPEC fund was set up with capital of \$800m., to which Kuwait contributed \$72m.

The pattern of Kuwait's investments is not expected to change drastically during 1977. Investments, particularly those connected with the SGR, remain high, in the words of senior officials, "very long term." Meanwhile, the influx of funds for investment continues to grow. Estimates for the surplus for 1976-77 are KD2bn. and the daily newspaper al-Qabas estimated last November that a price rise of 10 per cent. on oil production of 1.7m. bbl. would add KD201m. to revenues, and one of 15 per cent. would add KD302m.

As the active traders are a relatively small circle of extremely wealthy individuals, but the size of the market can bear the size of transactions that such people tend to deal in: for instance, one day earlier this month saw two transactions in one equity that totalled KD2.6m., yet the price movement was negligible.

The share price boom peaked out before the end of last year and the market has been a little flat since because of the spate of issues announced since Christmas. By the first week of February, 18 rights or bonus issues had been announced, the permanent building for the exchange is ready though only temporary market will open alone.

The question of whether share prices have run too far improving the assets they represent is not as easy to answer as it seems. At the time of writing, not enough companies had declared their 1976 results to give a good enough sample, but of those that had, the ratio between the price and the assets per share was in the region of 6:1. In addition, a lot of assets (land sales, for example) often fail to get registered, because, although company reports and accounts are reasonably well presented, there is no system for announcing major changes of business activity.

There is no formal stock exchange yet. Investors deal with each other in broker's offices or through the broker. The Government publishes a daily. The task of establishing a formal stock exchange has been entrusted to an eight-member securities committee, set up by the Ministry of Commerce and Industry last November.

John Hollis, formerly of London Stock Exchange, is the Ministry's consultant adviser. He says it will be four or five years before the exchange is ready though only temporary market will open alone.

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Such was the scramble for shares in 1975, that the Bazaar Bank shares in 1975

معلومات الاصل

KUWAIT V

# The financial centre

**KUWAIT HAS** traditionally placed a furrow of its own in the financial field, eschewing the presence of foreign banks on its soil and concentrating on building up its own institutions to stand on their own in the international markets. It has held out from competition to take Beirut's role as a regional entre, and has no pretensions of rivaling offshore centres being set up further down the Gulf.

But if it has no desire to develop as a short-term money market, Kuwait does have claims to be the capital market of the Arab world (despite the handicap of an interest rate ceiling).

Because of the Kuwaiti government's deliberate policy of spreading the oil-generated wealth as deeply as possible through Kuwaiti society, the private sector is a lot richer than neighbouring oil-exporting states. This is reflected in the numerous assets of the five major commercial banks, all of which are near the top of the Arab world. At the same time, the Kuwaiti sector abroad — estimated at around \$5bn — is greater than those held by individuals elsewhere in the Gulf oil states.

The Kuwaiti Government, of course, has been investing since the state came into existence. Latterly, it has been urging the growth of leading Kuwaiti companies by using them as a channel for its over-investments. The Kuwait Investment Company (KIC), Arab Financial Consultants (AFC), Arab Finance Company (AFCO) — which has a 50 per cent stake in the Kuwait Investment Centre — and the Kuwait International Investment Company (KIFIC) (respectively 80 per cent and 80 per cent owned) and, to a lesser extent, the Kuwait International Investment Company (KIFIC) (respectively 80 per cent and 80 per cent owned) have been the main vehicles for the Kuwaiti Government's investments in the Arab world.

The Government's role in directing foreign investment is becoming less crucial now, as private wealth percolates and individual investors become more sophisticated. It is showing itself in a number of ways.

The big three Kuwaiti investment companies no longer rely entirely on the Ministry of Finance for their joint ventures in Kuwait or abroad, advising companies wishing to set up business (with Kuwaiti partners) in Kuwait, and so on.

A third pointer to the growing maturity of the Kuwaiti market is the impending formation of a company — the Arab Corporation for Trading Securities (ACTS) which will aim to build up the secondary market for international (and eventually other) bonds.

A fourth pointer was the shift in 1976 from an international to a more regional and domestic focus by the investment companies and individual investors. Kuwait in 1976 became much more clearly a capital market for the Arab world. Of 13 KD issues totalling KD77m., over half were for Arab borrowers and for specific projects.

According to Hikmat Nashed, manager of the Kuwait International Investment Company, which led some 40 per cent of these issues, this trend will continue in 1977. He says funds were attracted to Arab projects in the face of competition from international outlets. He adds that the actual disbursements on projects of some KD88m. of these issues is healthy compared with the record of development agencies and shows the commercial sector is taking up a better development risks, leaving only the really unattractive projects to the aid institutions. But the commercial sector is also co-operating directly with aid agencies. Three or four issues are in the pipeline where the borrower is a development agency which will on-tend for several projects which, individually, would be unable to attract commercial funds.

At the same time, a lot of Kuwaiti investment is going into projects elsewhere in the Gulf and in Egypt and Sudan. One investment/merchant banking company admits it is working on only one project in Kuwait at the moment. Naturally, given the Kuwaitis' penchant for property dealings, much of the outflow from Kuwait is into real estate or hotel developments in places such as the United Arab Emirates, Bahrain and Egypt.

The Kuwait Investment Company has two big property developments in the U.S., one on an island off South Carolina, the other in Atlanta, Georgia.

Both involve a hotel, housing, offices and shops. But the company also has two major property developments in progress in Kuwait itself, and an interest in a hotel being built in Bahrain. It is partner with Greek interests in a shipping company and in banks in Tunisia and Morocco. The KIC also has interests in multilateral financial institutions such as the Paris-based Banque Arabe et Internationale d'Investissement and the Kuwait Pacific Finance Company.

The Gulf International Group, headed by Shaikh Nasser, son of the Kuwaiti Foreign Minister, his brother, Shaikh Hamad, and Dr. Khalil Osman, has a similarly wide spread of interests abroad, from hotels in Cairo, Khartoum, Jeddah and Kuwait, the 35 per cent stake in Lonrho, paint factories and dairies to various ventures in the Sudan, including the Kenana sugar scheme, which make it the largest private employer there.

Other Kuwaiti private investments abroad include the purchase by an Alahli Bank subsidiary of a 95 per cent stake in a Hamburg merchant bank, Johannes Schaback and Sons, and the 50 per cent stake held by Abdel-Aziz al-Hamad al-Bahar, a prominent Kuwaiti banker and businessman, in Aylestors, the London estate agents.

Because they have already achieved so much in developing their financial and investment institutions, Kuwaitis are reticent to admit that Bahrain's rapid rise as an offshore centre has had any impact on them. But competition in certain sectors of the market has certainly become keener. Bankers from the OBU's and representative offices in Bahrain are frequently to be seen in Kuwait soliciting business. Kuwaiti commercial banks for their part have stepped up their dealing operations. Marshalls, the money brokers, started operating in Kuwait at the beginning of February, mainly to broke between Kuwait and outside.

One positive effect on Kuwait of Bahrain has been to produce the makings of a short-term inter-bank market in Kuwaiti dinars.

### Unwilling

Leading Eurobond houses would no doubt agree with both these points, adding that in 1976 managers of issues were unwilling to get involved in Arab bond issues. Arab bond issues might arise if a Kuwaiti house were in the management group. This year, however, Kuwaiti companies are far better represented in syndications, according to Kuwaiti officials.

Secondly, although they do not see government funds, smaller and more recently established investment houses after a slow start are gradually stepping up their activities. The Kuwait Financial Consultants (KFC), Arab Finance Company (AFCO) — which has a 50 per cent stake in the Kuwait Investment Centre — and the Kuwait International Investment Company (KIFIC) (respectively 80 per cent and 80 per cent owned) and, to a lesser extent, the Kuwait International Investment Company (KIFIC) (respectively 80 per cent and 80 per cent owned) have been the main vehicles for the Kuwaiti Government's investments in the Arab world.

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A.McD.

## Capital market

CONTINUED FROM PREVIOUS PAGE

every Kuwaiti by law is brought greater fluctuations in interest rate levels for the new bank Kuwaiti dinar and other currencies.

Other instruments are being created or planned. Last year, KIC issued KD20m. worth of certificates of undivided interests in a specific real estate project. By buying one of the certificates, an individual investor was able to share both profits and costs of that venture. These certificates have been traded, and KIC says the turnover has been good. Also last year, domestic borrowers for the first time raised funds through floating rate Euroloans, previously done only for international and regional borrowers. Two such loans were arranged.

This year may see the first issue of certificates of deposit in dinars. The banks, it is assumed, will be more interested in issuing them once a market-maker (ACTS) is operating. And the Industrial Bank has already announced its intention of starting them, as well as floating medium- and long-term bonds.

The financial sector in Kuwait consists of the Central Bank, six commercial banks — National Bank of Kuwait, Commercial Bank of Kuwait, Gulf Bank, Alahli Bank, Bank of Kuwait and the Middle East and Burgan Bank — three specialist banks covering industry (the IBK), real estate and housing, a number of investment companies and insurance companies, exchange dealers, stockbrokers and one money broker (Marshalls). No foreign banks are allowed, though the law has just been changed to allow in banks which are at least 50 per cent Kuwaiti owned — a change that will allow the Bahrain-based Bank of Bahrain and Kuwait to operate in Kuwait.

Nevertheless, a new company is on the point of being launched with the aim of bringing further sophistication to the Kuwaiti market. The Arab Corporation for Trade Securities (ACTS) — owned 68 per cent by the Kuwait International Investment Company (KIC) and 35 per cent by the IBK — is intended to build up a secondary market for KD-denominated issues and Eurocurrency issues where Arab institutions are managers or underwriters.

Demand for international KD bonds in Kuwait has hitherto been institutional; individual Kuwaitis have still to develop a taste for them on a big scale. The authors of ACTS believe a third-party market-maker will change things. As a result of building up a wider spread of buyers and creating a real secondary market, issues would be more realistically priced and eventually a higher class of borrower attracted (at present the borrowers for most international KD bonds are less than prime names).

However, the restrictions on banking are not quite so rigid as they seem. Some of the investment companies/merchant banks have sizeable stakes held by a single foreign bank: for instance, Bank of Credit and Commerce International holds 46 per cent of the Kuwait International Finance Company, and Bank of America 40 per cent of the Financial Group of Kuwait. There are also quasi-banks in Kuwait where most banking transactions are carried out under the guise of exchange and fees which banks had traditionally charged to make the interests are notable in this rate up to 8 1/2 or 9 per cent. In fact, the situation was worse than it had been previously because under the new regulations extra commissions were charged to make the rate up to 8 1/2 or 9 per cent. In these circumstances, Kuwaiti banks were finding it difficult to compete with banks elsewhere, notably the OBU's in Bahrain, which could pay 6-6 1/2 per cent for KD deposits, and there was a danger that a KD market would develop outside Kuwait. Thus, on February 14, the Central Bank announced new regulations, but the picture is still far from complete. A government spokesman said the maximum rate allowed on deposits of more than 12 months would be 10 per cent. The Central Bank resolution on the subject made no mention of this deposit rate, saying only that the ceiling on the effective rate chargeable by banks and investment companies on secured loans in Kuwaiti dinars not exceeding 12 months would be 7 per cent; for unsecured loans not exceeding 12 months 8 1/2 per cent; and that the rate for savings accounts would be 4 1/2 per cent.

P.F.

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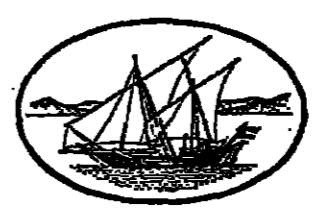
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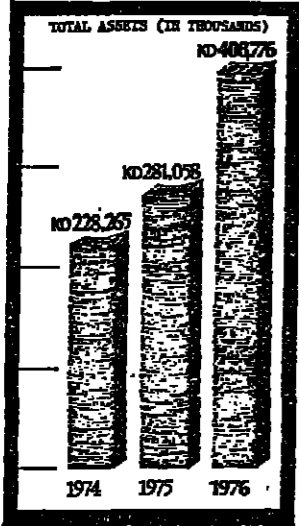
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## KUWAIT VI

The announcement last year of a second development plan has touched off a debate about its aims and methods of implementation. Sector priorities are outlined in the article below, but a good deal, it seems, will depend on how far the Kuwaiti business world is prepared to go along with control.

# Development planning

KUWAIT HAS never been one of the great planning nations. This stems from the Government's fundamental belief in the open market economy, and from the fact that during the first decade the priorities for development and the establishment of the infrastructure of the State largely chose themselves, and finance was no problem. In recent years, however, planning has come back as a necessity, at least in concept. The Government has sensed, for example, that the facilities of the social services and of housing are not meeting the needs of the Kuwaitis.

Planning Board became the Planning Ministry last September, all the signs so far are that the second plan may well follow the fate of its predecessor.

This does not mean that Kuwait's planners take a cavalier approach to their job, happy in the knowledge that vast income from oil and huge surpluses will bail them out. First of all, they realise that such a premise, if it was ever true, certainly is not so today.

Thus, although the second development plan may only give the guidelines of the direction chosen by the government and of the relative importance of the different sectors, perhaps its most important role has been the extensive debate it has provoked. Indeed, it is that debate which has stopped it starting on time.

The options faced by Kuwait resemble closely those of other oil-rich States in the Gulf. The best option would undoubtedly be co-operation among these States so that major industrial plant and infrastructure was not duplicated and so that a decent-sized domestic market could be created. But this will not be, however much Kuwait calls for it.

The direction chosen by the Planning Ministry of which the Kuwaitis are justly proud have been showing signs of wear and tear. Thus within the plan the largest single allocation of investments is to the housing sector which receives KD1,400m. or 31.5 per cent. Notably this is the only services sector to be being planned for the 1980s.

Under the terms of the plan, water production, 90 per cent. of which comes from desalination plants of the multi-stage flash type, and the rest from underground reservoirs is to be developed to match the growth and distribution of the population. Ishikawajima Harima of Japan is building, at the cost of \$170m, three desalination plants at Qoha to bring the capacity in Kuwait to 77m. gallons a day.

The latest census figures show a population of 1,055,000, with a population growth rate of 1.7 per cent. Kuwaitis represented 48 per cent. of the total. During 1976, Kuwaitis increased by 32,400. There are strains already between the two definite classes of society: those Kuwaitis who receive, free schooling and health services, and who may own businesses and houses towards which the Government provides land and generous loans—and the non-Kuwaitis who do not.

Although the Government is keen to encourage the private sector to devote more of its investments into productive areas rather than speculative investment, the share that it apportions reflects some doubts about whether it would respond. In addition, one of the pre-planning debates was about the extent to which the private sector might be brought into the social services. As the figures show, the State is taking the bulk of this burden as well (with housing, the only exception).

The Planning Ministry has comprehensive plans for the electrical and water sectors. The current electrical installed capacity is 1,364 MW and this is to rise by the end of the plan period to 2,550 MW. In 1976 the maximum load was estimated at 1,120 MW and the minimum at 205 MW.

By 1980, these two loads are expected to have risen to 2,200 MW and 415 MW respectively (although if the bulk of the growth comes from the industry rather than items of domestic consumption such as air-conditioners, the minimum load will grow much faster). Kuwait's first 150 MW generating set is to be commissioned this year. Its first 500 MW plant is projected for the second half of the 1980s, leading, it is hoped, to a total installed capacity of between 3,000 and 4,000 MW by 2000. Nuclear power, through a 40 MW training reactor for power generation and water desalination is being planned for the 1990s.

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### Choice

The prospect of this imbalance growing clearly influenced the choice of industrialising through projects which require relatively few workers. As it is during the period of the plan, some 114,840 workers will be required of whom 34,694 will be involved in production 27,380 in professional and technical fields, 24,960 for services 12,400 for clerical duties, 10,440 for sales work, 4,050 in agriculture and fishery, and a mere 940 for administrative and managerial jobs.

Town planning of a kind has existed in Kuwait since the early 1950s, and broad streets and ordered layout of ring roads and residential quarters of the capital pays tribute to this foresightedness. Within the context of the Buchanan Master Plan which covers the whole of Kuwait and was submitted to the Government last December, the population is expected to double and reach 2m. by the end of the century.

Present Government policy aims at producing 8,000 houses a year for the next five years; and housing projects on the Sixth Ring Road, at Mina Abdullah, Jahra, Ahmedi, and Ardiya are under construction.

A second major population centre of 300,000 people is to be located inland from Fintas south of Kuwait, and there are plans to develop the Muraj, Sharq, Suq and Sahrabya districts of Kuwait, and the townships of Jahra, Sulahkhah, Ardiya, Aukafia, Mishrif, and Mesila in the outer parts of the city. Major expansion of roads and of the ports of Shuaiba and Shuaikh is planned. Kuwait Airport is being extended, and the second satellite station, at Umm al-Aish, is under construction.

The telephone network is also to be expanded.

Kuwait at this stage of its development faces less competition than some countries. Finance is no longer a problem for either of its two main thrusts—the Future Generations Fund and industrialisation. If anything, the abundance of money makes the range of choices broader and therefore harder. Even though there are currently more than 100 vessels waiting outside Kuwait because Kuwait has been building its society longer than its neighbours, the basic infrastructure of roads, ports, and planned cities is there.

Pollution and the realisation that Kuwait is somewhere to be lived in as well as to be developed has been one restriction. Population, in the end, remains the main concern and criterion by which the path to economic development has to be chosen. And planners are having to look not just to the end of this plan, but to the end of the century when it is reckoned that Kuwait will have a population of 2m.

A.McD.

Kuwait has been dispensing aid almost since its foundation. This is a potent force in the Arab world, and determination to maintain the momentum of the programme is evident in the increasing search for co-operation with other regional and international aid agencies.

## Aid programme

IT SEEMS appropriate that the country with the highest Gross National Product per capita in the world (\$11,510 in 1975, according to the World Bank) should also be the lengthiest and one of the most generous records among Middle East oil-exporting States for giving foreign aid. Naturally, Kuwait's generosity has not been a function of its wealth alone. In any case, its income from oil has been really abundant only since 1973, whereas its aid policy is almost as old as the State itself.

A strong political motive has always laced the altruism of the foreign aid programme. From independence, Kuwait found it necessary to win both friends and influence to counteract its position as a small emergent State surrounded by large neighbours generally unsympathetic towards it. However, the Kuwait Fund for Arab Economic Development (KFAED), which was set up on December 31, 1961, has by now firmly established its credentials as one of the world's leading national aid agencies, operating independently of Government and depending solely on economic criteria for judging the worth and viability of a particular project.

Precisely how much of Kuwait's GNP is allotted to aid is difficult to pin down. Kuwaiti officials give figures around 8 per cent, but the perhaps more conservative calculations of the OECD arrive at a figure of 2.8 per cent for 1975, using the key criterion of concessional assistance disbursed (compared with 6.4 per cent for Qatar, 4.6 per cent for the UAE and 2.6 per cent for Saudi Arabia). Disbursements of concessional assistance were estimated by the OECD at \$330m. in 1975, up from \$275m. in 1974, and compared with the commitments of \$613m. in 1975

and \$495m. in 1974. The figures for 1975 do not include the \$300m. of grants made to the "Frontline" Arab States at the Rabat Arab summit conference in 1974. These grants may partly have been used to buy arms. If the \$150m. of grants disbursed in 1975 was included, Kuwaiti aid disbursements in 1975 would be equivalent to 4 per cent of GNP.

The KFAED is the main agent for providing official development assistance from Kuwait, though the big general support grants to Arab States have been provided direct by the Ministry of Finance. The KFAED in 1976 made commitments of \$322m., against \$343m. in 1975 and \$143m. in 1974. Disbursements in 1976 were \$170m. Both the drop in commitments last year and the level of disbursements reflect the small number of staff the Fund employs (the leap in commitments in 1973-74 was achieved without major increases in staff) and, more importantly, bottlenecks in the recipient countries.

### Limited

The latter problem has become more evident as the Fund has spread its scope of operations to non-Arab Asia and Africa, where some of the world's poorest countries lie. Although the Fund's capital was quintupled from KD200m. to KD1bn. (\$345m.) in 1974 and its field of activities extended to outside the Arab world, the Fund's last fiscal year 1975-76 (in fact covering April 1, 1975, to June 30, 1976) was the first in which loans to non-Arab States were made. Fawzi Sultan of the research department of the Fund (and also managing director of the Bank of Kuwait and the Middle East) explained: "Most of the Third World countries have limited absorptive capacities. The problem is not money but getting a project ready for financing." Some projects had taken the Fund five or six years to put together, he said. This is why the Kuwait Fund has increasingly turned to co-operation with other Arab and

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معلومات العمل



# KUWAIT VII

Although consumer goods, notably cars, still account for over two fifths of imports, there are signs of a growing requirement in the construction sector, particularly in expansion of the port. Conditions of contract are getting easier, offering greater scope for Western expertise.

## Foreign trade

KUWAIT is a country with long experience of oil wealth and its development dates from earlier times than its newer, booming neighbours. Its city has a more shed air, and many of its structure facilities were built in the original boom time. Many of its public buildings are years old or more, and the structural experiments and atrocities of the fifties and sixties are to be seen everywhere in Kuwait city.

His early development has been clearly reflected in its figures in the past. In years 1970 to 1973, the country's import bill witnessed annual increase of only 12 per cent, with a heavy emphasis on luxury consumer goods. In next two years 1974 and 1975, the annual increase rose to 47 and 52 per cent. In value terms the imports rose from KD310m. in 1973 to 55m. in 1974, and to 93m. in 1975. Last year's rise is expected to be around KD900m. and projected for this year indicate that will top KD1bn. Much of the increase can be accounted for the rise in world prices; 1974 and 1975 prices up by 22 and 23 per cent. respectively.

Nevertheless, Kuwait is not renouncing the annual double-digit imports such as is customary in Abu Dhabi, Saudi Arabia and Iran. The situation is currently turning around. Mention to refurbishing its rather tarnished services and facilities. A programme to replace buildings is planned, more than 20,000 low-cost houses are to be built and the education services are undergoing major expansion.

According to figures available from the current five-year plan

### Luxury

With a per capita income estimated at over \$15,000 a year or more, Kuwaitis exhibit a seemingly unquenchable thirst for luxury goods: city stores glitter with outrageous chandeliers, silverware and Paris fashions, all at Kuwait-style prices. Cadillac jam the streets and fulfil the popular image of a modern wealthy Arab State. Yet as the Japanese have discovered, there also exists a growing demand for cheaper products from the middle-class expatriates, and imports of Japan-

ese cars have soared, putting Japan top of the league. Dominant as the consumer market is, the intermediate and capital markets are beginning to show gains. Imports of the former increased slightly from KD17m. to over KD20m. in 1973, while capital goods showed increases of KD46m. to KD178m., a threefold jump, bringing the total to 25 per cent. of the total imports, compared with only 10 per cent. the previous year. Of these figures, industrial supplies accounted for nearly 26 per cent., machinery 14 per cent. and transport equipment 26 per cent.

Kuwait's port is already looking like any other Gulf State, for waiting times for conference ships has jumped to 53 days and for non-conference ships 110 days or more. This situation should be remedied as the new berths in the 18-berth development come on stream; already three are in use while construction continues around the quay-side. The new expansion to Shweik port will bring the capacity of the city harbour up to a potential of 5m. tons a year; existing facilities are currently handling 3.5m. tons.

The congestion problem is particularly severe for cement shipments, for vessels loaded with cement are now obliged to wait about four months, and this has naturally had its effect on the price in Kuwait. Consideration is being given to offloading cement consignments up the coast at Doha in Kuwait. Another side-effect of the increasing congestion is a decline in the transit trade, and shipping circles in Kuwait now estimate that it is down to a third.

In view of the port problems, Kuwait is currently preparing the design of a further extension to the city port by an additional 27 berths. Consideration

is also being given to a possible 15 more berths, which would bring the total at Shweik port to around 60 berths. The design work has already been awarded to Associated Marine Consultants of Holland; the contract is reckoned to be worth around KD200m., though estimates vary at this stage.

Kuwait's trading partners number 102 and growing competition is being felt by Western countries from the East European bloc countries such as Hungary, from Yugoslavia and from Asian nations. India and South Korea are doing well particularly in the construction field. These nations have been particularly active in the past year, holding fairs and exhibitions in Kuwait to familiarise local consumers. Such elementary tactics have landed China the ninth position in the import league table.

### Dominate

However, it is the Western nations that continue to dominate the top of the table and statistics for the first six months of 1976 show that Japan has regained the top position it formerly held in 1974, ousting the U.S. Figures for the first half of 1976 show that Japan generated 21.4 per cent. of all of Kuwait's imports (KD91m.) compared with America's total of KD66m. West Germany has maintained its steady position as third supplier to Kuwait; increasing its market share from 10.9 in 1974 to 11.3 per cent in the first half of 1976.

Britain has remained in the fourth position for some years now, and finding it difficult to hold on to that. Its market share for the first six months of last year declined from 1975's 10.2 per cent. to 8.4 per cent. U.K. exports to Kuwait up to the end of November

1976 were valued at £129m. compared with £90m. for the corresponding period the year before. The hope is that the 1976 figures will be in the region of £145m. to £150m. But despite these encouraging increases Britain's market share has dropped.

However, Kuwaiti officials hasten to point out that Britain in many ways did reasonably well in all-round terms, for the figures of the top two, Japan and the U.S., are swollen by car deliveries. British firms such as Leyland and Ford have hitherto been on the boycott list—though since the former's name has been removed, the local agent is reputedly building up the necessary massive spare parts stockpile before launching the British car on the Kuwaiti market.

Kuwaitis have shown traditional loyalty to British consumer goods and to British expertise in the past. British firms are heavily involved in advisory contracts to various Government departments and projects. Gulf Port Management Services, a combination of the Mersey Docks and Harbour Company and Scruttons, is in the throes of beginning a management advisory contract for a section of Shweik port, while other consultants are involved in urban studies, airport management, the establishment of a stock exchange, and even in water conservation.

However, the Americans are making headway in this field, with advisory and technical management contracts with the Ministry of Communications, the Planning Board, and the Housing Authority. As more and more young Kuwaitis return from American universities, they bring with them attachment to American consumer goods and equipment.

Kathleen Bishtawi

## Aid

CONTINUED FROM PREVIOUS PAGE

regional aid agencies, as well as Wiederaufbau of West Germany. The Kuwait Fund has traditionally concentrated on infrastructure projects, believing this to be the area where most economic impact can be registered and where commercial joint financing of a funds are least likely to be attracted. This line has been extended to the non-Arab world; 54 per cent. of the loans to all of whose trained personnel are stretched to the limit. The 1975-76 were for power projects. Kuwait Fund is aiming for a eventual staff of 400; at present it has only 25-30 on the technical side, including only two or three legal advisers and two or three engineers. This would not be such a handicap if the KFAED did not set such great store by promoting only viable projects, ensuring the management of a venture is to its satisfaction and, wherever possible, financing directly the purchase of goods needed for the project.

At present, there is more co-operation between the aid agencies on missions, evaluation and general research than is suggested by the number of projects co-financed. In the 15-month period of the KFAED's 1975-76 fiscal year, eight of the 34 loan agreements concluded involved co-financing. The Fund's 20-year 4 per cent. loan of KD10m. to Egypt for the Abu Qir power plant is being supplemented by the Abu Dhabi Fund and French financial institutions. The Nouakchott-Kiffa road in Mauritania is being financed by the KFAED, the Kuwait-based Arab Fund for Economic and Social Development (AFESD) and the governments of Saudi Arabia and Abu Dhabi. Two other projects the KFAED is aiding in Mauritania are also co-financed: one with the IDA and the Canadian aid agency; the other with the IDA and the French aid agency. One of the best examples, however, is the Rahad irrigation project in Sudan, where the Kuwait Fund's 20-year, 3 per cent. KD11.2m. loan is supplemented with assistance from the IDA, AFESD, the Saudi Fund for Development and U.S. AID. Outside the Arab world, a project in Nepal is being co-financed by the KFAED, IDA, UNDP and Japan; and one in Sri Lanka by the KFAED, Asian Development Bank and the Kreditanstalt für

Kuwait contributed \$9m., \$20m. and \$10m. respectively, in 1975. In the same year it also disbursed \$363m. to the IMF Oil Facility (though this is not really aid, since the IMF regards subscriptions to the facility as remaining part of the subscriber's foreign exchange reserves).

Kuwait's other multilateral non-concessional assistance includes lending to the World Bank. In 1975-76, the Kuwait Investment Company and Dresdner Bank placed a DM400m. (\$155m.) issue of 8 per cent. 10-year notes in Kuwait, the first sale of the bank's obligations in the Kuwaiti market since fiscal 1974 and the first not denominated in Kuwaiti dinars. In 1974—the last time the Bank had borrowed in Kuwait—KD25m. (\$8.4m.) of 7 1/2 per cent. 15-year bonds had been placed in the country.

It is difficult to assess the precise total of official and private flows from Kuwait to the poorer countries, because investment by various companies is not fully monitored. However, according to the OECD, known loan commitments at non-concessional terms and investments reached \$1.77bn. in 1975, more than four times that of 1974. Disbursements of non-concessional aid are estimated at over \$800m. in 1975 (excluding the IMF Oil Facility payment), over double the previous year's level.

The question of whether Kuwait's aid will start to go down as its financial surpluses do is still some way in the future, but there is a distinct feeling in official circles that the industrial nations should be doing more to help the Third World. Only one or two of the rich countries have so far managed to reach the UN target of 0.7 per cent. of GNP given as aid. The Kuwait Finance Minister, Abdel-Rahman al-Atiq, summed up this feeling some time ago when he said, "Why does everyone expect us (the Arabs) to be the Godfather? This part of the world has been neglected for centuries and its wealth has been carried away by foreigners without giving it a hand for development."

P.F.

## KHARAFI HAS SET THE PACE OF DEVELOPMENT BRANCHES

- Abu Dhabi (covering whole UAE)
- Riyadh & Alkhobar, Saudi Arabia
- Sanaa, Yemen Arab Republic
- Cairo, Egypt
- Baghdad, Iraq
- Beirut, Lebanon
- Bahrain

### Construction Division \$500,000,000

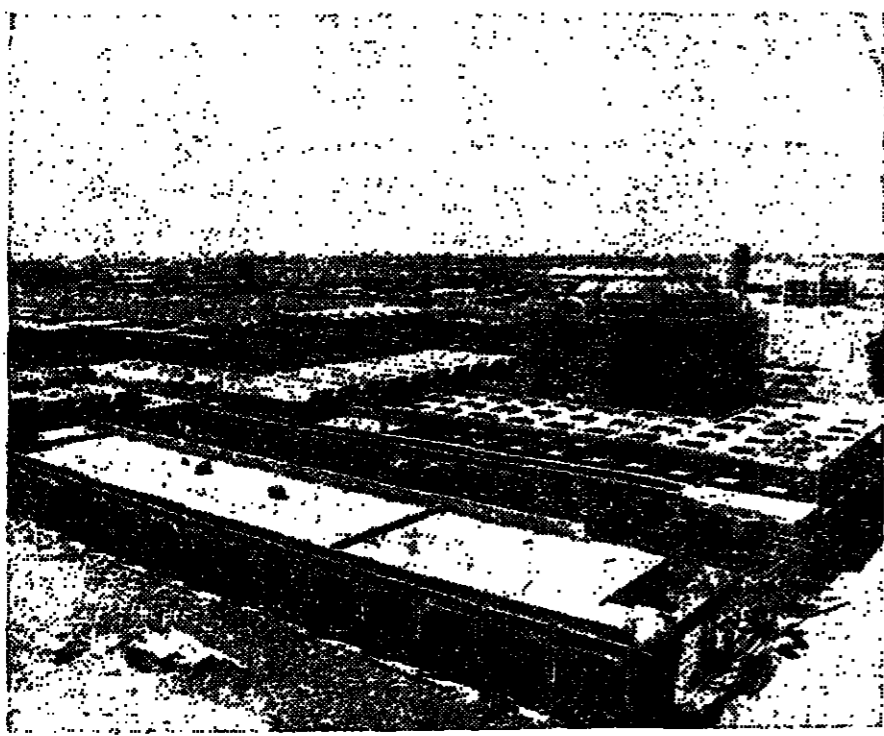
Current Workload:	
● Hospitals	130,000,000
● Industrial/Commercial Buildings	90,000,000
● Other Utility Buildings	20,000,000
● Harbour Buildings	15,000,000
● Sewerage Works	100,000,000
● Highways, Road AND Bridges	145,000,000

### Factories Division \$46,000,000

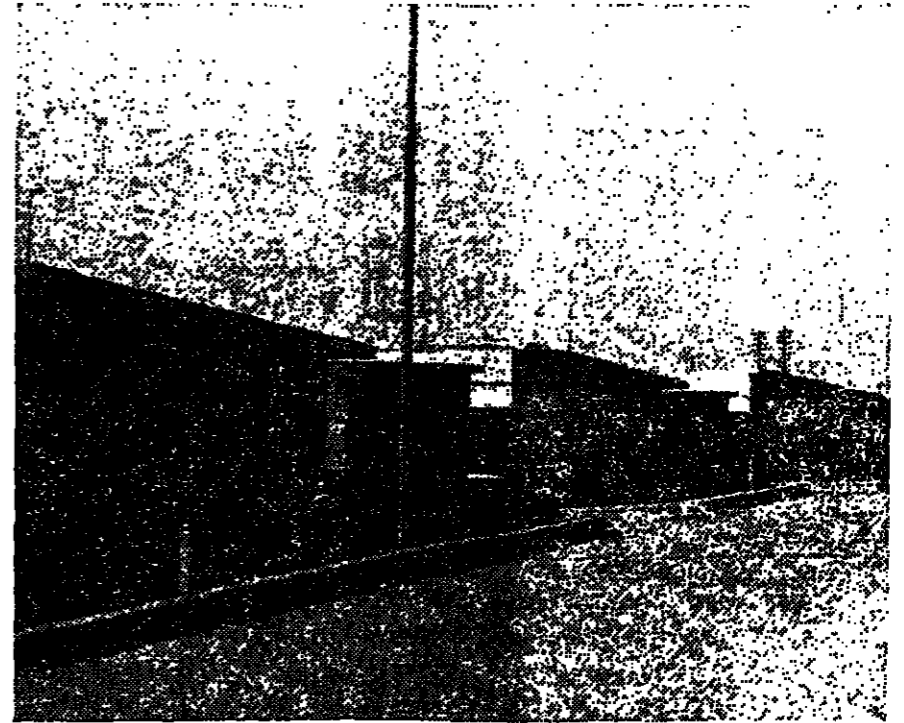
Current Workload:	
● Steel Factory	8,150,000
● Furniture Factory	250,000
● Aluminium Factory	2,000,000
● Prefabricated Houses Factory	32,000,000
● Iso Foam Factory	3,500,000
(EXPANDABLE POLYSTYRENE — POLYURETHANE)	

### Import/Export wings

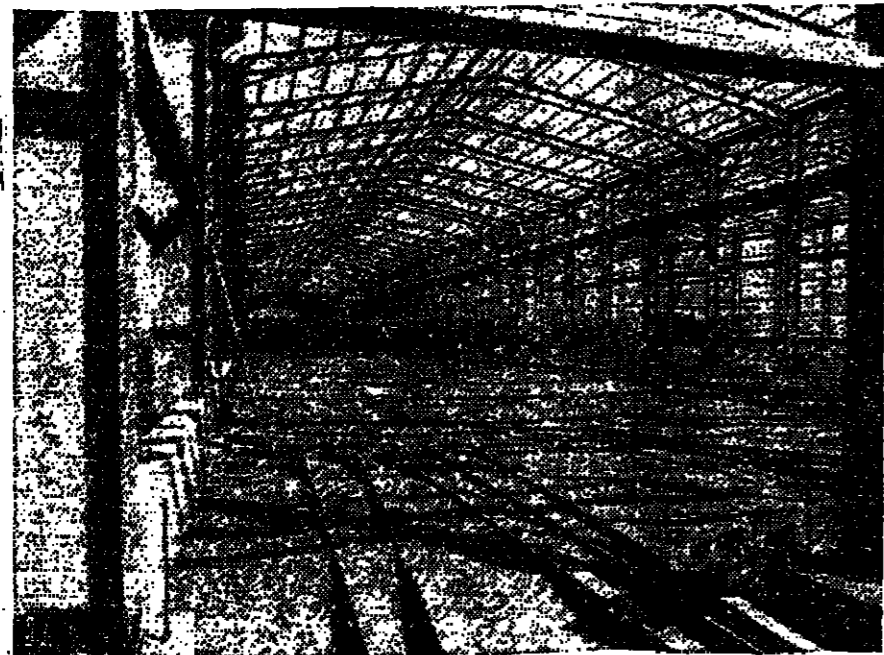
- General Trade Division
- Agency Division
- Commercial Division



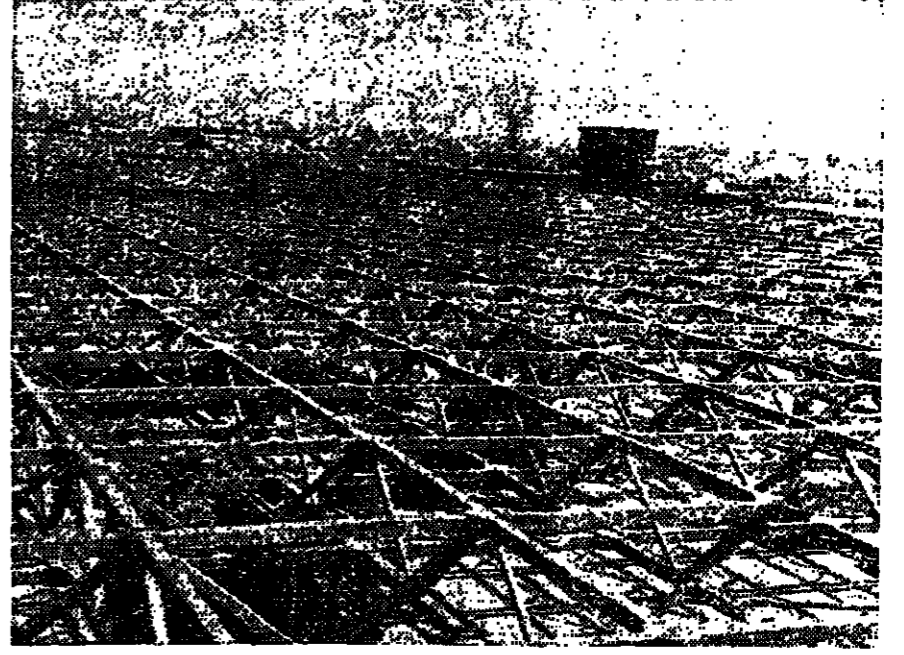
Zaid Bin Sultan Al-Nahyan Institute, Abu Dhabi (under construction)



Portable Prefabricated Houses at Aramco, Dahrn, Saudi Arabia



Asbestos Factory, Kuwait (Fabricated and Erected by our Steel Factory)

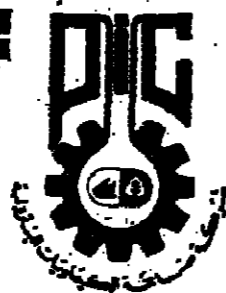


Erection of Cash System at Farwaniya and Jahra Hospitals in Kuwait (under construction)

## MOHAMED ABDULMOHSIN AL KHARAFI INDUSTRIES AND ESTABLISHMENTS

P.O. BOX 886 KUWAIT, TELEPHONE 813622-25, TELEX 2071 KHARAFI KWT





شركة صناعة الكيماويات البترولية ش.م.ك  
**PETROCHEMICAL INDUSTRIES COMPANY (KSC)**

HEAD OFFICE

FERTILIZER DIVISION SALT & CHLORINE DIVISION

Fourteen Years of  
 Industrial Service to Kuwait

During fourteen years of continuous progress, the Petrochemical Industries Company has achieved a high level of production and high standard of technical experience in the field of chemical fertilizer manufacture.

From the date of its establishment in 1963, the company has passed through various phases of development and expansion. PIC now comprises the following productive units:

1. Three Ammonia Plants with a total capacity of 660,000 MTs per annum.
2. Three Urea Plants with a total capacity of 792,000 MTs per annum.
3. One Ammonium Sulphate Plant with a capacity of 165,000 MTs per annum.
4. One Sulphuric Acid Plant with a capacity of 132,000 MTs of 98 concentrated Sulphuric Acid per annum.
5. Salt and Chlorine Plants producing Salt, Chlorine, Caustic Soda, Hydrochloric Acid, Sodium Hypochlorite, Chlorsal, and Compressed Hydrogen.

The company is not limited to its present capabilities, not only in its planning to increase the production capacity of its present plants, including the Salt and Chlorine Plants, but also in entering new petrochemical fields, the most important being the Aromatics and the Olefins manufacture.

With the industrial advancement of Kuwait, PIC will remain a leading industrial company, contributing to a better future for Kuwait and the Arab Nation.

**PETROCHEMICAL INDUSTRIES COMPANY (KSC)**  
 P.O. BOX 3964  
 KUWAIT

**European Banking Company  
 Limited**

40 Basinghall Street London EC2V 5EB Telephone: 01-638 3654 Telex: 8811001

Foreign Exchange  
 Eurocurrency Deposits and Loans  
 Project Financing Capital Issues  
 Investment Services

Member Banks

Amsterdam-Rotterdam Bank NV Banca Commerciale Italiana SpA Creditanstalt-Bankverein Deutsche Bank AG  
 Midland Bank Limited Société Générale de Banque SA Société Générale (France)

**KUWAIT VIII**



A group of Kuwaiti trainees at the Kuwait Oil Company's Vocational Training Centre.

**Kuwait's industrial strategy has been geared to import substitution rather than the sort of grandiose projects of other Middle Eastern states. The Industrial Bank of Kuwait is playing a key role in initiating and financing industrial development and bringing in much-needed technology from abroad.**

**Industry**

KUWAIT ALWAYS seems to be by oil-related industries. In 1974, the latest year for which figures are available, petroleum refining and gas accounted for 82.4 per cent of the gross value of industrial production, with food and beverages next biggest at only 12.2 per cent. The serious work of co-ordinating industrial production is estimated to have grown at an annual rate of 15 per cent in 1976 and 1975, at about 11 per cent before that. But in 1974 a joint iron and steel plant to serve the whole region. Under the industrial law of 1975, no industrial company may be set up, nor its size, location or purpose be changed, without a permit from the Ministry of Commerce and Industry. The licensing of new projects, and the expansion of existing ones is in the hands of the Ministry's Industrial

up a year ago by Kuwait, Saudi Arabia, Iraq, Bahrain, Qatar, the United Arab Emirates and Oman, with headquarters in Qatar. So far, little has been done except to appoint a board of directors, fix the capital and name a secretary-general. But the serious work of co-ordinating industrial production is estimated to have grown at an annual rate of 15 per cent in 1976 and 1975, at about 11 per cent before that. But in 1974 a joint iron and steel plant to serve the whole region. Under the industrial law of 1975, no industrial company may be set up, nor its size, location or purpose be changed, without a permit from the Ministry of Commerce and Industry. The licensing of new projects, and the expansion of existing ones is in the hands of the Ministry's Industrial

The Bank has a capital of KD10m, (fully paid). Government made available in 1975 a loan of KD100m for up to 15 years and at an interest rate of not more than 3 per cent. By the end of 1976, KD40m of this had been drawn down. The Bank lends with maturities ranging up to ten years at a rate of 4 per cent. 50 per cent of the total of a project (in special circumstances this can go up to 60 per cent). The Bank also provide equity participation (it usually does for projects it initiates) and help Kuwaiti partners for joint ventures.

**Projects**

By the end of last year, the IBK had financed 39 projects worth about KD80m, of which the bank contributed KD38m loans and equity. In 1976 also the IBK approved projects representing commitments totalling KD22.37m. In the IBK's annual report 1976, the chairman and managing director, Mohammad Sharek, says these figures indicate the bank's "ability to undertake a relatively short time to attain its objectives". He says that the bank's "ability to undertake a relatively short time to attain its objectives". He says that the bank's "ability to undertake a relatively short time to attain its objectives".

**LOANS AND EQUITY COMMITMENTS BY INDUSTRIAL BANK OF KUWAIT DURING 1976**

Number of projects	Total cost of projects	IBK financing	
			KD000
1 Metal products and engineering	5	26,990	11,910
2 Construction materials	10	16,636	6,695
3 Marine services	3	7,590	3,790
4 Paper and paper products	1	534	225
5 Chemical industries	2	516	350
6 Food and beverages	1	358	100
<b>TOTAL</b>	<b>22</b>	<b>52,624</b>	<b>22,980</b>

refining, gas liquefaction and petrochemicals. Non-oil related industries receive an estimated KD145m. worth of investments, with the private sector contributing an estimated KD135m. However, the most recent draft of the plan gives industrial investment, public and private, as KD1,135m, though a breakdown of this is not available. The total value of industrial production outside oil and petrochemicals has been projected, on this draft, at KD128m. for 1975-76, KD145m. for 1976-77, KD167m. for 1977-78, rising to KD254m. by 1980-81. Some 11,500 more workers are expected to be needed by the industrial sector in the next five years, of whom about 2,200 will be at managerial level. It is probable that the Government's industrial strategy will continue to be geared towards substitution for imports with relatively high transport costs—building materials especially, but also furniture, food and beverages; towards service activities—for the oil industry, shipping and general engineering; towards certain types of assembly operation, provided the number of extra jobs created is not too great; and towards the mixing and conversion of operations—for instance, processing raw paper into finished products such as serviettes and notepaper. According to Issa Mazidi, Assistant Under-Secretary in charge of industrial affairs at the Ministry of Commerce and Industry, the Government also wants to concentrate on projects for which the raw materials, if not available locally, are at least to be found in the Arab world. A further consideration is co-ordination with other Gulf states. A Gulf Organisation for Industrial Consultation was set up a year ago by Kuwait, Saudi Arabia, Iraq, Bahrain, Qatar, the United Arab Emirates and Oman, with headquarters in Qatar. So far, little has been done except to appoint a board of directors, fix the capital and name a secretary-general. But the serious work of co-ordinating industrial production is estimated to have grown at an annual rate of 15 per cent in 1976 and 1975, at about 11 per cent before that. But in 1974 a joint iron and steel plant to serve the whole region. Under the industrial law of 1975, no industrial company may be set up, nor its size, location or purpose be changed, without a permit from the Ministry of Commerce and Industry. The licensing of new projects, and the expansion of existing ones is in the hands of the Ministry's Industrial

Development Committee, meeting on average every fortnight. The committee not only considers projects put up to it, but initiates projects itself and in general draws up the country's industrial strategy. A key role in this has been assigned to the Industrial Bank of Kuwait, set up in late 1973 by the Ministry of Finance and Central Bank (49 per cent) and commercial banks, insurance companies and some large industrial establishments (51 per cent). Though short-term funds for working capital purposes had been available at favourable interest rates from the commercial banks, there was a gap in the provision for medium- and long-term funds which the IBK was intended to fill at subsidised interest rates.

**Promising**  
 The objectives of the Bank are: to develop a long-term industrial strategy in Kuwait; to initiate industrial projects and investments in the most promising sectors; to provide equity and medium- and long-term credits for new sound and viable projects and for the expansion of existing ones; to finance projects outside Kuwait which benefit Kuwaiti industries and their development; and to bring needed technology to Kuwait and find foreign partners with the necessary expertise to participate in such ventures. A further aim of the bank is to encourage the wants to concentrate on projects for which the raw materials, if not available locally, are at least to be found in the Arab world. A further consideration is co-ordination with other Gulf states. A Gulf Organisation for Industrial Consultation was set up a year ago by Kuwait, Saudi Arabia, Iraq, Bahrain, Qatar, the United Arab Emirates and Oman, with headquarters in Qatar. So far, little has been done except to appoint a board of directors, fix the capital and name a secretary-general. But the serious work of co-ordinating industrial production is estimated to have grown at an annual rate of 15 per cent in 1976 and 1975, at about 11 per cent before that. But in 1974 a joint iron and steel plant to serve the whole region. Under the industrial law of 1975, no industrial company may be set up, nor its size, location or purpose be changed, without a permit from the Ministry of Commerce and Industry. The licensing of new projects, and the expansion of existing ones is in the hands of the Ministry's Industrial

معلومات الاصل

# KUWAIT IX

With the longest record for social welfare of all its neighbour Arab states, Kuwait is embarking on a major programme of expansion and replacement of services. Among present plans is one for closer cooperation between the Kuwaiti and British health services.

## Social services

WAIT WAS probably one of the first of the oil States to set a welfare state encompassing free education, medical services and social benefits. When it was founded, it offered protection to Kuwaiti citizens "from the cradle to the grave." Nowadays social services have a hard time keeping up with the annual inflation which dates back many cases, nearly 20 years, to the words of the Minister of Health, Dr. Abdul Rahman Al Awadi, who has been somewhat negligent in the past few years, but there has been a change of attitude by the Government. The State is embarking on a major programme of expansion and replacement of facilities.

The completion of these four new hospitals will mean employing a further 300 doctors and specialists and around 2,000 nurses, and to solve the inevitable manpower problem which will arise within the next two years or less, the Kuwait Health Ministry has looked to Britain for help.

The British-trained Kuwait Health Minister, Dr. Abdul Rahman Al Awadi, seeks to have a more permanent arrangement with the British hospital system not only for the treatment of Kuwaiti patients in London, but also for the management of hospitals in Kuwait. "I don't want an arrangement — I want a cementing of the two health systems," he explained. Already, the Kuwait Health Ministry has an arrangement with certain prestigious National Health hospitals in London for the supply of beds, but he is seeking a "twinning" of hospitals such as Guy's and King's College with the new units that will be completed shortly in Kuwait. The kind of agreement now being sought by the Kuwaitis would entail management by British doctors of the new hospitals, additional facilities being given to Kuwaiti medical students in British hospitals and universities, a permanent supply of beds in London for all Kuwait patients, and possibly additional hospital staff such as British-trained nurses.

of, they would be jumping down my throat with offers," quipped the Minister. The negotiations are to be continued at Ministerial level when Dr. Awadi visits London later this year.

The impetus behind such moves lies perhaps in the Kuwaitis' discontent with the present haphazard arrangements they have with British private doctors and hospitals. Naming several well-known private clinics in London, the Kuwaiti Minister complained that some of them had been engaging in "sheer commerce" and that the practice of "fee splitting" was common. "I do not want to send Kuwaitis to private hospitals any longer," said the Minister. The Kuwaiti authorities spend about \$4m. annually on sending patients to London, and between 2,000 and 3,000 others go at their own expense spending a similar amount.

A further 15,000 Palestinians were outside the Kuwait education system at special schools run by themselves, though lately room has been made for them in Kuwaiti government schools largely through afternoon lessons.

Within the Kuwait education system the student/teacher ratio has now gone down to nine pupils per teacher. Progress has been made also in the last few years to bring down the illiteracy rate and it is now down to 8.5 per cent. for Kuwaitis between the age of ten and 14 years, though among older citizens it still hovers at 48 per cent. Adult literacy classes increased from 81 centres in 1972 to 125 two years later and the number of students now number over 26,000.

Kuwait is also generous in providing facilities at Kuwait University for non-Kuwaiti Arabs. This academic year, expatriate Arabs will account for 40 per cent of the 7,000 students enrolled for the various degree courses. An engineering faculty has been added and there is a fully equipped and extensive medical training school. However, the majority of the students at the University were girls, for Kuwaiti male students are still going overseas for further education. Monthly overseas allowances average about \$1,300 for each student at a foreign university.

Not surprisingly in a country which has the highest per capita income in the world, the budget of the Ministry of Social Affairs and Labour has one of the smallest allocations in the government budget. The Ministry is currently assisting over 9,000 families in Kuwait by small cash payments. The Ministry is also undertaking to bridge the gaps which exist in the labour code as it applies to Kuwaitis and non-Kuwaitis. One of the ideas currently under study is a social insurance scheme to which the employer will contribute. Kuwaitis will be the first to benefit from the scheme, but it is planned to extend it later to expatriate Arabs.

### Education

A similar expansion is also underway in education where the government is undertaking a three-year development plan not only to increase the number of places available but to replace existing facilities. About two-thirds of Kuwait's schools were built in the early 1960s. Total expenditure on education in 1974-75 was about KD65m, on both current and capital accounts—about 14 per cent of the total government outlay. To-day, however, educational services take 24 per cent of the current budget expenditure. Over the next few years, the Ministry intends to build 182 new schools and train an additional 4,000 teachers. The present school system consists of about 300 schools handling approximately 250,000 pupils. There are over 18,000 teachers in the country, and every year the student intake increases by a further 10 per cent. This is largely due to the influx of new immigrants. Expatriates account for about 40 per cent of the total. In the year 1975-76, when the intake was 202,000, Kuwaitis accounted for 121,000, with the next largest sub-group being Palestinians at nearly 40,000.

K.B.

### Evicted

A dismal situation will be faced to a certain extent by three years' development which began last year, and aims to create five hospitals for every 1,000 people. The Ministry is currently mid-way in this expansion programme which is costing \$300m. It adds four major city hospitals and a total of 3,500 beds to the Kuwait medical system. 2,200 of these new beds are in the four new hospitals. The proposals are still under study by Guy's Hospital and so far no response has been received from them. "If it was the Americans I was asking this

Kuwait still has a large housing shortage, which the Government is working hard to overcome. This is "House Building Year" and present plans envisage that there will be ample housing, particularly at the bottom end, by the end of the decade.

## Housing policy

THE STRIKING evidence of the visitor to Kuwait is the gleaming Cadillacs on the streets or the shops, but the houses and three storey villas on the avenues which lead to each individually and elegantly designed, often mirroring the owners' fantasies, resemble Chinese and most are large to serve as minor palaces. Yet a short distance from these monuments to the shanty towns and where families live in a room.

question of housing at the very heart of the community, and government's desire to ferret out treatment to citizens who make up 50 per cent of the population. Before the dissolution of the national assembly, the most hotly debated issue was the housing and almost daily the deputies accused the government of neglecting the housing problem. The housing class.

and although the Government's attention is naturally turned towards satisfying the needs of their own citizens, consideration is also increasingly being given to the requirements of the majority of the population, the Arab expatriates.

The priority, however, is to provide free housing to low income Kuwaitis and to the growing class of technocrats who staff the Government ministries. The Housing Ministry divides applicants into two categories, limited and middle income families; the latter are usually employed in the Government or in the private sector. In the immediate future, 21,727 units are to be built in 21 areas of Kuwait, and in some instances new towns and villages are planned. The shanty towns, which are estimated to contain over 120,000 people, are to be pulled down and replaced by new communities and exclusive enclaves of Kuwaitis. New housing areas are planned for the areas of Jahra, Salabiya, Ardiya and Aukaila. Over 15,000 of these houses will go to low income families, and more than 4,000 will be villas for middle income employees, and 2,000 family complexes are for higher rank civil servants. Each unit for low income families is estimated to cost over \$23,000 to build.

However, most hard pressed by the current housing crisis is the expatriate community which forms the majority of Kuwait's present population of 1m. A number of foreign Arab civil servants come on foreign contracts, which guarantee free housing, but many do not. To understand the needs of the Arab expatriates it is necessary to digress a little into their history in Kuwait. The development of Kuwait's economy came relatively early compared with other Gulf States, and the influx of immigrant workers and administrators dates back to the early 1930s. Many of Kuwait's expatriates have been in the country for 15 years or more, particularly the Palestinians, whose arrival in the State dates from after the demise of Palestine. Thus many new arrivals come to join friends or relatives in Kuwait, and for those, and others born in Kuwait, a local service contract is frequently offered which does not provide accommodation. For such people, and for many others working in the private sector, there is only recourse to the commercial property market.

now planning to build more accommodation for their foreign staff to compete with more attractive offers from other oil States. But at the moment it is likely that the rent for an apartment will exceed the monthly salary of a locally-employed teacher. For the Western expatriate, rents are now in the region of \$1,500 a month for a modest apartment.

The major reason for the astronomical rents in Kuwait today lies in the heavy speculation in real estate which has allowed many local families to amass fortunes. Middle-income Kuwaitis are protected from the soaring land prices by a.d from the Bank of Credit and Savings, which offers land at one dinar per square metre. Otherwise normal commercial rates range from \$100 per square metre in the suburban areas to \$240 per square metre in the inner city ring roads. Thus the incentive to developers is to build high-rise luxury blocks, which currently dominate the Kuwait skyline.

Until recently, tenants were frequently faced with annual increases of 50 per cent, with the landlords using various tactics to get rid of tenants who refused to pay up, such as cutting off water supplies or electricity. However, at the end of last year, the Government passed a decree forbidding increases of above 25 per cent, declaring that an owner could only increase rents by 25 per cent every five years. The measure was unpopular enough, but an additional clause stated that no building could be demolished until proved unsafe to live in. This step will mean that Kuwait will be able to retain more cheaper accommodation units and will to a certain extent hinder the redevelopment of land for the construction of luxury blocks that few can afford.

K.B.

مكتبة الصل

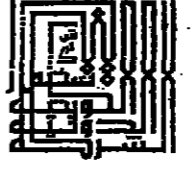


# KUWAIT NATIONAL PETROLEUM CO. K.S.C.

Now in its 17th year the company continues to develop as a leading integrated company in the international oil industry. Each year we expand our reputation as manufacturers and suppliers of high quality petroleum products to local and world wide markets.

We plan to extend our market penetration in the future and this will be backed up by increased capacity and further technical improvements to manufacturing and term-inalling facilities in Kuwait.

We look forward confidently to continuing success in the service of the State and People of Kuwait and the needs of our customers throughout the world.



## Kuwait International Investment Co. S.a.k.

الشركة الدولية الكويتية للاستثمار

**Principal Activities**  
 Equity participations in industrial and banking ventures  
 Management and underwriting of International Bond issues both in Kuwaiti Dinars and in foreign currencies  
 Real Estate investments and financing  
 Private placements of debt and equity  
 Management of and participation in syndicated euroloans  
 Investment management advisory services  
 Money market operations  
 Financial consulting in the Arab World

### Statements of Income and Appropriations for the year ended December 31, 1976

Income	1976 KD	1975 KD	Proposed Appropriations	1976 KD	1975 KD
Revenues	6,804,518	1,441,291	Net Profit	4,420,002	658,636
Interest paid	685,827	461,675	Profit brought forward from previous year	384,313	375,097
General and administrative expenses	274,542	155,822	Profit available for appropriations	4,804,315	1,034,833
Amortization	192,875	98,958	Statutory reserve	462,830	65,885
Provisions	1,023,000	66,000	Optional reserve	1,041,365	65,855
Total	2,176,244	782,456	Stock Dividend	2,005,000	—
Contribution to Kuwait Institute for Scientific Progress	208,272	—	Cash Dividend	628,562	501,250
Net Profit	4,420,002	658,636	Directors' remuneration	27,000	17,500
			Total appropriations	4,162,757	650,250
			Unappropriated profit carried forward	641,558	384,313

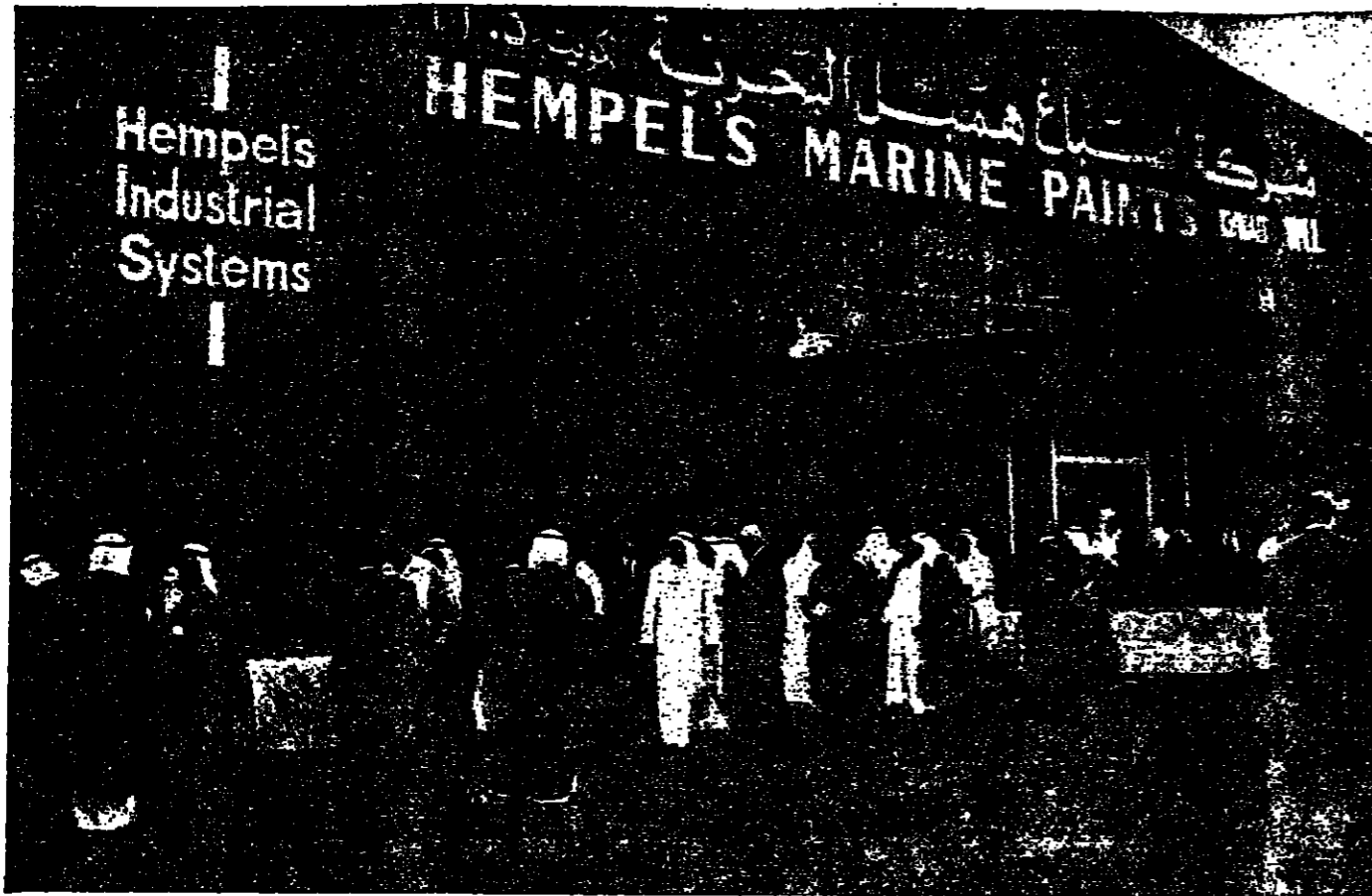
### Balance Sheet at December 31, 1976

Assets	1976 KD	1975 KD	Shareholders Equity and Liabilities	1976 KD	1975 KD
Direct Equity Participations	1,422,938	1,102,360	Shareholders Equity		
Real Estate Investments	8,695,685	—	Authorised and issued share capital (par value: KD 8 per share)	10,025,000	10,025,000
Shares	1,343,882	285,582	Subscribed Share Capital	10,025,000	5,012,500
Bonds	3,617,893	899,005	Proposed Stock Dividend	2,005,000	—
Payments on Account of Investments	11,386,927	154,059	Statutory Reserve	575,715	112,885
Loans and Discounted Notes	596,444	6,293,521	Optional Reserve	1,194,250	112,885
Uncollected capital due from shareholders	457,478	264,406	Profit carried forward	641,558	384,313
Accrued Income	3,713,672	5,668,225	Total Shareholders' equity	14,401,523	5,622,583
Time Deposits	621,857	1,136,726	Liabilities		
Negotiable Certificates of Deposit	485,872	313,413	Accrued Interest and Expenses	173,537	183,501
Cash at Banks	485,872	172,538	Miscellaneous Creditors	1,305,055	2,373,474
Other Assets	337,095	—	Due to Banks and other Borrowings	15,077,861	7,491,527
			Promissory Notes	4,733,333	—
			Provisions for Investments and Foreign Currencies	1,120,000	120,000
			Kuwait Institute for Scientific Progress	208,772	—
			Proposed Dividend	628,562	501,250
			Directors' Remuneration	27,000	17,500
			Total Liabilities	23,270,120	10,667,252
Total Assets	37,671,643	16,288,835	Total Shareholders Equity and Liabilities	37,671,643	16,288,835

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KUWAIT X

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- KUWAIT - Gulf Fisheries Co. W.L.L.
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- Sudanese Glass Co. Ltd.
- The Modern Match Producing & Distributing Co. Ltd.
- National Agricultural Organisation Ltd.
- Sudanese Chemical Industries Ltd.
- Medical & Sanitary Products Ltd.
- Sudan All Wear Industries Ltd.
- Khartoum Publicity Ltd.
- Gulf Services Co. Ltd.
- Sudanese Kuwait Packaging Co. Ltd.
- Chipboard & Particles Board Ltd.
- U.K. - Gulf International (U.K.) Ltd.
- EGYPT - Gulf-Egypt Hotels Co.

LEBANON - Gulf International (Lebanon) for Hotels & Tourism S.A.R.L.

SAUDI ARABIA - Saudi Arabian Hotels Corporation.  
- Saudi Danish Dairy Co.

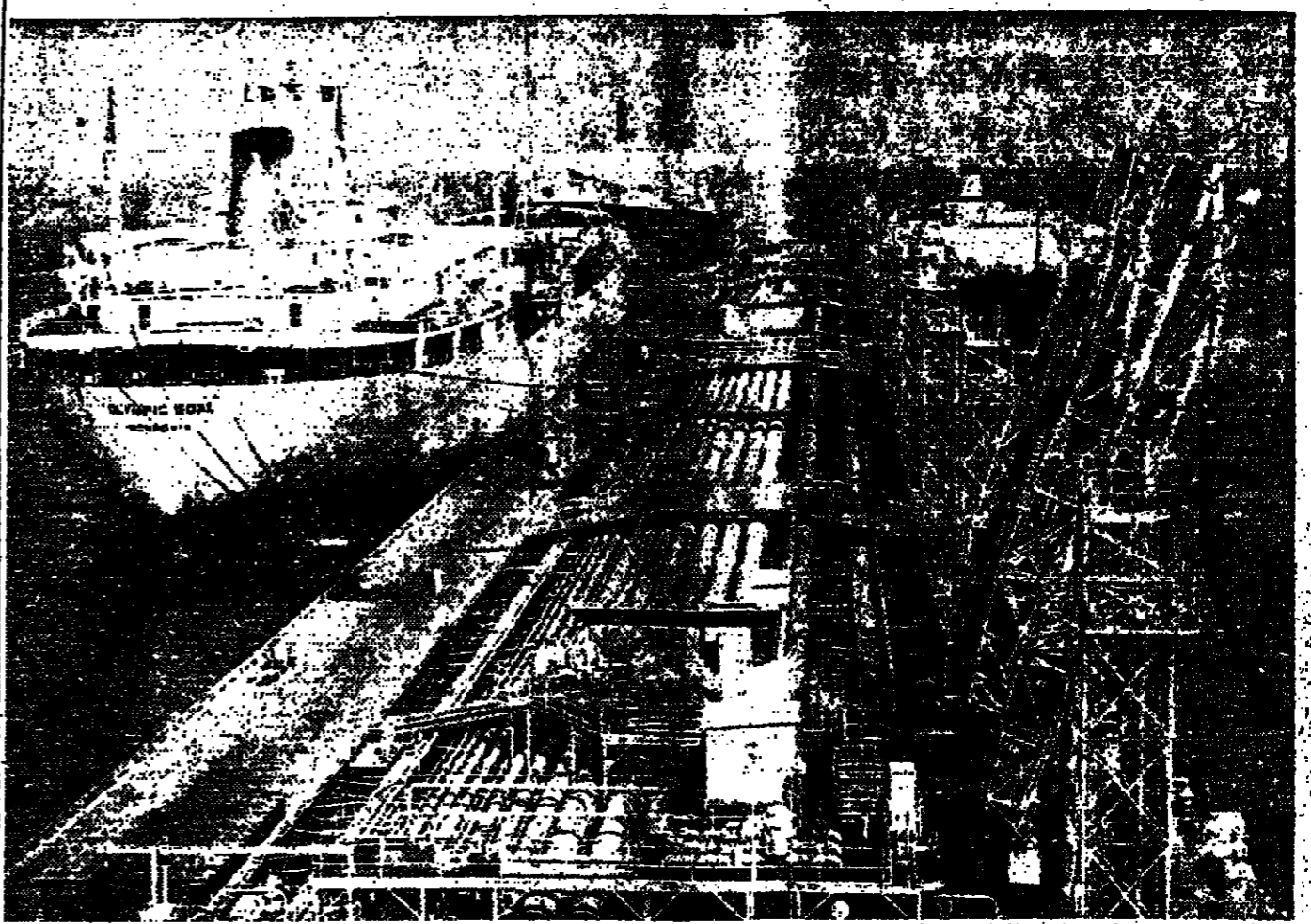
### ASSOCIATE COMPANIES

- KUWAIT - United Fisheries of Kuwait K.S.C.
- Hempel's Marine Paints (Kuwait) W.L.L.
- Danish Kuwaiti Dairy Co. W.L.L.
- United Realty Company
- Kuwait Tyre Company
- Al-Mubarkia Poultry & Fodder Company.
- SUDAN - United Insurance Co. Ltd.
- The Gulf-Sudan Asbestos Co.
- SAUDI ARABIA - Hempel's Marine Paints (Saudi Arabia)
- SHARJA (U.A.E.) - United International Hotels Corporation.
- Al Sharja Danish Dairy Company
- Hempel's Marine Paints (Sharja) Ltd.

### GROUP INTERESTS:

The Group also maintains certain interests in the following Companies:

- SHARJA (U.A.E.) - Sharja Group Company
- JORDAN - The Jordanian Kuwaiti Bank



Oil tankers loading at the Kuwait Oil Company north pier at Mina Al-Ahmad.

As its oil revenues are central to every aspect of Kuwait's development, events of the past year, notably the OPEC two-tier pricing agreement, are of crucial significance. Any reduction in output could pose a threat to a number of important areas such as industrial power supply.

## Oil revenues

THE KUWAIT Oil Company (KOC) has had an eventful, not to say stressful, first year of operations since the government took over full control in November 1975. The reorganisation of the industry's structure was completed, but only after disagreements and even now there remain overlapping interests and conflicts to be removed.

But more crucial were the effects of the two-tier pricing agreed on at the December meeting of OPEC in Doha. The next few months will be crucial for if no compromise is reached before the next meeting of OPEC in Stockholm in July Kuwait will undoubtedly experience a fairly disastrous fall in output. This need not last for long, but it would underline how great is Kuwait's dependence on hydrocarbons.

First, a prolonged fall in output, and therefore revenues, could affect the build up of funds for investment. Second, Kuwait is exceptionally vulnerable on the market because of its heavy, sulphurous crude, and a halt in production for any period of time could lead to the loss of traditional customers. Indeed, Oil Ministry officials are only too aware of Saudi Arabia's attempts to steal some of these, because for the first time its comparable crude is cheaper. Thirdly, for Kuwait's industrial plans, which are heavily dependent on associated gas production, fall in output could affect the running of desalination and water plants but could also even call into question some important development projects.

The importance of oil is easy to grasp. Oil revenues in the budget are estimated at KD2.111bn. (an increase of 25.2 per cent. over the previous year's revenues of KD1.636bn.). The budgetary revenue was made up of crude oil sales of worth KD1.926bn. (up 65.5 per cent. on 1975-76), income from companies' tax payments KD146.8m. (down 57.7 per cent.), and royalties of KD38.2m. (down by 80.4 per cent.).

As crucial and seminal to the shape of economic development is the fact that oil and its associated gas provide almost all the energy for industry, and power and desalination plants. And Kuwait discovered its vulnerability to reduced oil production when some slight peak-load irregularities occurred in power plants and industry because of low gas pressure during the periods of lowest production.

The final moves towards Kuwait's takeover of its oil resources began in 1972 when a 25 per cent. participation arrangement was accepted. But the National Assembly rejected the terms and in June 1973 the government had to re-open negotiations.

By the following January 60 per cent. participation was agreed. An element of leap-frogging and competition with Saudi Arabia in its negotiations with Aramco accelerated its international operations,

Period	Crude oil production m. barrels	Crude oil exports m. barrels	Refined products exports* m. barrels	Natural gas production bn. cu. ft.	Natural gas utilisation bn. cu. ft.	Oil revenues m. KD
1969	1,011.3	894.2	121.8	513.7	226.0	243
1970	1,099.6	941.7	154.6	570.4	183.0	280
1971	1,116.4	1,008.9	155.0	642.7	227.5	321
1972	1,201.6	1,070.6	146.5	647.8	246.8	301
1973	1,102.5	966.4	148.9	381.1	265.1	532
1974	929.4	804.8	132.7	466.9	251.4	578
1975	760.7	652.6	106.8	382.4	226.0	2,535
1976 (Jan-Aug.)	447.7	368.5	88.1	225.5	156.3	2,443

\* Including bunkers and exports of liquefied gas. † Year-ending March 31. ‡ Provisional for all 1976.

Source: Ministry of Oil.

Kuwait's approaches to KOC, and on March 5 1975 the takeover was announced. After often acrimonious negotiations the final terms were settled (and ratified on March 18, 1976) whereby KOC was taken over, but BP and Gulf agreed to buy 450,000 b/d over five years and 300,000 b/d a year apiece (with a built-in tolerance for over or underlifting of 10 per cent. or 12 per cent. underlifting per quarter) at a 15 per cent. discount. In addition, the companies agreed to use KOTC tankers and to pay their royalties and taxes in dollars.

Kuwait was strengthened in its negotiations with the oil companies by the fact that both the main Burgan field (whose reserves are put at between 40 and 50bn. barrels) and the others were relatively cheap and easy to run with no pressure problems, small distances to loading points and textbook reservoir structures. As a result there are a mere 12 members of BP and 16 of Gulf (plus 160 on direct hire) helping to run KOC. The development of a state structure has been less smooth. In July, the 1974 plan for a monolithic, Petromin-type organisation—the Kuwait Oil, Gas and Energy Corporation (KOGEC)—was dropped in favour of the government retaining the three existing companies—KOC handling production, the Kuwait National Petroleum Company (KNPC) to control refining and markets, and the Petrochemical Industries Company (whose reserves were taken over). These were placed under the Oil Ministry, whose ultimate guidance comes from the Supreme Oil Council, headed by the Prime Minister.

The concession holders Arabian Oil Company (of Japan) and Aminoil have no direct relations with the SOC but deal with the Oil Ministry. According to the authoritative Petroleum Intelligence Weekly, the KOGEC approach was halted by fears of the effects of over-centralisation. However, this reorganisation has left areas of responsibility vague and in some cases overlapping. Both KOC and KNPC have separate refineries, yet KNPC is charged with marketing KOC's products. The PIC aromatics plant depends on cheap naphtha from KNPC, which as a separate profit centre, making losses on its international operations,

objected to KOC's expansion of the bitumen plant and KNPC's plans for a separate tanker fleet represented one company ready to take place of experienced officials from the public to the private sector, disillusioned over the state of the national economy, and their rivalries, creating a sophisticated manpower problem. At Doha, Kuwait lined up with the 11 members who opted for a 10 per cent. price rise from January 1, followed by a further 5 per cent. from July (leaving Saudi Arabia and the UAE taking a 5 per cent. rise). The Oil Minister, Abdul-Muttalib al-Kazemi, on December 20 justified Kuwait's position on television. He pleaded a 25.2 per cent. inflation rate exported to OPEC countries; the failure of the North-South dialogue; stockpiling by industrialised nations; and the need for an increase in prices to compensate oil producers for their losses. He stressed the importance to Kuwait of "the unity and solidarity of OPEC," but believed that a two-tier pricing policy was tolerable because Saudi Arabia and the UAE would not swamp the market. This has remained the official Government position but Kuwait has a very strong interest in negotiations which could produce a compromise.

**Energy**  
The production ceiling in Kuwait, as Mr. al Kazemi said last December, is 2m. b/d as an annual average. In the past, the National Assembly tried to impose a limit of 1.5m. b/d for conservation purposes. Kuwait is fortunate, however, in having reserves amounting, according to the daily al-Siyas last September, to 71,200m. barrels, and capable of lasting for at least a century. The overall average production last year was 1.7m. b/d, but under the stresses of pre-OPEC stockpiling, which affected even the heavier crudes such as Kuwait's 31 degrees API, production rose from 1.91m. b/d in August to 2.70m. b/d in November. In December, the average was 3.3m. b/d, the highest ever and matched only

**Ceiling**  
The price of Kuwait's heavy 31 degree crude has risen to \$12.90 a barrel to \$12.37 a barrel from January 1; cheaper Iranian heavy but, for the time being, several cents above the Saudi medium equivalent crude which is now selling at \$11.69. The two-tier pricing has had no effect on Aminoil, which refines all its offshore and exports the products as at Tanura prices, 5 per cent. up line with Saudi terms. Offshore AOC (with Getty) produced 95,000 b/d in January (compared with a capacity 500,000 b/d), and the price represents a spread between and 10 per cent. rises, reflect the different Saudi and Kuwait positions.

Kuwait has concluded number of contract sales which amount to nearly 2m. b/d for larger ones—500,000 b/d for BP, 450,000 b/d for Shell—a 310,000 b/d for Shell—has been supplemented by sales between 250,000 and 350,000 b/d to KNPC. AOC and Amin oil for refining purposes, 85,000 b/d for Ecoc of the U.S., 60,000 b/d for Motril (Hellas) Greece, 30,000 b/d for Soro of Italy, and some underflow contracts for companies in Romania, Philippines, Thailand, the Chinese Petroleum Corporation of Taiwan, and Japan.

CONTINUED ON NEXT PAGE

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# KUWAIT XI

Kuwait looks to the natural gas associated with its oil flows as a major energy source and feedstock for its industrial programme. Utilisation is already the highest in the region, and will increase, but supplies at present are directly geared to the level of oil production

## Natural gas

...of natural gas has the centre of development of in the Middle East, the proportion of having fallen off 30.7 per cent in 1973 to 27.1 per cent in 1975. Even so, this amount is still substantial. At present, about 10 per cent of gas produced is used in industrial companies, the remainder is used by...

...a serious shortage for other users. This would amount to over 400m. cubic feet a day, and the deficit would naturally rise as the level of oil production fell. Abdul-Mutallib al-Kazemi, the Oil Minister, raised an even more crucial point at an LPG seminar in Kuwait last October. He estimated that OPEC companies were planning to increase their LPG capacity from 8.5m. tonnes in 1975, to 27m. tonnes in 1980, to 41m. tonnes in 1985, and to 46m. tonnes in 1990. Most of this would be in the Gulf area, with the result that there could be a surplus lasting beyond the 1980s, and leading already in 1980 to half of projected capacity lying idle.

### Unnamed

...Kuwait has already one LPG plant at Mina al-Ahmadi, belonging to KOC, with a capacity of 300,000 b/d. The Japanese companies—Idemitsu, Kyudo Oil, Maruzen Oil, and alongside one other unnamed American customer. But to keep its competitive edge the Government has been forced to drop its price per ton by \$2.5 to \$120 in July and again until it cost \$118.25 a tonne at the end of the year (compared with a price of \$128 in 1974).

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...to be on stream in 1978. From the French shipyards, Chantiers Navals de la Ciotat, have been ordered four LPG carriers, costing a total of \$203m., for delivery between 1977 and 1979. The Petrochemical Industries Company (PIC) is the Kuwaiti oil industries' main vehicle for control of petrochemicals. It was established in 1963 with a Government holding of 80 per cent, but in line with the Government's policy of keeping complete organisational and financial control over the strategic sectors of the economy, private shareholders have been gradually bought out until in March last year the takeover of the final 5.5 per cent, was approved.

...cubic metres (78 per cent), and distilled water 97m. gallons (88 per cent). In 1975 PIC recorded a profit of KD28.8m. in spite of prices falling in the second half of the year. PIC has been involved in an unsuccessful joint venture with Azot Sanayil of Turkey, called the Mediterranean Fertiliser Industries, at Mersin. Because of below-cost sales prices imposed by the Turkish Pricing Committee, losses in 1975 of KD0.6m. were recorded. With the experience of this venture in mind, there has been hesitant progress in a joint venture with Romania, agreed originally in March 1975, for the construction of a petrochemical plant on the Black Sea coast near Constanta. Kuwait is to provide half the \$1bn. capital and supply the crude oil, but the final decision will be delayed until the French semi-governmental organisation Bureau d'Etudes Industrielles et de Co-operation (BEICIP) submits its final studies next month.

### Feedstocks

...It currently owns three plants. The first has the capacity to produce 550 tonnes a day of urea (for which work to expand capacity to 900 tonnes is expected to be completed in April this year); and 400 tonnes of ammonia. In 1973 PIC bought out the Kuwait Chemical Fertiliser Company (KCFC), which has been merged into PIC as the Chemical Fertiliser Division. Gulf and BP are shareholders in a plant also at Shuaiba with a daily capacity of 1,400 tonnes of urea from two units, 1,600 tonnes of ammonia from two units, 400 tonnes of sulphuric acid and 500 tonnes of ammonium sulphate. Over the past two years however, this plant has been running at 75 per cent capacity.

...Under consideration are two other important PIC projects, which will tie in through their feedstocks with the rest of petrochemical projects. Chemsystems of the U.K. has completed detailed marketing studies of an olefins complex which would use ethane-rich gas as feedstock from the LPG plant to cost \$500m. in order to produce ethylene, the basic material for the production of intermediate products needed in the plastics industry. A final Government decision for this project which originally was due to be completed in 1980 but is bound to be late, is awaited.

...Production of liquid ammonia totalled 322,750 tonnes in 1973 (2.9 per cent. up on the 307,993 tonnes of 1974) urea 554,350 tonnes (2.3 per cent. up on 542,000 tonnes), ammonium sulphate 98,000 tonnes (10.1 per cent. down on the 109,000 tonnes produced in 1974), and sulphuric acid 85,000 tonnes (14.1 per cent. down on the 99,000 tonnes produced in the previous year). Production averaged no more than just over 80 per cent of capacity, mainly because of problems in gas compressors and in the high pressure system. Sulphuric acid and ammonium sulphate output registered only 71 and 66 per cent of capacity because of breakdowns in the plants.

...PIC's third plant, a salt and chloride plant at Shuaiba, was acquired from the Ministry of Electricity and Water in 1974. Because of a decrease in demand and the limited marketing ability of this division of PIC, production was often well below capacity. In 1975 chlorine production totalled 7,380 tonnes (73 per cent. of capacity), caustic soda 8,330 tonnes (73 per cent.), salt in bulk 15,300 tonnes (102 per cent.), table and industrial salt 3,190 tonnes (53 per cent.), hydrochloric acid 197,500 gallons (56 per cent.), sodium hypochlorite 13,300

## Oil

CONTINUED FROM PREVIOUS PAGE

...The territory of Kuwait has been extensively surveyed, but as this technology develops, so the results of previous surveys are being examined but usually without making new discoveries, however surveys for new reserves are being made in the Burgan and Ahmadi areas. Drilling is being carried out in two areas. In the sensitive area of Jerfan, near the Iraqi border, it has reached about half the target depth of 11,000 feet. In September, Parker Drilling Company of the U.S. won a \$10m. contract to drill near Ahmadi a 20,000 feet test well—the deepest in the Middle East—in the Burgan field passing through hydrocarbon layers under oil-bearing strata in the search for gas. Drilling is to begin in the middle of this year.

...280,000 b/d. but it is running currently at between 150,000 and 175,000 b/d. There are plans to expand its production to 400,000 b/d at the cost of KD500m. Aminol's refinery at Mina Abdullah has a capacity of 144,000 b/d, and AOC has a small plant at Ras al-Kharrj of 33,000 b/d capacity. Last year KNPC won a \$25m. contract to supply the U.S. Navy with 69.5m. gallons of fuel during the first six months of 1976, and also signed agreements to supply Yemen with 200,000 tons over three years, and Sudan with 70,000 tons this year. In 1975, Asia and the Far East took 152,900 b/d, well over half the year's average output of 253,200 b/d, with the main importers being Japan (75,500 b/d), the Gulf states (19,100 b/d) and the U.S. (10,100 b/d).

...Kuwait's main export markets in 1975 were Japan (486,600 b/d), Holland (192,000 b/d), U.K. (166,500 b/d), South Korea (159,200 b/d), France (126,600 b/d), Brazil (99,300 b/d), and Malaysia and Singapore (92,100 b/d). For the first time, Asia and the Far East took more oil than Europe from Kuwait—in 1976 43.3 per cent. to Europe's 38 per cent, compared with 41.7 per cent. and 48.2 per cent. respectively in 1975.

...Production during the first half of 1976 with 65.1m. barrels is well up on the production for the equivalent period in 1975 of 48.1m. U.S. barrels (total 1975 production amounted to 106.8m. barrels, exceptionally below the average production of 147.5m. barrels of the previous five years). Nevertheless, as KNPC found in 1975 when its international refining-marketing group recorded a loss of \$8.2m. on revenues of \$99m., compared with a profit of \$22.5m. in 1974, the viability of this industry as an income earner is more vulnerable than in countries outside the Middle East to product surpluses abroad and declining prices.

...With a capacity of 380,000 b/d, Kuwait has the second largest refining capacity in the Middle East after Iran. The biggest refinery is at Mina al-Ahmadi, and has a capacity of 300,000 b/d. In design it is little more than a conventional topping plant. The KNPC refinery at Shuaiba is a far more sophisticated plant with capacity for

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### Consensus

...up in oil production speculation, however, levels at which cuts in industry or domestic use have to be made, rates vary but the consensus is that demand of oil production is a tolerable level in 1m. b/d in summer longed basis before to be made—first in consumption, then in use, and ultimately in and desalination

...At present the LPG project remains the centrepiece of Kuwait's industrial development and its foundation stone was laid by the Ruler on November 3. Expressions of concern that there will be neither sufficient gas nor demand are countered by the argument that even if not all the LPG trains are used, it would be cheaper to incur the massive capital costs now rather than later. KD300m. have been set aside over the next four years for the construction in the Shuaiba industrial area of a plant, requiring at full stretch the associated gas from 3m. b/d, to produce between 4m. and 5m. tonnes a year of propane (100,000 b/d capacity), butane (55,000 b/d) and natural gasoline (41,000 b/d). The Eastern Bechtel Corporation won the \$16m. contract as project managers and consultants.

...h production dipped days in January to 1/2 d, the chances of enforcing such cutbacks are remote. A Kellogg International Corporation official estimated that 30 b/d would be sufficient to meet the electricity and gas requirements of the plants. Drilling is being carried out in two areas. In the sensitive area of Jerfan, near the Iraqi border, it has reached about half the target depth of 11,000 feet. In September, Parker Drilling Company of the U.S. won a \$10m. contract to drill near Ahmadi a 20,000 feet test well—the deepest in the Middle East—in the Burgan field passing through hydrocarbon layers under oil-bearing strata in the search for gas. Drilling is to begin in the middle of this year.

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# CAIRO

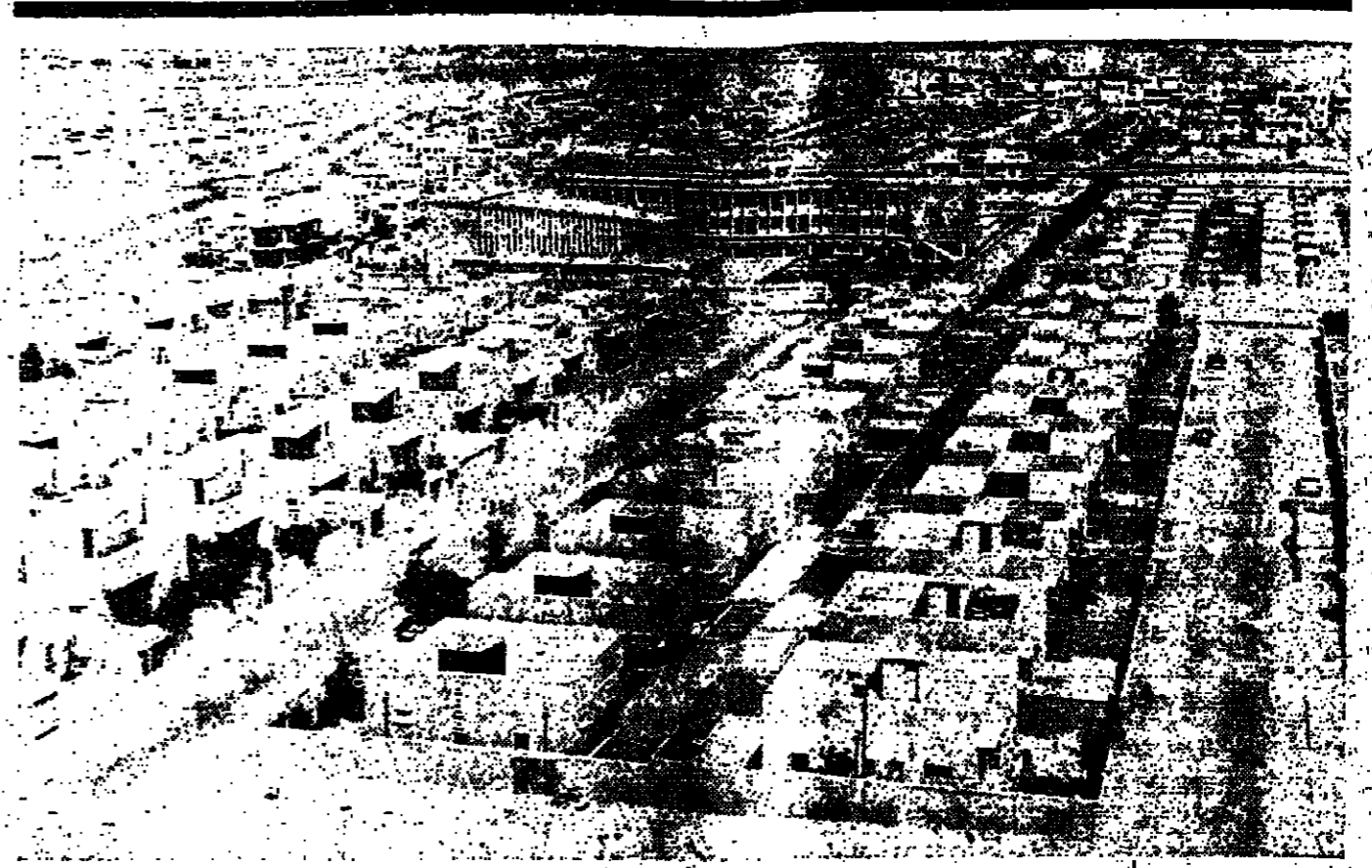
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# KUWAIT XII



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British construction companies are notable by their absence from the Kuwait market, having been frightened away by the strict contract terms introduced some years ago. But there are now some signs of relaxation of the rules as Kuwait's second development boom gets under way.

# Construction

FIFTEEN YEARS ago when Kuwait began its boom period, British contractors were thick on the ground. That lasted until the introduction by the Kuwaitis of fixed price contracts. Soon afterwards, the U.K. building presence de-camped en masse in search of easier work. Since then not one British company has been awarded a construction contract in Kuwait.

Now the Kuwaitis are moving into a second development boom, and building new public facilities to replace the original infrastructure, and the contracts are getting larger. Yet British contractors are still wary of the Kuwaiti market. So far only two U.K. companies have moved back in and set up a representative office. For the majority of British companies, the lower Gulf has proved an easier market, particularly the United Arab Emirates.

However, competition in the Middle East is getting warmer. In general terms, there seems little change in contract conditions, but the fixed price contract with hefty performance bonds has become the norm in the Middle East. Nevertheless there are perceptible changes to be seen in the Kuwaiti attitude towards contract terms in major construction projects.

While the British have decided that the Kuwaiti market is a risk, other international contractors have not and when U.K. companies turned their attention elsewhere, the Germans, Dutch, Japanese and Americans moved in. What the British decided was possibly unprofitable and risky, others did not.

seemingly led the Kuwait authorities to re-examine the contractual terms. It appears that the Kuwait authorities are keen to have the British back particularly, and their names appear on almost every pre-qualification list for international contracts. One local consultant reasoned that British expertise is now the cheapest in the West. British companies can offer a high quality product at the cheapest man-hour rates.

Whatever the reason for the invitation, the willingness to think again about contract terms was evidenced recently by a visit made at the instigation of the Kuwaitis by Britain's Export Group International, an association of British international contractors. A three-man team led by the top executives in the most prestigious U.K. companies visited Kuwait late last year, and have subsequently submitted a lengthy report to the local authorities concerning contract conditions. The official reaction has yet to come from the relevant government departments, but recent tenders issued do show variations on previous attitudes.

One of the largest contracts soon to be awarded will be for the first phase of a \$1bn. project to construct a highway between Kuwait city and Ahmadi, the oil town to the south. In this context there is a clause which allows for escalation of price of materials and labour. This is the first such clause to appear for many years in Kuwait. All source materials are included in the escalation clause except aggregate. (The local Kuwait source for aggregate in the northern desert area of the country is fast running out and the price fluctuates madly each day.) All the contractor has to do is to submit invoices that he is obliged to pay more for labour or materials, and the information is checked with local sources.

The other major problems for many years in Kuwait. All source materials are included in the escalation clause except aggregate. (The local Kuwait source for aggregate in the northern desert area of the country is fast running out and the price fluctuates madly each day.) All the contractor has to do is to submit invoices that he is obliged to pay more for labour or materials, and the information is checked with local sources.

Another significant development has cropped up in a contract for the construction of a government ministry complex. In this case, the performance bond has been lowered to 5 per cent and advance payment has been increased to 20 per cent, which is above normal in Kuwait. The advance payment is made in stages, 10 per cent within one month after signing of the contract, 5 per cent upon presentation of sub-contracts, and the last 5 per cent when labour accommodation has been built and paid for. While such payment may be the norm in the parts of the Gulf and Arabia, Kuwait only before them five years ago, and latest contract may indicate willingness to get into line with the practice in other areas.

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### Risky

In the British view, fixed price contracts are still risky. We're in contracting, not gambling," a U.K. contractor recently told a Ministry of Public Works official in Kuwait. The great impediments are wages for unskilled labour when there is a shortage of labour in Kuwait, and materials, when port congestion is currently running at over 50 days for container line vessels. Basic construction materials go through radical price fluctuations in Kuwait.

The other major problems (common to all Gulf countries) are the Kuwaitis' insistence on 10 per cent performance bonds backed by bank guarantees, and the possibility that any dispute arising between client and contractor goes to an arbitration court. Other considerations in the past were that there were enough local contractors of sufficient expertise to handle many of the government contracts. Kuwaiti construction companies have attracted a great deal of Western engineering expertise, mostly British, and now their major companies are capable of a high standard of diversified work. Many of them have annual turnovers of over \$200m. and have begun tendering in other Arab States for work. They are saturated with work locally, derived not only from the public sector but also from private development.

However, the Kuwaitis now want the larger Western specialists contractors back, particularly the British. During the past 15 years, the fixed price contracts policy has caused unexpected problems for government departments, the most frequent being a lack of tenderers. The normal process in tendering in Kuwait is that the government approaches a number of international companies which it considers suitable for the job. In the past, what may have started as a pre-qualification list of 22 companies, has frequently ended with only two or three companies actually tendering.

This has happened on several major contracts in Kuwait recently such as one of the new city hospitals, a \$70m. project which only attracted three bids. Two British companies were invited to tender for the work, but both declined to do so. Only three or four bids were received for a \$100m. contract for the construction of Kuwait's new airport terminal. These five bids from Britain, and at least the same number from other countries recently, have the U.S.

### Interesting

Perhaps the most interesting part of the motorway clause is that the performance bond is allowed to be guaranteed by an insurance company as well as a bank. Previously, one of the major stumbling blocks to contracting in the Middle East, is that home-based banks have been fearful of such bonds which are payable on demand. Subsequently the bond has affected the existing credit facilities of the company, often tying up vast amounts of capital for years.

The surety bond from insurance companies is an entirely new development in Kuwait, and possibly in the Middle East. As yet, the local insurance companies have not been approached about the possibility of tying up such a package. (Foreign companies would be obliged to use the local Kuwait insurance companies unless it can be proved that their prices are ten per cent more than offered by a company outside.) The tenders have yet to be published, and it is not known at this stage how many of the 30-odd tenderers will go for the bank guarantee or a more quality-conscious perhaps other states; the block collapsed killing people is vividly remembered by many.

### Arbitration

The other apprehension by British contractors is arbitration. It is years since a dispute has taken an arbitration court, and contracts specify that nominees on the tribunal comprise of one representative from the contractor and one from the International Chamber of Commerce in London. The last case which was tried in England was in 1974, the authority point out.

For British contractors to come back, local sources advise a relationship with reputable local contractors can act as a work-around advice on local conditions, private sector, the British companies are already finding can generate worthwhile contracts, perhaps more profitable than simple straightforward dealings with a government department. How when tendering for a contract with a government department it is advisable to fully inform the client about the exact nature of the local tie-up, for the international contract the department misunder the fact that it would be local partner of the contract which would be under the major part of the work under British supervision.

Kuwait is thus rapidly becoming a market of interest for international contractors, only through these variations in contract conditions, but also other local circumstances. Labour is no problem and though theoretically search has to be made for Kuwaiti labourers, then and then Muslim, permits import Asians is reputedly easy to secure. If the authorities prefer it they do not want contract large projects taking numbers of labourers out of Kuwait market, thus putting up daily rates.

معلومات الاصل

# Counter-attack against the Left

**COUNTER** attack against all other political virtues. Left within the Labour Party is now gathering momentum and while this phenomenon has been predictable, the turn of the New Year has sufficiently marked the beginning of a new phase in the development of the party. At a higher level still the Prime Minister himself is doing battle with the Left-wing in the party's National Executive Committee. In the semi-public forum of the NEC meetings with a major role at the Labour Party conference in Blackpool was the point here. The National Executive Committee (or at the majority of it) with the militants in the Prime Minister and howling down the floor, was too much for a trade unionist and solid in the centre of the word "stands at the head of



Labour's Right's most plausible standard bearer, Mrs. Shirley Williams, and her nearest rival, Mr. William Rodgers.

against the Left. It not only substitutes a convinced and active Europeanism for Mr. Crosland's slightly reluctant variety, it catapults into public prominence a new centre-right star who now has 20 years, if he wants it, to build up his position from a very advantageous base. For this state of affairs most of the responsibility lies with the Prime Minister. None of it would have been thinkable under Sir Harold Wilson's regime. For one thing, Sir Harold would never have provoked the Left at Blackpool with the kind of no-holds-barred speech made by Mr. Cal-

laghan. And even if there had been a Left-wing demonstration there might never have been a loyalist backlash—for who can suffer a revulsion in favour of ambiguity? Again, Sir Harold would not have contemplated the launching of an anti-Left Campaign for a Labour Victory by a member of his own Cabinet and he would never, surely, have taken such risks with the Foreign Secretaryship. He had a soft spot himself for Dr. Owen but to have promoted him in such a positive gesture of defiance to the Left would have been entirely outside his range. So far, so good. But how much further can these gains

be carried? The Prime Minister has certainly opened the way to the counter-attack and driven it home a certain distance himself. But the difficult part seems to me to begin from now on. There are at least four major problems which the centre-right of the Labour Party faces before it can be certain that it is winning and over two of them it has precious little control. The first prerequisite of any major roll-back of the Left-wing encroachment is that the swing to the Right from the trade unions should continue. A Left-dominated trade union movement could wipe out all effective Right-wing resistance in very short order if it was really determined to do so. It would swamp the National Executive, exercise its muscle in many constituencies and blackmail the Government into social contract commitments at national level. There is, fortunately, no immediate prospect of this (much to the chagrin of the Tribune Left). But who knows whether the opposite will occur? The ebb and flow of opinion in the trade union movement operates according to obscure laws which seem to have no more than a remote connection with what is happening elsewhere on the political scene and which few politicians or even trade unionists claim fully to understand. Another variable, not much easier to control at this stage, is the outcome of the next general election. It is indeed very appropriate for the centre-right activists to call themselves a "Campaign for a Labour Victory" since if there is no Labour victory there is a very fair chance that the Left will successfully revive the mythology of betrayal and cast them into outer darkness. The policies to which the moderates are now urging "loyalty" will be pilloried as having brought about the electoral debacle and will be attacked with the more ferocity because they are likely to be the policies (at any rate on the central economic front) adopted by a new Conservative Government. In these circumstances, once again, the attitude of the unions would be crucial, but in general a sharp move to the Left in a defeated Labour Party must be regarded as the norm. At first sight this seems to rule out any possibility of positive action on the part of the moderates to avert their fate. The Government is committed to its present economic strategy (and is, in fact, shackled to it by the IMF). This will either work or it will not, and the difference between success and failure seems to lie in the hands of external forces—President Carter's economists, the Scottish Nationalists, and whatever malign microbes are lying in wait for members of the Government benches. Nevertheless, this is not quite the end of the story. The Labour Right can in fact still contribute something to the climate in which the next election is fought and it can find itself (supposing that that election is lost) in a better or worse condition for fighting a subsequent rearguard action against a probable Left-wing reaction. The two essentials are first that it should have some kind of distinctive philosophy and the second that it should have some kind of unity. Neither of these is easy—mainly because there is nobody around to provide them. Now that Messrs Jenkins and Crosland have left the stage, the Right of the Labour Party lacks clear leadership. Mrs. Shirley Williams is at present far the most plausible standard-bearer, having a real following in the Party and in the country and being a member of the National Executive as well as the Cabinet, but so long as there are doubts about her toughness and about the willingness of the old Labour Party to vote for a woman, she is bound to be challenged. Her nearest rival on that wing is Mr. Rodgers, but he is not on the NEC and lacks her charisma. Mr. Roy Hatters-

## Letters to the Editor

**GLC as an agent**

*The Chairman, London Council Development Dept.*

—Joe Rogaly's facetious (February 18) is at least right; but in the tradition of realism we would expect he taboos, not from the fact that he gave no sign of the case for municipal estate agents that case I believe rests on the need to reduce friction in the property market. Like the rationalisation of other societies, it is a subject to which the City should address itself. It is before that local government a hard look at the activities which bedevil the market. I suppose, hundreds of agencies in London, are mainly small businesses accepting properties on a small catchment area. This is nothing to the GLC could offer in its through its (already teleprocessing lettings which has a terminal at county lettings office, a for clients to see the range of types, prices and all features, a property account may not match the corresponding financial entries in the capital account. In this connection it is known that the amount of forward selling of foreign currencies by United Kingdom exporters is substantial. There are, of course, other problems of valuation and timing which affect the overall consistency of the balance of payments. At present, there is no evidence to show that the total effect of the difficulties in valuing transactions is leading to a substantial unfavourable bias in either the balance of visible trade or the current account. Thus, if the visible trade deficit in 1976 were overstated, we might expect to find some evidence for this in the form of a positive balancing item in the balance of payments account. In fact, the indications are that the balancing item for 1976 will be negative. This evidence in itself is not conclusive and we are, of course, keeping the matter under close review. Finally, on a point of history: net under recording of exports in 1968 is estimated to have been £130m, as shown in Table 4 of the United Kingdom Balance of Payments, 1968-1975. L. S. Berman, CB 1, Victoria Street, S.W.1.

**Problems for a statistician**

*From the Director of Statistics, Departments of Industry, Trade and Prices and Consumer Protection—Common Services.*

Sir, —Mr. Brittan ("Trade figures may be wrong" and "Import bill may be too high" February 2) is correct in pointing out that there are problems in measuring the sterling value of transactions in the balance of payments when the exchange rate is fluctuating. The problems are both conceptual and practical and we are looking at them. The problems do not relate only to imports of goods, and it would be too simple a conclusion to say that the visible trade deficit in 1976 is greatly exaggerated. Valuation problems, such as that to which Mr. Brittan refers, affect many transactions in both the current and capital accounts of the balance of payments. For example, when the exchange rate is fluctuating, the sterling value of the exports of goods and services recorded in the current account may not match the corresponding financial entries in the capital account. In this connection it is known that the amount of forward selling of foreign currencies by United Kingdom exporters is substantial. There are, of course, other problems of valuation and timing which affect the overall consistency of the balance of payments. At present, there is no evidence to show that the total effect of the difficulties in valuing transactions is leading to a substantial unfavourable bias in either the balance of visible trade or the current account. Thus, if the visible trade deficit in 1976 were overstated, we might expect to find some evidence for this in the form of a positive balancing item in the balance of payments account. In fact, the indications are that the balancing item for 1976 will be negative. This evidence in itself is not conclusive and we are, of course, keeping the matter under close review. Finally, on a point of history: net under recording of exports in 1968 is estimated to have been £130m, as shown in Table 4 of the United Kingdom Balance of Payments, 1968-1975. L. S. Berman, CB 1, Victoria Street, S.W.1.

**The CBI and small firms**

*From the Deputy Director, General Confederation of British Industry.*

Sir, —I read with much sympathy the letter from Mr. Goodwin which appeared on February 17, as it illustrated only too vividly how the nation's human potential is being wasted, and unemployment forced up, by misguided Labour union policies — I forbear to say Socialist policies, since they are certainly not that.

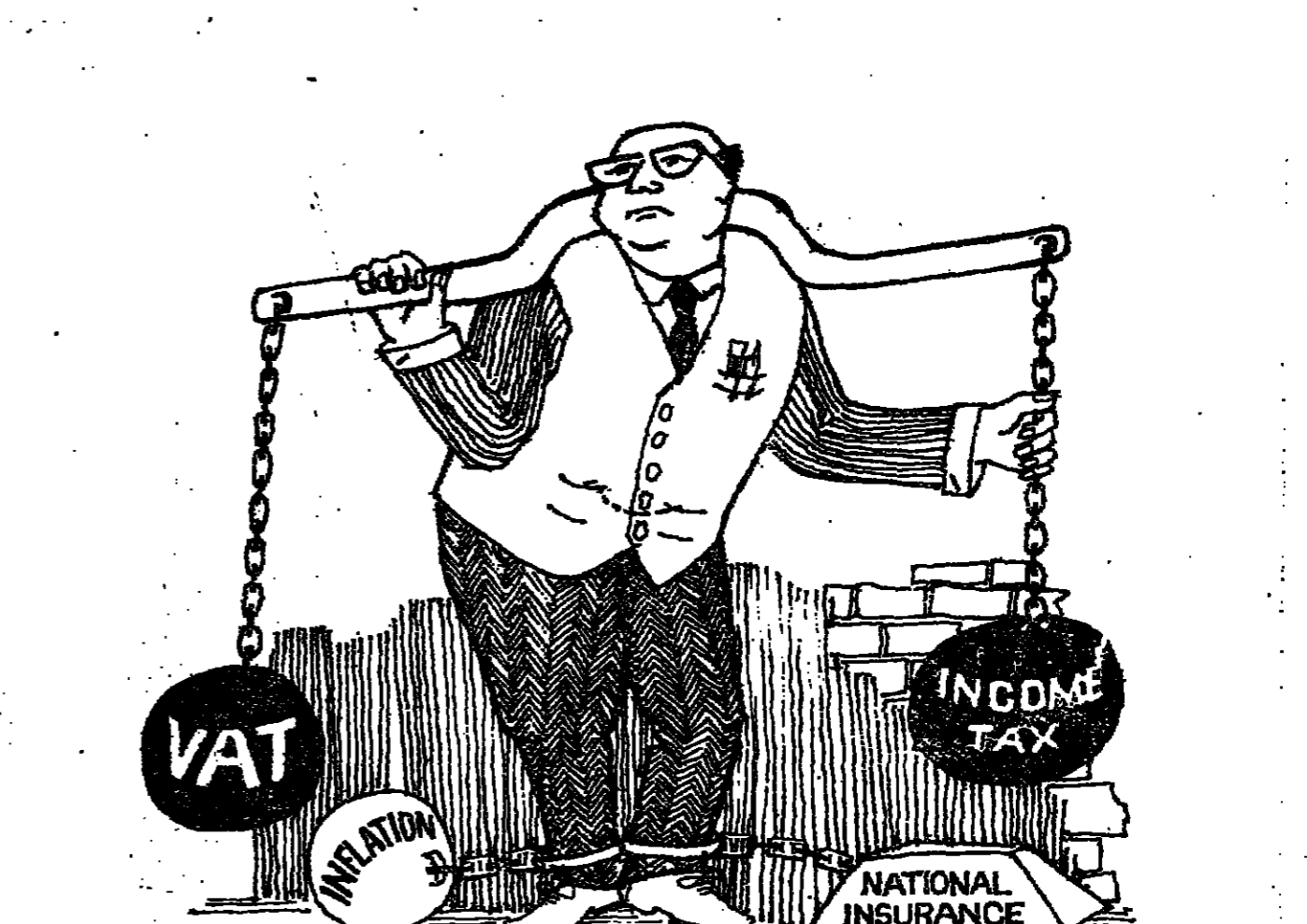
**Civil Service pay and pensions**

*From the Secretary General, Civil Service National Whitley Council.*

Sir, —In his letter of February 16 Mr. T. Laybourn produces, such a mishmash of fantasy and unsubstantiated allegations that there is a great temptation to ignore him. On the basis, however, that uncorrected errors often come to be accepted as the truth, I have to create your indulgence to answer the more extreme of Mr. Laybourn's inaccuracies. First, it is not true that no private occupational pension schemes have built-in right to inflation-proof pensions. There are at least four to my certain knowledge. And there are a number of private schemes which in practice do fully inflation-proof their pensions. Since the cost is to a large extent offset against the taxable income of the companies concerned, it can be said that the taxpayer pays a substantial part of the increases in private pensions. This deals to some extent with Mr. Laybourn's allegations about the Government Actuary's ability to compare the civil service pension scheme with the benefits provided by outside employers. With regard to forecasting inflation, the Government Actuary certainly cannot do this, but he can assess the effect of current inflation. Presumably, he will do this if and when pay research is restored for the civil service. Next, the impartiality of the Pay Research Unit. Of course it is staffed by civil servants, but they are on secondment and, in my personal experience, are sincerely independent in carrying out their fact-finding exercises. There is a standing interchange of information with their contacts in the outside world (including just those outside personnel officers who Mr. Laybourn would like to see supervising the PRU's activities), so even if they wanted to, the opportunities for fiddling the evidence simply don't exist. In any case, Mr. Laybourn, if you cannot rely on the civil service to be impartial, just who can you trust in those deeply suspicious days? Mr. Laybourn's next canard concerns the firms whose pay is compared with the

## To-day's Events

- GENERAL**  
Second volume published of White Paper on Government's Expenditure Plans.  
Cabinet holds special meeting to formulate policy on direct elections to European Parliament.  
TUC Economic Committee meets Mr. Denis Healey, Chancellor of the Exchequer, to discuss Budget.  
Greater London Council expected to consider report of its General Purposes Committee recommending that Government should abolish City of London as separate entity.  
Mr. Robert Crier, Under-Secretary, Industry addresses London Chamber of Commerce on Government Policy towards Small Firms, 69, Cannon Street, E.C.4, 11.30 a.m.  
Sir Robin Gillett, Lord Mayor of London, on visit to Vienna.
- PARLIAMENTARY BUSINESS**  
House of Commons: Private Members' Bills.  
**COMPANY RESULT**  
British Enkalon (full year).  
**COMPANY MEETINGS**  
CGSB, Newcastle upon Tyne, 2.30.  
Cambridge Water, Cambridge, 4.30.  
Grange Trust, 70, Finsbury Pavement, E.C.2, 12.30.  
Stakis (Reo), Retfrev, 3, Tolle-mache and Cobbold Breweries, Ipswich, 10.30.  
Turner Manufacturing, Wolverhampton, 12.30.
- OPERA**  
Royal Opera production of Un ballo in maschera, Covent Garden, W.C.2, 7.30 p.m.  
English National Opera perform Katya Kabanova, Coliseum Theatre, W.C.2, 7.30 p.m.
- EXHIBITIONS**  
"Unofficial" art from Soviet Union, ICA Galleries, The Mall, S.W.1 (until February 27).  
Indian Ocean stamps, Gibbons Gallery, 399, Strand, W.C.2 (until February 28).  
Pompeii AD 79 Exhibition, Royal Academy of Arts, Burlington House, Piccadilly, W.1 (until March 13).  
"A Tonic to the Nation": 25th anniversary of Festival of Britain 1951 Exhibition, Victoria and Albert Museum, Exhibition Road, S.W.7 (until April 3).
- MUSIC**  
Royal Liverpool Philharmonic Orchestra, conductor Sir Charles Groves, with John Lull (piano) in programme of Reznicek (Overture, Donna Diana), Tchaikovsky (Piano Concerto No. 1 in B flat minor) and Shostakovich (Symphony No. 10), Royal Festival Hall, S.E.1, 8 p.m.



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# COMPANY NEWS + COMMENT

## Lonrho reaches £22.8m. in first quarter

A FURTHER substantial increase in profits is announced by Lonrho, the British-based group with extensive industrial, commodity and financial interests in the U.K., Europe, the Middle East and Africa.

During the three months ending December 31, 1976, pre-tax profits reached £22.8m, compared with £15m on turnover up by some 20 per cent. to £279.4m.

For the full year to September 30, 1976, profits came to £92.8m. on turnover of £1.1bn.

● comment

Lonrho's net attributable profits are a quarter higher after three months, but little changed in full-diluted per share terms. This sort of performance looks like being extended over 1977-78 as a whole. The absence of Costain and a flatish time at Ashanti are depressing the contribution from the associates, while elsewhere the main agricultural activities have been hit by the weakening sugar price. Textiles are also down. But shipping is out of the red (just), mining in general is up and the financial side—which jumped from £2.5m. to £15.3m. pre-tax last year—is still roaring away. At 82p the prospective p/e is about 4 and the yield in double figures.

### Berisfords ahead to £0.81m.

ON TURNOVER increased from £5.35m. to £6.19m., ribbons, trimmings and label manufacturers, Berisfords achieved a record pre-tax profit for the year ended November 24, 1976, of £810,000 against £598,913. Profit after six months was £370,000 compared with £272,000.

The directors are confident of the group's future in the narrow fabric industry in this country and also in world markets where there is a demand for the company's products. They tell members that a lot depends on efforts to control costs and margins but having strengthened management in these areas, the company is better able to do so.

Berisfords, they say, is versatile enough to adapt to new requirements and has an enthusiasm which "augurs well for the future."

Earnings per 25p share are shown at 10p (8.9p) for the year and an increased final dividend of 1.525p (1.38p) net makes a total

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● comment

Profits at Berisfords have completely recovered from the setback in 1974-75 and seem to be resuming the growth pattern of the previous four years. The development of export business has been an important factor, growing from £0.75m. in 1974-75 to £1.1m. last year and probably more again in the current year. Haberdashery (a major outlet for the ribbons) is not a growing market but the prospects for the trimming and lighting divisions are reasonable, since the end uses are in home furnishing. Current orders are good and the company tries to keep up with the latest machinery. All this may make the p/e of 3.6 at 37p seem rather low but, on the other side, the company reports that its suppliers are giving shorter credit: in last year's balance sheet the difference between debtors and creditors was £1m. and it will be interesting to see the new figure in the full account. Also Berisfords is labour intensive and has a rather slow stock turnover which may well look even slower under the new accounting treatment. The yield is 9.4 per cent.

### Increase at Parker Timber

ON A turnover rise of £4.71m. to £20.11m., Parker Timber achieved an increase in pre-tax profits to £3.74m for the six months ended September 30, 1976, against £1.08m.

The directors say that the company continued to trade successfully during the period and turnover increased in both volume and value, in all activities. They consider results for full year will reflect the higher levels of trading.

Dividend for 1975-76 was 4.875p net per 25p share, paid from a profit of £2.06m.

Shareholders are confident of the group's future in the narrow fabric industry in this country and also in world markets where there is a demand for the company's products. They tell members that a lot depends on efforts to control costs and margins but having strengthened management in these areas, the company is better able to do so.

Berisfords, they say, is versatile enough to adapt to new requirements and has an enthusiasm which "augurs well for the future."

● comment

Further period of difficulty for the construction sector. The Board will be exercising strict control over the trading position during the following months. A record interim dividend is announced of 4.445p (4.085p) net per 25p share, making 7.425p to date—when results for the 15-month accounting period are known. Total for last year, was 6.753p.

The tax charge for the 12 months was £501,000 (£533,000), leaving a net profit of £463,000 (£528,000).

### Profit fall at J. & W. Henderson

PRE-TAX profit for builders' merchants, J. & W. Henderson (Holdings) fell slightly for the 12 months ended December, 1976, to £0.96m. against £1.06m. Sales increased marginally from £28.47m. to £27.35m.

The Board states that results for the first three months of 1977 are likely to be affected by the adverse weather conditions and beyond that they foresee a

although packaging demand is still increasing, this plus the effects of the building and civil engineering depression, suggest that profits will be lower in the second half than in the first. That could still allow a pre-tax total of around £1.25m., which puts the share at 82p on a p/e of 3, well below the sector average. However, that may be due to the fact that the group does not supply anything to the more resilient home improvement market, and is more dependent than most on the public and industrial side.

### First half rise at Dolan

RESULTS FOR the half-year to January 1, 1977, at Dolan Packaging came up to expectations with a rise in pre-tax profits from £1.11m. to £1.58m. and the directors say second-half results should also show an improvement on last year's £1.25m.

The interim dividend is lifted from 1.1p to 1.21p net per 10p share. Last year's final payment was 0.98105p.

● comment

When demand for paper and packaging materials tumbled in 1975, Dolan managed to keep increasing its profits and now that demand has recovered, Dolan has come up with a 47 per cent. rise in interim profits stripping out the extra week. The formula for the company's success is based on its vertical integration—from waste right through to corrugated board—giving it that extra bit of flexibility which has enabled it to steadily increase its market share. Also, the latest results are showing the benefit of earlier capital expenditure on machinery: over £1m. was spent in the paper mill in the last three years. Understanding the company remains optimistic and profits of £3m. look like a minimum target this year.

Meanwhile, with over £1m. in the bank, Dolan is casting its eyes overseas for expansion. The shares had a tremendous run in January on bid rumours, which took them from 71p to 110p, but after denials they have since eased to 88p and a prospective p/e of 3.3. That does not look a demanding rating but the maximum yield is now 5.6 per cent., so there is probably still some speculative interest supporting the price



Sir Rowland Wright, chairman of ICI, which yesterday announced taxable profits up from £321m. to a record £540m. for 1976—in the last quarter profits were £112m. (£95m.).

### Dividends Announced

Company	Date	Current payment	Corre- payment	Total for year	Total 1976
Ailsa Shipping	0.35	Apr. 29	0.94	0.28	0.24
Andre Silentsblot	1.08	Apr. 22	0.98	1.78	1.6
C. H. Bailey	Nil	Nil	Nil	0.19	0.18
C. H. Bailey	0.21	Apr. 29	0.19	0.19	0.19
Barclays Bank	5.14	Apr. 22	4.69	9.89	9.89
Berisfords	1.53	Apr. 7	1.29	2.17	1.89
Crossfield's Texts	0.25	Mar. 25	0.75	0.80	0.80
Dolan Packaging	1.21	Apr. 15	1.1	2.06	2.06
J. & W. Henderson	—	—	4.05	7.43	6.75
H. J. Hill Group	0.62	Apr. 5	0.53	1.79	1.79
Hoover	7.72	Apr. 18	1.47	5	5
Alexander Howden	3.75	Apr. 5	4.88	14.78	11.82
ICI	6.78	Apr. 29	0.88	2.95	2.95
London Shop Prop. Int.	0.88	Apr. 13	1.49	4.23	4.23
Myddleton Hotels	1.85	Mar. 31	0.35	0.88	0.88
New Equipment	0.55	May 1	1.02	1.7	1.54
Ratcliffs (Great Bridge)	1.05	Apr. 1	1.12	1.93	2.74
Reardon Smith	0.81	Mar. 29	1.3	2.3	2.3
Smith Bros.	1.5	Apr. 25	0.7	—	—
Thames Plywood	1.37	—	—	—	—

Dividends shown pence per share net except where otherwise stated.

\* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ Total for 12 months. § For 1976.

### Reardon Smith incurs loss of £0.63m.

CONFIRMING the unstable position in all sections, Reardon Smith Inc. incurred an estimated pre-tax loss of £828,000 for the year ending March 31, 1977, compared with a profit of £4,645,000 12 months earlier. At halfway profit was down from £1,403,000 to £791,000.

The year-end results, while not satisfactory, are as anticipated in current trading conditions, state the directors. At the trading level, profit derived from bulk carriers rose from £794,000 to £2,974,000, tankers incurred a loss of £3,233,000 (profit £2,023,000) and rig a profit of £978,000 (£144,000 loss).

The proceeds from ship sales amounted to £6,600,000 (£8,248,000) and their book value was £2,400,000 (£2,192,000).

Net dividend total for the year is 1.825p net 30p share (2.7422p) with a final of 0.8125p.

World trade shows little sign of moving out of recession, and it is only when it takes on a more stable character that satisfactory profitability will show, the directors say.

The rig owned by Celtic Drilling Company, in which Reardon Smith has a 33 per cent. interest, is under contract to British Petroleum and is operating in the North Sea at a rate of hire which, currently can be considered satisfactory.

During the year, following the acquisition by Ben Line Steamers of Sheaf Steam Shipping Company, there were changes in the structure of the Atlantic Drilling Company by Sheaf Drilling and also acquiring the interests of the minority partners. This resulted in an equal interest by Reardon Smith and Sheaf in the partnership and allowed an arrangement whereby each company became sole owner of one rig—the "Atlantic" rig being owned by Reardon Smith.

Discussions are taking place between the two companies with a view to entering into a pooling agreement for the two rigs. This will give advantages to both companies in the joint marketing, administering and operating of the rigs, they say.

"Atlantic 1" continues to operate under charter to the Panoean Oil Corporation (North Sea) and the directors are optimistic about continued employment for this rig.

Two vessels, "Welsh City" and "Garrish City" have been sold during the year.

1976-77	1975-76	1976	1975
Trading profit	4,645	5,000	5,000
Bulk Carriers	2,974	794	794
Tankers loss	(3,233)	(2,023)	(2,023)
Rig	978	144	144
Ship sales	6,600	8,248	8,248
Investment	338	420	420
Dividend	229	229	229
Interest payable	(237)	(114)	(114)
Depreciation	(2,023)	(1,772)	(1,772)
Interest	(18)	(18)	(18)
Ship disposals book value	3,400	3,158	3,158
Loss before tax	(828)	(4,645)	(4,645)
Tax credit	237	237	237
Dividends	151	224	224
Transferred	494	(1,743)	(1,743)
Profit	1,500	1,154	1,154

Striping out the ship sale profits leaves Reardon Smith with a pre-tax loss of £4.8m. for the year against a £0.6m. profit previously.

The bulk carriers have enjoyed better conditions than the sector generally with profits up 275 per cent. but the benefit from this has been completely wiped out by the £3m. turnover to losses

## Alexander Howden jumps to £18.37m. record

AFTER RISING from £9.5m. to £18.37m. in the first half, pre-tax profits of international insurance brokers and shipping agents Alexander Howden Group finished 1976 up from £10.7m. to £23.0m.

Earnings per 10p share before tax are shown at 22.55p (21.84p) and after tax and minorities at 18.37p (15.04p). As promised the final dividend is lifted from 14.68p to 17.5p net on capital increased by last October's one-for-five rights issue to give a total of 5p compared with 2.96p.

A PERIOD of abnormality in the Stock Exchange turnover is reflected in the results from jobbing which has resulted in a drop to October 28, 1976, which revealed a pre-tax loss of £56,000 against a profit of £401,812.

However there has been an increase of trading activity since then which has enabled the company to return to a steady state during the second-half, say directors.

The interim dividend is lifted to 15p net per 50p share and a final of 2.5p is recommended as the directors expect to be able to recommend a maintained dividend of 2.5p. For 1975-76 the dividend was paid from profit of £218,405.

There are no surprises in the Howden figures, with £18.3m. pre-tax earnings closely with most banking estimates. The Halford and Morice Tozer acquisitions continue to run ahead of budget and broking income is still rising sharply although at a slower rate than in 1976, with sterling beginning to play a more stable role. At this stage the 1977 outcome is largely a matter for guesswork but it is thought that the fully-diluted prospective p/e at 14.5p is around 7.5 and under the insurance broking average. The share yield 5.1 per cent.

The interim dividend is lifted to 15p net per 50p share and a final of 2.5p is recommended as the directors expect to be able to recommend a maintained dividend of 2.5p. For 1975-76 the dividend was paid from profit of £218,405.

### Setback for New Equipment

Pre-tax profit for tubular steel furniture manufacturers, New Equipment fell to £52,022 for the year ended October 31, 1976, from £103,009 for 1974-75. Profit at halfway was £48,179 (£70,895).

Turnover for the year was less, unscrubbed Smith is seeking to strengthen its position against £31.785 (£51,825) net profit emerged at £30,249 (£51,184).

### Ratcliffs expands to record £1.27m.

AFTER A leap in taxable profit at halfway from a depressed £198,000 to £220,000, brass and copper strip manufacturers Ratcliffs (Great Bridge) recorded 1976 £529,300 higher with a record £1,268,900.

Stated earnings per 25p share were up at 13.18p (7.41p) and a final dividend of 1.0489p net lift the total for the year to 1.885p (1.544p).

The net balance, after tax of £66,700 (£29,500), came out at £60,200 (£28,800).

The profit did not include an exchange rate gain of £34,300. Also excluded was a prior year adjustment resulting in a gain of £71,000 of shares transferred to retained earnings.

### Priorities at Viking Oil

IN HIS annual statement, Lord Balfour, chairman of Viking Oil, an unquoted company engaged in oil and gas exploration—says that the company's priorities must now be to assess the prospects of Block 21/18 in the light of the data obtained in this summer's drilling, both on the company's own and on neighbouring blocks; and to monitor the results of further drilling on Blocks 16/7 and 16/17 to the north and south of the company's Block 16/12.

While not underestimating the risks and expenses of oil exploration, the Board is confident that the areas covered by licence P212 contain prospects which are exciting and which are in particularly interesting areas of the North Sea. The year 1975/76 was important for the company, despite the disappointing outcome, since it was actively involved in oil exploration for the first time. The results of Well 211/8 should be known in the second half of 1976-77. "I very much hope that we shall have something encouraging to report to you at that time," says Lord Balfour.

At this stage of the company's development, the Board does consider that an annual profit and loss account is appropriate. Expenditure during the year September 30, 1976, on exploration totalled £800,245 (£2,587), expenditure totalled £18,221 (£11,980). The only income during the period was an interest of £4,415 (£25,294) on corporation tax.

Meeting Edinburgh on March 4 at noon.

### Capper Neill optimistic

ANNOUNCING THE takeover of the Glover Group, Mr. W. Capper, chairman of Capper Neill, said that his directors are still optimistic that results this year will be strong. He said that the takeover of the Glover Group, which is completed on March 31, will very definitely increase the company's profitability.

Both Capper-Neill and Glover are continuing to experience encouraging order intake and overseas proportion continues to increase, he added.

Mr. Capper confirmed that Capper-Neill, the Cheshire-based process plant group, has agreed to purchase the shares of the issued share capital Glover, and that acceptances have been received for more than 95 per cent. of the shares of associate Nonkley Investments whose principal asset is a holding of about 40 per cent. of Glover equity.

The aggregate considers for the joint purchase amount to about £1.9m. of which £1.1m. accounted for £1.1m. This has been satisfied by cash payment of about £1.27m. from existing resources and the issue of 155 new Capper-Neill shares. Mr. Capper said that Glover will be continued as a separate entity under its existing name.

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## Inflation ACCOUNTING

### Valuations

**Knight Frank & Rutley**

# A short Guide

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The Financial Times Friday February 25 1977

# ICI £219m. profit rise to record £540m.

After an exchange loss of 21 per cent. Price control, which was a notable feature of the fourth quarter pre-tax profit of £219m. rose to £540m. in the full year 1976 result on £321m. before tax, which is £223m. higher than the 1975 record.

Preliminary estimates indicate that under the CCA system a conditional charge of about £130m. could be required for depreciation for 1976 and that about £m. would be needed to charge with the replacement cost stocks. If these adjustments are made, pre-tax profit, excluding exchange gain, would be £320m.

In the first half profits rose by £241m. and the second increase was £128m. to £241m.

The difference arising from the transition into sterling of the current assets of overseas subsidiaries has been shown as an exchange gain of £53m. on principal associates less £71m. on U.K. investments taken into account at member 30, 1976 but the use of the sterling system in the fourth quarter reduced credit to £58m. for the full year compared with £29m. in 1975.

Fourth-quarter sales improved 280m. to £1.42m. stepping the full-year total from 29m. to £4.185m., a rise of 32 cent. U.K. sales rose by 23 cent. to £1.81m. and those overseas markets by 18 per cent. to £2.37m. The value of exports from the U.K. was 40 cent. up at £322m.

The directors report that the use of group trading systems had marked improvement in the U.K. volume, while substantially above 1975 levels, did show sustained growth and remained at about the level of the first quarter.

The downward slide in tax credit to £58m. for the second half of 1976 for NCR, the

# Hoover turns in £16.98m.

PRE-TAX PROFITS for 1976 of Hoover, including the profits attributable to the company's interest in Hoover (Holland) BV, amounted to £16.98m.

In the light of the U.K. accounting proposals and more specific recent U.S. requirements, unrealised gains arising from the translation of overseas company liabilities and current assets into sterling have been reflected in the profit for the year. Last year's results restated on the same basis show profits of £20.69m.

Group turnover for the year amounted to £180.05m., an increase of 10.5 per cent. Full advantage was taken, by means of aggressive sales promotions, of the improved trading conditions towards the end of the year, say the directors. Exports from the U.K. factories reached a record £35m.

Mr. Peter Boon, the chairman, says the company has done particularly well overseas. The French company, where redundancies depressed figures for the final quarter of the previous year, is now making profits.

Hoover last year exported 1.3m. cleaners from Britain, the fifth successive year of 1m. exports. This was equal to the export effort of the entire German industry and one and a half times as much as Japan exports, members are told. They are hopeful that the economies of the countries in which the group operates will continue to improve through 1977. The company will take full advantage of the improving conditions as and where they occur, members are told.

Earnings are shown at 46p (54p) per 25p share.

The final dividend is 7.75p net for a maximum permitted 13.27p (13.07p) total.

# Andre Silentbloc improves

PRE-TAX profit of Andre Silentbloc rose slightly to £200,213 for the year ended October 3, 1976, compared with £274,181, after being lower at £401,000 against £425,000 at half-way.

Turnover marginally increased from £10.7m. to £10.9m. A final net dividend of 1.06p (0.976p) per 10p share makes a total of 1.16p (1.90p).

The company manufactures anti-vibration equipment and industrial rubber products.

1976-75 1975-74

Turnover	10,900	10,700
Pre-tax profit	200,213	274,181
Taxation	406	467
Net profit	199,807	273,714
Dividend	106	97
Retained	189,201	272,737

# C. H. Bailey shows £0.21m. loss

DRY DOCK owners and ship-repairers C. H. Bailey shows a pre-tax loss of £206,788, against a profit of £232,202 for the year to March 31, 1976.

There was a tax charge of £18,556 (£15,443) but, after tax adjustments, there was a net profit of £222,256 (£207,759).

As there is no final dividend in the year in which the related interim of 0.18199p net (0.184p) per 10p share. For 1976-1977 the interim is lifted to 0.211236p.

Depreciation was £732,444 (£615,101).

At the end of 1976 the directors said publication of the accounts had been delayed because accounts from overseas subsidiaries had not been completed.

The delayed results from the subsidiary Allsea Shipping Services, disclose a pre-tax loss of £412,317, against a profit of £426,831, for the year to April 2, 1976.

There was no tax charge for 1975-76 but an adjustment for tax repayable, turned the loss into a net profit of £27,483 (£26,831).

The dividend for 1976-77 is lifted to 0.211236p net (0.23833p) per 10p share.

Depreciation was higher at £198,868 (£78,585).

The company, which owns dry docks and repair works at Cardiff, Barry and Avonmouth, has interests in shiprepairing and engineering, property and plant leasing.

# Better start at Evode

The first quarter of the current year at Evode Holdings was considerably better than a year ago, and orders in hand are much higher, says Mr. H. Simon, the chairman, in his annual statement for the year ended September 25, 1976. He hopes the trend will continue, and that the group will be able to reach its target for the year.

The group fell short of its target last year, when pre-tax profits rose from £1.21m. to £1.45m. and dividends totalled 1.985p against 1.856p (as reported on February 18).

The directors estimate that pre-tax profits would have been lower by £590,557 under the CCA system, of which £159,155 relates to additional depreciation on fixed assets and £431,702 to the cost of sales adjustment.

Meeting, Stafford, March 24 at 11 a.m.

# BRAID GROUP

Mr. D. C. Bamford, the chairman of vehicle distributors, etc. Braid Group, reported at the AGM that in the first four months of

# Town & City Properties LIMITED

Unaudited interim results for the half year ended 23rd September 1976

Fifty one weeks ended 24.3.76	Half Year ended 23.9.76	Period ended 28.9.75
£'000	£'000	£'000
34,486	17,951	18,969
Gross income from all properties	5,463	6,182
Net income from investment property	1,212	948
Income from other sources	6,615	7,030
(19,637)	(9,978)	(10,367)
Less: Interest payable	(3,263)	(3,337)
LOSS before taxation and net outgoings on development properties	(25)	(160)
Less: Taxation relief/(charge)	(3,288)	(3,497)
Less: Minority interests	(19)	(82)
Loss before net outgoings on development properties	(3,407)	(3,589)
Net outgoings attributable to all development properties (less applicable tax relief)	(9,663)	(8,322)
(17,537)	(13,070)	(11,911)
(2,945)	(13,648)	(272)
Realised capital profits/(losses)	5,515	5,438
Transferred to capital reserve	(7,555)	(6,473)
Amount transferred from capital reserve in respect of development properties on which development has commenced		
Shortfall of distributable income for period		

NOTES

1. Realised capital profits less losses and capital charges (after taxation) are made up as follows:—

Deficit of sale proceeds against original cost of property, less capital gains tax	£'000
Excess of cost of acquisition over book value of net tangible assets of subsidiaries written off in respect of sales	(4,837)
Less: net capital charges (including provision against and losses on exchange of £8,027,000)	(2,300)
	(6,511)
	(13,648)

Note: The above surplus on sale of properties has no regard to valuation surpluses in previous years amounting to £1,439,000 which were included in capital reserve and have been written off.

2. The taxation relief included above is £700,000 (Period to 28.9.75 £1,784,000) of which £487,000 (Period to 28.9.75 £1,459,000) has been credited to net outgoings attributable to all development properties and is limited by reference to the amount of offsettable chargeable capital gains. Significant losses remain available to be carried forward against future revenue profits.

No dividend is recommended for the period to 23rd September 1976. Since last August, when a figure of £47.1 million for disposals since February 1976 was announced, a further £34.5 million of property has been sold with a book value of £27.1 million.

## RECENT ISSUES

### EQUITIES

Stock	1976/77	1975/76
Amalgamated Stores	7	+14
Barroons Malay R. 10p	80	+1
Bellman's 25p	7	—
Time Inc. Subs. of Com. 228p	7	—
Utd Technologies US\$2	7	—

### FIXED INTEREST STOCKS

Stock	1976/77	1975/76
Adams Foods 12p Conv. 1981-83	105	—
Agrie. Mark. 12p Bds. 1978	99%	—
Agrie. Mark. 12 1/2p Bds. 1978	99%	—
Agrie. Mark. 12 1/2p Bds. 1982	101	—
Agrie. Mark. 12 1/2p Bds. 1978	101	—
Agrie. Mark. 14 1/2p Bds. 1978	102	—
Agrie. Mark. 14 1/2p Bds. 1980	102	—
Amalgamated Stores 6 1/2p Conv. Pref.	51 1/2	—
Domest. & Bldg. 10p Conv. Pref.	100	—
Bees. Water 9p Conv. Pref. 1982	87	—
F.P.I. 1 1/2p 1983	7 1/2	—
114 1/2p East Wales 9p Conv. Pref. 1983	100	—
Newman Inds. 10p Conv. Pref.	87	—
Timberland 10p Conv. Pref.	94	—
Williams & Glyn's 12 1/2p Conv. Pref. 1984	111	—
Wills Faber 7p Conv. Pref.	77	—

### "RIGHTS" OFFERS

Stock	1976/77	1975/76
ANG	51	—
Broken Hill Prop.	430	—
Bladernat	180	—
Western Bank of Australasia	215	—
Western Publications	165	—
Woods Assoc.	60m	—
Western Mining	124	+2

Interim date usually last day for dealing free of stamp duty. a Placing a public. b Figures based on prospectus estimates. c Dividend rate paid or otherwise indicated. d Figures based on previous year's earnings. e Dividend and yield based on prospectus or other official estimates for 1977-78. f Figures assumed. g Cover allows for conversion of shares as now ranking as ordinary shares or restricted dividends. h Issued by tender. i Issued to holders of Ordinary shares as a "rights". j 250 S.A.R. cents. k Rights of consolidation. l Tender allotment price. m Retained. n Issued by tender. o Issued with reorganisation, merger or take-over. p Introduction. q Issued to preference holders. r Allotment letters for fully-paid. s Provisional or allotment letters. t With warrants. u After suspension. v Kewell Dist.

# NCR falls to £2.61m.

THE DOWNWARD slide in tax credit to £58m. for the second half of 1976 for NCR, the

# Upsurge at Thames Plywood

Mainly due to the continued expansion of Technical Panel Industries, first half (to October 31, 1976) pre-tax profit of Thames Plywood rose sharply from £32,000 to £215,000, topping the previous full-year's result by almost £43,000.

The directors are confident that results for the second half will exceed the first six months. Current trading in the plywood division continues with all the advantages of the short order book, they state—management continues to work on a long-term solution for this activity.

Turnover for the first half was up from £1.55m. to £1.78m. The charge for tax was £114,000 (£26,500), leaving £101,000, compared with £25,500.

The net interim dividend is stepped up from 0.7p to 1.37p. Assuming dividend restraint remains, the directors intend to pay a final of 1.41p for a 2.785p total (2.53p).

# Progress at Myddleton Hotels

IN THE half-year to end-December, 1976, turnover of Myddleton Hotels slipped from £1.51m. to £1.45m. but pre-tax profits advanced from £308,000 to £343,000 after lower interest of £59,000 compared with £37,000. Tax takes £98,000 against £83,000.

The interim dividend is raised from 1.4625p to 1.65p net per 50p share. Last year's total was 4.225p and pre-tax profit £23,318.

# Increase for Australian & Intl. Trust

After interest and management expenses, pre-tax revenue, including an imputation credit, for Australian and International Trust increased to £150,090 for the six months ending January 31, 1977 against £135,000. Revenue for all 1976-76 was £280,457 and the dividend was 2.4p net per 50p share.

After a tax charge of £71,350 (£81,330) first half net revenue was £78,740 (£71,670).

Total net assets at January 31 were £5.67m. (£5.01m.) and net asset value 111.2p against 133.4p.

# Scottish Investments ahead

Gross income of The Scottish Investment Trust Company for the first quarter to January 31, 1977, rose from £1m. to £1.1m. before gross interest of £27,000 (unchanged) and expenses of £86,000 (£85,000). Franked investment income rose from £81,000 to £25,000 and franked from £322,000 to £242,000.

At January 31, 1977 (compared with October 31, 1976), total assets at market valuation amounted to £56,465,000 (£52,400,000) including, where applicable, the full investment currency premium amounting to £16,955,000 (£14,593,000). Net asset value per Ordinary Stock Unit of 25p, after deduction of prior charges at par, was 107p (102.2p) including premium liable to surrender on sale of foreign securities of 3.1p (4.7p).

All comparative figures have been adjusted to reflect the merger with The Second Scottish Investment Trust Company on November 1, 1976.

## COLMORE INVESTMENTS

### INTERIM REPORT

Unaudited figures for the Group for the nine months ended 31st December, 1976, show the following results:

Nine months ended 31st December 1976	Nine months ended 31st December 1975
Trading Profit (before Loan Interest of £53,000 and Taxation)	£72,000
Trading Profit (before Loan Interest of £48,000 and Taxation)	approx. £64,000

In addition, resulting from the proposals outlined in my Statement of 20th August, 1976, substantial capital profits will be realised and so will be published in our Final Accounts for the current year. Interim Dividend of 0.35 pence per Share actual for the year ending 31st March, 1977, will be paid on the 7th April, 1977, to reholders on our Register at the close of business on the 4th March, 1977.

B. T. CARISS,  
Chairman

## ARKER TIMBER GROUP LIMITED

### Interim Results (Unaudited)

	Six months to 30.9.76	Year to 31.3.76
Turnover	£'000	£'000
	20,114	18,403
Trading Profit	2,104	1,382
Depreciation	(272)	(177)
Interest	(89)	(41)
Profit before tax	1,743	1,084
Profit after tax	837	548

The Company continued to trade successfully, and increased turnover in both volume and value in all activities. Directors consider that the full year's result will reflect the higher levels of trading.

**BIDS AND DEALS**

# Battle for Ultra hot up as Dowty lifts offer

Dowty Group has reacted swiftly to Racial Electronics counter-bid for Ultra Electronics and slapped down a 23m bid—30 per cent greater than its original offer last week.

New terms are two Dowty shares for every Ultra share, compared with the original four-for-three swap which with Dowty closing 4p lower at 112p is worth 23.4p an Ultra share and values the Ultra equity at £8.9m.

There is also a cash offer of 210p a share which values Ultra at £8.4m, and exceeds Racial's cash offer of 185p by 25p.

Ultra shares, which touched a low of 7p as recently as 1975, rose a further 30p yesterday to close at 31p.

As the ball is now firmly back in its court Racial, fresh from a month long battle for Milgo Electronics in the U.S., which produced ten successive increased offers, is expected to make a further announcement tomorrow. Its present Ultra holding is 27 per cent, against Dowty's 13 per cent.

**comment**

Shareholders of Ultra Electronics must hardly be able to believe their luck. Following the increased Dowty bid, the shares rose 30 to 215p where the bid is 16 based on estimated pre-tax profits of £1.3m from Ultra (fully taxed and diluted). This compares with 83p the day before the bidding started. It seems that, whereas Racial would be likely to develop Ultra, Dowty really needs it and is determined to get it. Electro-mechanical and hydraulic controls are being replaced by electronic controls, and Dowty cannot buy the necessary expertise elsewhere. Given that the two bidders are primarily after different parts of Ultra, it would be illogical for them to take it much further—a deal between them might be more sensible. And yet both are so much bigger than Ultra that the diluting effect on their own earnings would be small: Dowty's would fall from 15.3p per share to 14.1p. The current price of Ultra shares is midway between Dowty's cash offer of 210p and share offer worth

## JACKSON & STEELE IN MERGER TALKS

Jackson and Steele, the Blackburn textile group whose shares were suspended on the Stock Exchange on Wednesday, pending a statement, announced yesterday that it is holding talks with John Hawkins and Sons (Holdings)—a public though unlisted company, with which it already has close ties—that could lead to a merger.

Hawkins has recently acquired 370,000 Jackson and Steele shares (amounting to around 8.5 per cent of the total equity) at 40p. Any subsequent offer would be at the same price.

Both companies are effectively controlled by the Menaged brothers. Mr. Joseph Menaged is the chairman of Jackson and Steele.

To avoid any conflict of the independent members of the Board are expected to seek advice separately from the Menaged interests which are being handled by merchant bankers Hill Samuel.

A further statement is not expected for some weeks.

Announcement of the talks coincided with a lifting of the suspension and Jackson and Steele shares ended the day 12p higher at 40p.

## ROBT. R. STOCKFIS

Robert R. Stockfis (Manchester) has acquired John Starkey Transport which has acted for a number of years as transport contractors to Brownhills Sheet Metal and Engineering Company, a subsidiary of Stockfis.

## CARBORUNDUM—WEYBURN

Carborundum, the U.S. group making an agreed cash offer for Weyburn Engineers, has now made it redeemable at par on an alternative in the form of Sterling Unsecured Loan Notes. The Notes, which will not be transferable nor listed on the Stock Exchange, will bear interest at 11 1/2 per cent and will be redeemable at par on April 30, 1980. The first interest payment on the Notes will be paid on October 31 and thereafter at six monthly intervals.

The cash offer—following

adjustment for a three-for-two scrip issue—is 170p per Weyburn Ordinary share. Preference holders are offered 33p cash per share.

## SOUTHERN CONSTRUCTIONS BUYS CAFFIN

Southern Construction Group has acquired the business assets of Caffin and Company, the Richmond-based construction company from that company's receiver.

The consideration payable in cash is £853,660 plus a further sum of up to £100,000 the payment of which is determined upon certain conditions being fulfilled.

Negotiations are in progress for the assignment to the Southern Constructions Group of the current construction contracts of Caffin.

Following the acquisition, Southern Constructions considers that benefits will accrue to the group from the extension of the geographical area of operation.

## TRUST BANK OF AFRICA LINK-UP

The Stock Exchange quotation of Trust Bank of Africa, the South African concern whose shares have hitherto been listed in Britain, was temporarily suspended yesterday at the company's request.

A statement said that another South African banking company, Bank Holding Corporation of South Africa, and Trust Bank had reached agreement to rationalise the activities of the two groups. Further details are to be made available within a few days.

The news comes as there have been increasing indications of a possible trend towards more link-ups among smaller South African banking concerns.

The shares of Trust Bank, which have ranged between 31p and 62p since the beginning of 1976, stood at 27p at the time of yesterday's suspension.

# AE outlines benefits to Serck

Associated Engineering has unsuccessfully offered its problem subsidiary Covrad to Serck in January 1976, reveals Mr. John Ferguson, chairman of AE in the documents accompanying the hotly contested £24m offer for Serck.

"Serck decided that this proposal was not of interest to them because they were convinced of the advantages of a combination with Serck," adds Mr. Ferguson.

It is in the field of industrial heat exchangers that the products of the two groups overlap. However, Mr. John Pinckard, group chief executive of Serck said yesterday that industrial heat exchanger turnover at Covrad, which lost money heavily in recent years but is now in profit, was only about £4.5m compared with Serck's £18-20m. In addition it formed only a part of Covrad's total activities including plant, pressurework and space heating products. It was and is of no interest to Serck.

Mr. J. G. Collyer, managing director of AE, said yesterday that the combined heat exchanger activities would have a probable 70 per cent share of the U.K. market but stressed that it was an international market.

AE says that its interest in Serck goes beyond the heat exchanger side only, claiming that a merger would provide Serck "with greater resources with which to meet international competition and greater stability during the transition period which has in the past affected the demand for Serck's products."

"It would also give Serck the benefit of greater long-term financial strength, permitting more substantial and sustained expenditure on research and development, capital investment and marketing than would be the case if Serck were to remain independent."

Apart from the heat exchanger side, where AE says that technology is "not yet well developed" and suggests that an enlarged group will be able to finance the necessary R. and D. Mr. Ferguson cites the advantages of the merger in marketing and distribution in certain common areas and technical know-how on precision castings which would be available to Serck's predominant valve side as well as heat exchangers.

Mr. John Pinckard dismissed these claims last night as "large nonsense". In saying that Serck had a much stronger balance sheet with respect to future investment ability, taken size and cost, that £2m was earmarked for the heat transfer side alone by the end of the decade.

On the financial front, Mr. Ferguson points out that the AE nine-for-ten share exchange offer represents an increase in capital value of more than 50 per cent on the price of Serck before the bid was announced, and an increase in income based on AE's forecast dividend, of more than 70 per cent.

In addition, he says that Serck were to contribute its share of earnings on merging. In line with a 27.4 per cent equity stake, it would have to make pre-tax profits of about £1m in the current year against £7.1m last year. Serck fell 1p to 80p yesterday, a shade below the value of the AE nine-for-ten share exchange offer of 88p with AE at 92.4p.

The offer by AE, which has been advised by Hill Samuel, is due to close on March 17. Serck is advised by Robert Fleming.

See Lex

## Bancal now to consider bid from Standard Chartered Bank

THE BOARD of Bancal Tri-State Corporation is to meet on March 1, to consider Standard Chartered Bank's £75m takeover offer for the bank, which is the group's main asset. The bid was quickly rebuffed on behalf of the bank's management by Mr. Hans-Joachim Schmidt, chairman of the bank's ordinary shareholders, who said they believed that, in the light of the bank's prospects, "shareholders, customers and employees would be best served with the continuation of the bank as an independent institution."

It now appears likely that Lord Barber, the former Chancellor of the Exchequer who is Standard Chartered's chairman, and Mr. Peter Graham, a director, will be in the U.S. on Tuesday. Clearly, Standard Chartered's hope must be that, despite the opposition by the chairman and the management, the Board will submit the bid to shareholders.

Lord Barber said after Mr. Schmidt's rejection statement: "We are confident that when the Board of Bancal Tri-State considers the offer, they will take into account the interests of the shareholder group as a whole—the smaller shareholders whose holdings comprise the majority of the shares, as well as the large shareholders. Reterring to the latter, it is my belief that, even if agreement could be reached on the terms of the transaction, many additional months would be consumed in seeking the regulatory approvals."

Government sources suggest that regulatory authorities will be asked to consider the proposed acquisition in view of the existing controversy about the freedom of foreign banks to open branches in different states. U.S. banks in general are restricted by law and even more so in some states. Bancal Tri-State is one of the few U.S. banks which has received special exclusions from this restriction, which makes its acquisition by a foreign bank even more controversial.

The bank's executives are restricting their public comments on the situation in advance of next Tuesday's Board meeting. Sources close to the situation suggest, however, that the bank was already engaged in plans to reinforce its capital base before the Standard Chartered approach.

There is speculation too about whether Standard Chartered is behind the proposed acquisition before the announcement with major shareholders of Bancal Tri-State. There have been indications that there were discussions, although there have also been public denials.

One of the nuances of the situation is that although Rothschild interests control almost 29 per cent of the bank's equity, a block of around 10 per cent is controlled by the Warschaw family of Los Angeles, these two shareholding blocks have only recently been disposed of.

Therefore even their expressions of support for the management, reported yesterday, hold firm—both major shareholders are said to be unwilling to liquidate their holdings, it is possible that the Board could vote to accept the Standard Chartered offer.

## CAMPARI EXPANDS INTO SWEDEN

Campari, the active leisure group, is forming a Swedish subsidiary Campari AB as a platform for further European expansion.

It already has subsidiaries in Holland to cover Benelux and also in Germany. By the end of 1976 it is planned to cover the whole of Europe.

Campari has been selling its products in Sweden for some years. Decision to form a wholly-owned Swedish subsidiary has come because of the growing demand from large stores, specialist retailers and mail order houses.

**BROOKE BOND**  
Brooke Bond Liebig's meat processing operations in Argentina will be unaffected by the sale of the ranching interests in that country. This was not made clear in yesterday's report on the sale.

**LINFOOD GATEWAY**  
Linfood Holdings has received acceptance of its offer for the shares of Gateway Securities not already owned by it in respect of 539,108 Ordinary shares (which 164,482 are in respect of the cash alternative) 5,588,198. Ordinary shares (of which 217,939 are in respect of the Cash Alternative) and 7,439 7 per cent cumulative Preference shares.

Together with 246,969 Ordinary shares, 2,198,077 A Ordinary shares, and 2,061 Preference shares of Gateway acquired by Linfood on January 27, 1976, the shares represent 94.9 per cent of the votes exercisable at general meetings of Gateway. The offers are unconditional in all respects and will remain open until the cash alternative is closed.

Dealings in the new Ordinary shares are expected to commence on February 24, for deferred settlement on March 13, 1977.

**LIBERTY LIFE/FIRST UNION GEN.**  
First Union General Investment Trust announces that Liberty Life Association of Africa now holds slightly less than 50 per cent of the Ordinary capital of the company. The Board has been reconstituted under the chairmanship of Mr. D. Gordon, chairman of Liberty Life.

**BETT BROS.**  
Bett Brothers announces a new addition to the group. The company, which has been registered in the name of Bett Bros is to operate licensed premises, initially in the East of Scotland.

Currently negotiations have been concluded for the acquisition of three public houses in Dundee and it is intended to acquire further suitable premises as and when the occasions arise.

**SIRYCON**  
Sirycon, of Twickenham, Middlesex, has acquired the business of Chemical Engineering Construction (Pensart), designers and contractors in the field of ferrous and non-ferrous metal acid pickling, acid regeneration and effluent treatment.

The acquisition, says Sirycon, will complement and extend its own activities in the design and installation of sulphuric acid process plants and in the technology of environmental protection.

**LONRHO/DUNFORD**  
The offer by Lonrho for Dunford and Elliott, is due to close on March 16 and not March 26 as stated in yesterday's report.

**SHARE STAKES**  
John Sismore and Co. has increased its holding in Moran Tea Holdings by 2,000 shares to 76,882 shares (21.98 per cent).

Rowan and Boden announces that Rowan has disposed of 10,000 shares in the company, and now holds 3,460,514 Ordinary shares (77.72 per cent).

**MENDIP INV.—CABOT**  
Mendip Investment's quarterly report to shareholders despatched in December, 1976, stated that documentation regarding proposed amalgamation with Cabot Unit Trust would be received by members by the end of January, 1977.

It has taken longer than expected to complete the technicalities of the amalgamation and finalise the documentation. However, agreement has now been reached.

Salient points from the Chairman's Report for the year ended 31st August, 1976.

Total Income amounted to £472,000 after all charges except taxation.

This figure excluded any Trading Profit from the major subsidiary TRUMANN'S STEEL LIMITED, the principal goodwill having been sold on the 1st September, 1975 in order to limit and provide for C.T.T. liabilities.

Group Assets now exceed £3,000,000 the bulk of which has been invested in areas largely unaffected by the frustrations of present labour legislation and the futility of current taxation.

**EIFFEL FOUNDRY COMPANY LTD.**  
Moss Lane, Walkden, MANCHESTER.

Mr. John Pinckard dismissed these claims last night as "large nonsense". In saying that Serck had a much stronger balance sheet with respect to future investment ability, taken size and cost, that £2m was earmarked for the heat transfer side alone by the end of the decade.

On the financial front, Mr. Ferguson points out that the AE nine-for-ten share exchange offer represents an increase in capital value of more than 50 per cent on the price of Serck before the bid was announced, and an increase in income based on AE's forecast dividend, of more than 70 per cent.

In addition, he says that Serck were to contribute its share of earnings on merging. In line with a 27.4 per cent equity stake, it would have to make pre-tax profits of about £1m in the current year against £7.1m last year.

Serck fell 1p to 80p yesterday, a shade below the value of the AE nine-for-ten share exchange offer of 88p with AE at 92.4p.

The offer by AE, which has been advised by Hill Samuel, is due to close on March 17. Serck is advised by Robert Fleming.

See Lex

## TOOTAL MAY BID FOR SILMMA

The capitalisation of the equity in Silmma Group has increased by over 50 per cent yesterday in speculative trading ahead of the announcement that Tootal, the Manchester-based textile holding, was holding discussions which may lead to an offer being made "for Silmma".

The shares closed 34p up at 91p, and the Stock Exchange confirmed that it is "taking a look at the situation to see whether a scale inquiry would be justified."

The Total shares were 2p down at 35p.

A spokesman for Tootal said that the sharp rise in the share price had forced both companies into making an announcement earlier than had been intended. He hoped that it would be possible to announce an agreed bid towards the end of next week.

Tootal reported attributable profits for the year to January 31, 1976 of £27m, on a turnover of £25m. It is predominantly involved in the sale of thread, and other textile products, and also includes some retailing, papermaking and printing activities.

Silmma's principal activity is the production and marketing of ladies' dresses, slacks, skirts, blouses, and sportswear and household textiles. Silmma reported attributable profits of £581,000 and a turnover of £65.5m for the year to June 30, 1976.

The acquisition, says Sirycon, will complement and extend its own activities in the design and installation of sulphuric acid process plants and in the technology of environmental protection.

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**EIFFEL FOUNDRY COMPANY LTD.**  
Moss Lane, Walkden, MANCHESTER.

**MINING NEWS**

# UC Investments marking time

BY KENNETH MARSTON, MINING EDITOR

PROVIDING that gold continues to trade at over \$130 per ounce this year—it was \$140 yesterday—UC Investments expects that Cargill Township, 400 miles north of Toronto. It is held that the costs are unjustified under present competitive conditions. Geologic studies will continue.

**RCM WORKING AT A PROFIT**

Zambia's copper mines are continuing to make operating profit but they still have some way to go before they are out of their financial woods. Ron Connors dated Mines, which is 51 per cent owned by the Zambia Government, announced a December quarter net profit of K8.9m (£8.45m), making K17.54m (£16.5m) for the half-year compared with loss of K0.28m for the same period of 1975.

But in view of the company capital expenditure and the need to repay other borrowings RCM was unable to reduce its debt of K42m to the Bank of Zambia and has again passed its dividend. A temporary shut-down for maintenance of the Millifur electric smelter will reduce copper output in the current half of the financial year to June 30, but the loss will be made up later this year RCM were 146p yesterday.

## ROUND-UP

The Swaziland Government has announced that the Lonrho group, Lonrho has relinquished all rights in its Havok asbestos mine concession. A Lonrho team, led by the chief executive, Mr. R. W. Rowland, has been in Swaziland discussing new joint ventures with the Government.

A rich cobalt-silver vein has been intersected by Agulow Eagle Mines during exploratory drilling at the new Lode Mine in Ontario. Drilling from 1,600 feet below the surface, the vein was intersected 650 feet from the collar and assayed a high 85.5 g/t silver and 3.6 g/t cobalt. A second hole is now being drilled. High grade silver has also been encountered below the Beaver Mine workings, but Agulow-Eagle gives no details.

International Minerals and yesterday.

## COMALCO BOOSTS DIVIDENDS

The Australian aluminium producer, Comalco, which is part of the Rio Tinto-Zinc group, has declared a final dividend of 5.2 cents (3.36p). This makes a total distribution for 1976 of 8 cents (5.16p) and compares with a total of only 2.75 cents. Distributions for 1974 and 1975 were each 6.5 cents.

The higher payment for 1976 comes on the back of a healthy rise in profits. It was announced last week that net earnings for the year were \$28.4m (£16.9m) compared with \$6.8m in 1975 as the group gained the benefit from better prices on the sale of primary metals to international customers.

Comalco were 215p yesterday.

## James Bay agency defines new role

CANADA'S James Bay Development Corporation, which is owned by the Quebec Government and has the general responsibility for the development of mineral and other resources in the James Bay province, expects to clarify its role with the new administration of Mr. Rene Levesque in the next few weeks.

Our Montreal correspondent reports that the Minister of Energy, Mr. Guy Jorjani, has indicated that there is no intention of merging JBCD with another provincial Government agency, Squeam, which is engaged in mining.

Under its 1971 act of incorporation JBCD receives an average of \$10m (£5.67m), a year from the provincial Government. At present it has a working capital of \$30m, ready for mineral development projects.

Since the plan for JBCD to own a half share in the corporation developing the \$16m James Bay hydro project was dropped in the early 1970s, JBCD has turned towards joint mineral exportation projects with groups like together.

It has its role as fostering the development of a territory's mineral resources with the private sector. It also has a role in the search for mining development in the short-term, the early 1970s. JBCD has turned towards joint mineral exportation projects with groups like together.

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# 1976 Trading Results

The Board of Directors of Imperial Chemical Industries Limited announce the following trading results of the Group for the year 1976, subject to the completion of the audit, with comparative figures for 1975.

1975		1976	
£ millions		£ millions	
3,129	SALES TO EXTERNAL CUSTOMERS	4,135	
321	PROFIT BEFORE TAXATION & GRANTS AFTER:	540	
182	Providing for depreciation	205	
29	Crediting exchange gain on net current assets	58	
125	Taxation less grants	214	
196	PROFIT AFTER TAXATION AND GRANTS	326	
-1	Extraordinary items	-47	
195		379	
-24	Applicable to minorities	-34	
171	PROFIT AFTER TAXATION AND GRANTS APPLICABLE TO I.C.I. LTD.	245	
59	DIVIDENDS	83	
112	PROFIT RETAINED	162	
171		245	
34.5 pence	Earnings before extraordinary items per £1 Ordinary stock	64.4 pence	

Group sales in 1976 were £4,135m, 32% above 1975. Sales in the U.K. increased from £1,314m to £1,616m (up 23%) and sales in overseas markets rose from £1,815m to £2,519m (up 39%). The FOB value of exports from the U.K. was £822m (1975 £586m, up 40%).

The volume of Group trading overseas showed a marked improvement. In the U.K., volume, while substantially above 1975 levels, did not show sustained growth and business remained at about the level of the first quarter. Overall, Group sales volume rose by 12%, the U.K. export element being a notable 21%. Price control together with general weakness in some world chemical prices, again prevented full recovery of increases in costs.

The differences arising from the translation into sterling of the net current assets of overseas subsidiaries has again been shown separately in order to reflect more clearly the trend of Group profit arising from trading activities. £71m was taken into account at 30 September, 1976, but the relative strengthening of sterling during the fourth quarter reduced the credit to £58m for the full year.

The following table summarises the quarterly sales and profits before taxation:

Group sales	Excluding exchange		TOTAL
	£m	£m	
1975			
1st Quarter	749	73	822
2nd Quarter	752	78	830
3rd Quarter	768	48	816
4th Quarter	860	93	953
YEAR	3,129	292	3,421
1976			
1st Quarter	936	115	1,051
2nd Quarter	1,024	126	1,150
3rd Quarter	1,033	116	1,149
4th Quarter	1,142	125	1,267
YEAR	4,135	482	4,617

Preliminary estimates indicate that under a



# Barclays Bank Limited

### The Directors of Barclays Bank Limited report the following Group results for the year ended 31st December 1976:

"Our increased profits this year are due partly to the growth of our business throughout the world and partly to the high interest rates in Britain in the latter half of the year. Barclays International has provided a substantial contribution based on its expanding business. Barclays Merchant Bank had a good year and we also benefited in 1976 from profits made by Mercantile Credit Company, acquired at the end of 1975.

"At the time of our interim results, I noted an improvement in our experience of doubtful debts in the United Kingdom, and this has continued throughout the second half of the year.

"Group deposits rose by 18% to £17,250 million; pre-tax profits represented about 1p per £1 of deposits.

"The increase of £140.4 million in our Stockholders' funds has meant that we have not found it necessary to call for further capital. The addition arose from retained profits of £89.7 million, and other items, including a revaluation of United Kingdom properties of £57 million and a non-trading surplus of £21.8 million due to exchange rate variations.

"Throughout 1976 we had funds available to meet the needs of British industry, but demand was weak. In spite of the re-imposition of the 'corset' we would expect to have sufficient funds to support any investment demand which may take place this year."

Anthony Tuks, Chairman of Barclays Bank Limited.

The Directors of Barclays Bank Limited report the following Group results for the year ended 31st December 1976:

	1976	1975
Operating profit (notes 1, 2 and 3)	190,891	138,217
Add: Share of profit of associated companies	79,739	12,012
Deduct: Interest on loan capital	210,650	150,229
Deduct: Interest on loan capital	12,800	8,210
Profit before taxation and extraordinary items	197,880	142,019
Deduct: Taxation	165,986	73,965
Profit after taxation	31,894	68,154
Deduct: Profit attributable to the minority stockholders of subsidiaries	11,436	7,767
	20,458	60,387
Deduct: Extraordinary items (note 4)	792	964
Profit attributable to the members of Barclays Bank Limited	79,739	59,423
Dividends (note 5):		
Interim	9,605	5,394
Proposed final	10,934	9,465
Profit retained	59,777	41,364
Earnings per £1 Ordinary stock (note 6)	40.8p	31.1p

- NOTES:**
- The bases of accounting are as explained on pages 26 and 27 of the 1975 annual accounts except that a non-trading surplus of £39,703,000 (1975—deficit of £4,620,000) on realignment of exchange rates during the year has, after deducting taxation and interests of minority stockholders, been taken directly to reserves. (See note 8). Comparative figures for 1976 have been amended accordingly.
  - In 1975, in the light of doubtful debt experience, in addition to the charge for the year arrived at by reference to average experience over five years, a further provision of £30,000,000 was made against advances and shown as a deduction from operating profit for that year. No material further provision of this nature was necessary in 1976.
  - Operating profit includes £1,529,000 (1975—£1,351,000) in respect of franked investment income grossed up at the appropriate rate of corporation tax and is stated after providing for depreciation of £33,372,000 (1975—£25,621,000) on Bank premises, other properties and equipment, of which £3,494,000 (1975—£4,411,000) is in respect of the depreciation of freehold premises.
  - Profits and losses on realisation of investments other than trade investments are taken to profit and loss account in equal annual instalments over a period of five years commencing with the year in which they arise. Losses charged against operating profit amount to £7,227,000 (1975—£4,242,000) including a proportion of £2,288,000 losses (1975—£3,085,000 profits) realised during the year.
  - Contributions for 1976 to the main pension fund of the Group are at the same rate as in 1975.
  - The amount allocated to Trustees for the profit sharing scheme and charged against operating profit is £7,138,000 (1975—£5,077,000).
  - Extraordinary items include losses less profits on disposal of holdings or part holdings in trade investments, subsidiary companies and branches.
  - Interim dividends of 4.75p per £1 Ordinary stock and of 7p per £1 Staff stock were paid on 1st October 1976. These payments with the imputed tax credit amounted to the equivalent of 7.307p per cent gross on the Ordinary stock and 10.762p per cent gross on the Staff stock.
  - The Directors recommend a final dividend for the year ended 31st December 1976 of 8.1424p per £1 Ordinary stock which, together with the imputed tax credit at the current rate, will amount to the equivalent of 7.9114 p cent gross on that stock and a final dividend of 7p per £1 Staff stock, the equivalent of 10.762p per cent gross on that stock. The final dividend recommended for payment on the Ordinary stock is the maximum permissible within the terms of the Government's current provisions for restraint on dividends.
  - The proposed dividends, if approved, will be paid on 22nd April 1977 in respect of the stock registered in the books of the Company at the close of business on 11th March 1977 in the case of the Ordinary stock and 31st December 1976 in the case of Staff stock.
  - The total distributions on the Ordinary stock for the year of 9.9244p per £1 stock is equivalent to 15.3191 p cent gross on that stock. The equivalent gross total for 1975 was 12.8326 p cent.
  - Earnings per £1 Ordinary stock are based upon profit after taxation and after deducting profit attributable to the minority stockholders of subsidiaries, but before extraordinary items. Dividends on the Staff stock are also deducted.
  - The earnings amount to £20,346,000 (1975—£20,263,000) and are related to the weighted average of £20,781,109 Ordinary stock (1975—£193,535,263) in issue during the year.
  - Dividends are covered 4.0 times (1975—3.4 times) by profit, before extraordinary items.
  - Stockholders' funds (issued capital and reserves) have increased as follows:—
- |  |         |          |
|--|---------|----------|
|  | 1976    | 1975     |
| At beginning of year   | 772,566 | 719,396  |
| Issues of stock (including share premium)                                  | 1,579   | 18,421   |
| Surplus on revaluation of properties (note 9)                              | 56,833  | 862      |
| Non-trading exchange surplus (1975 deficit)                                | 21,394  | (1,038)  |
| Goodwill on acquisition of holdings in subsidiary and associated companies |         | (11,434) |
| Movement on investment suspense account                                    | 460     | 3,375    |
| Profit retained  | 59,777  | 41,364   |
| At end of year   | 912,564 | 772,566  |
- The properties of the Group in the United Kingdom have been revalued during the year by the Directors, with the advice of professionally qualified staff, and the resultant surplus of £52,397,000 together with £4,091,000 the Group's share of a surplus on property revaluation in an associated company, has been incorporated in the accounts.
  - In April 1976 Barclays Bank International Limited, a wholly-owned subsidiary, issued US\$50m capital notes and US\$25m capital bonds.

BY ORDER OF THE BOARD D. H. JOHNSON, SECRETARY



REG. OFFICE: 54 LONDON STREET, LONDON EC3P 3AH. Reg. No. 45858. S. 1026167. 24th February, 1977.

## Setback in sales, reports Alfa Romeo

By Paul Betts

ROME, Feb. 24. ALFA ROMEO, the car manufacturing subsidiary of the Italian state holding group IRI, reported today a drop of about 33,000 units last year compared to the previous year. Figures released by the company in Milan show that unit sales dropped from 237,000 in 1975 to 204,000 last year.

Although production increased from 189,700 units in 1975 to 203,200 last year, this is about 90,000 units below the 1976 target of 290,000 cars which Alfa Romeo chairman, Sir Gaetano Cortesi, had set at the company's annual general meeting last June.

The figures show that last year the company's northern plant, Alfa Nord, produced 105,200 units and sold 105,900 cars, while the southern plant, Alfa Sud, produced 98,000 and sold 88,900 units. Of Alfa Sud sales, 50,600 were for exports.

The company also reported that investments last year totalled £70m (about \$45m).

Since it was set up, Alfa Sud has consistently reported heavy losses, and according to its last balance sheet the company lost in 1975 £10.6m (about \$6.6m).

Major production at the Alfa Sud plant at Pomigliano D'Arco, near Naples, was expected to reach over 1,000 cars a day in 1974, but has in effect averaged around 400. The plant has been plagued with labour troubles, and in 1975 alone 1,429 unofficial strikes were reported.

Meanwhile, the Turin-based Fiat group has reported a 3.1 per cent increase in car sales last year compared to the previous year. According to provisional figures, the group sold 1,305,300 units last year, some 617,000 in export sales.

However, the first stage in the Fiat negotiations with the trade unions over a new collective factory agreement for Fiat workers ended yesterday in a major deadlock. The unions, who are demanding increases in fringe benefits and the development of a more dynamic management employment policy, have threatened to call a number of token strikes in the next few days. Negotiations are expected to resume later next month.

**Kr54m. loan for Uddeholm**

By William Dullforce

STOCKHOLM, Feb. 24. THE SWEDISH Government announced today that it was making a Kr54m. (\$7.5m.) regional development loan to Uddeholm, the hard-pressed steel and forestry group.

Uddeholm reported on Tuesday that it would pay no shareholders' dividends on the 1976 account after it had become apparent that last year's loss would be bigger than the Kr129m. anticipated in December.

The Government loan is intended to save the jobs of some 1,000 workers at the company's Storfors plant and to limit the reduction at the Degersfors steel works to 500 jobs over the next four years.

Uddeholm will get Kr33m. to help convert the Storfors works to the production of heavy, welded steel pipes for the petrochemical industry. Capacity will be 8,000 tonnes a year and the total cost of the conversion is expected to be about Kr50m.

**Esselte moves**

By Our Own Correspondent

STOCKHOLM, Feb. 24. ESSELTE, the Swedish office equipment, packaging and printing group, is strengthening its share structure in order to open the way for an introduction to foreign stock exchanges. Over the last three years Esselte has expanded its international business, selling office supplies to a dozen foreign companies, including the American Oxford, Pendaflex and the British Benson International Systems and Pembroke Packaging.

**Foreign management**

But the fact that Hyundai has been able to dispense with its top foreign management so early is a clue to how well they did their jobs as well as to how secure the five Chung brothers—owner and managers of all the group's companies—are feeling about Hyundai's future.

Hyundai is doing very well. Some critics in the banking world fear that the group's phenomenal growth in recent years may have taken place too quickly and that expansion into other areas might be delayed. But neither the chairman, Mr. Chung Ju Yung, nor the real force behind Hyundai's growth, his brother Mr. Chung In Yung, seem to agree.

Next month Hyundai International will break ground for the construction of the largest integrated machine manufacturing plant in Korea. It will cost over \$900m. and come on stream by the end of 1978. The World Bank is providing \$90-\$100m. of financing, and the remainder is nearly arranged.

The project will probably provide 10,000 jobs in the region of Hyundai International. Into the top league of Korea's exporting companies.

**Changwon complex**

The new manufacturing venture at the Changwon Machinery industrial complex near Pusan on the South Coast is small if set against the planned expenditure in the next five years of \$6.5bn. for South Korea's heavy and chemical industries.

But Hyundai International's venture is a test case for the Government's heavy industry-intensive new development programme, and as such there will be keen interest in how readily, and on what terms, foreign bankers finance the project.

Hyundai International becomes a major plant builder and exporter. Its success will look different from that of its sister companies. Hyundai Construction is the cornerstone of the Hyundai empire, created in 1959 and it is on the strength of the company's construction earnings inside Korea that much of the rest of the empire has been built. It is safe to say, moreover, that future group expansion will be chiefly in the strength of Hyundai Construction's 400 per cent increase in export sales in 1976. And Korea's first billion-dollar overseas construction contract, awarded to Hyundai Con-

**SELECTED EURODOLLAR BOND PRICES**

MID-DAY INDICATIONS

STRAIGHTS	Rate	Offer	Rate	Offer
Alcoa 3 1/2% 1985	102 1/2	102 1/2	102 1/2	102 1/2
Australia 3 1/2% 1981	102 1/2	102 1/2	102 1/2	102 1/2
Bank of Montreal 3 1/2% 1981	102 1/2	102 1/2	102 1/2	102 1/2
Canada 3 1/2% 1985	102 1/2	102 1/2	102 1/2	102 1/2
Credit National 3 1/2% 1986	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 1985	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 1986	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 1987	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 1988	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 1989	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 1990	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 1991	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 1992	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 1993	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 1994	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 1995	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 1996	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 1997	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 1998	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 1999	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2000	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2001	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2002	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2003	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2004	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2005	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2006	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2007	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2008	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2009	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2010	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2011	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2012	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2013	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2014	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2015	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2016	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2017	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2018	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2019	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2020	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2021	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2022	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2023	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2024	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2025	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2026	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2027	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2028	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2029	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2030	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2031	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2032	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2033	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2034	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2035	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2036	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2037	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2038	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2039	102 1/2	102 1/2	102 1/2	102 1/2
ECB 3 1/2% 2040	102 1/2	102 1/2	102 1/2	102 1/2

## Upsurge at MacMillan

By James Scott

ALTHOUGH ITS transportation division continued to lose money, MacMillan Bloedel made a strong profit recovery in 1976 after experiencing its first loss ever in 1975. Profit for the year was \$72.5m. or \$1.07 a share compared with a loss of \$18.5m. in 1975. Revenue was \$1,320m. compared with \$1,290m. The company's transportation division lost \$23m. last year before tax recoveries compared with a loss of \$46m. in 1975.

The losses in this division are expected to decline as existing charters expire and the chartered ships are returned to their owners a further improvement in overall sales and a profit is expected this year despite a slow first quarter.

Revenue for the quarter was the result of the recovery in weather conditions experienced in the United States this winter.

The company announced that it plans capital expenditures during the next five years totalling \$560m. Of the total \$46m. will be spent in British Columbia to expand its forestry

logging, lumber, plywood, pulp, paper, paperboard and packaging operations and to install more pollution abatement controls in addition to its British Columbia programme. The company will spend \$140m. for other converting operations elsewhere in Canada, in Britain and in the United States. The total spending will be financed by a combination of internal cash flow, external borrowings and a new \$35m. issue of preferred shares to be placed privately with institutions in Canada.

## Korean Entrepreneurs Handover at Hyundai

By Douglas Ramsey in Tokyo

STRUCTURE last December by Saudi Arabia, will keep the group working at capacity.

The construction company's success tends to concentrate attention away from other areas in the group. Although Hyundai Shipbuilding, for instance, claims that its order books are full up into late 1978, actual ship orders are in short supply, and most of the scheduling is for marine terminals and underwater structures subcontracted from Hyundai Construction.

The other newcomer to the group, Hyundai Motor, also suffers from overcapacity. But the company should still show a profit of around \$10m. for 1976 even before starting to export the prototype "Pony" passenger car.

Hyundai Motor first showed its prototype at the Turin Car Show in November 1974, and by March of last year it was on sale in Korea. By the year end, the "Pony" had become the biggest selling car on the home market, and as Mr. Turnbull puts it, "has been clearing up the market since autumn. In December, for instance, 'Ponys' accounted for about 70 per cent. of all passenger cars sold in Korea.

Those "other priorities" in fact, are heavy machinery and chemical industries, and the Hyundai group will be leading the way with its Changwon plant. But the policy leaves Hyundai Motor with capacity to build 66,000 "ponys" a year but only operations at under half of capacity in 1977, and no real chance to "do a Japan" until the 1980s. And since next year Hyundai Motor must start paying back the approximate \$65m. in foreign loans (42% from Britain) that went into building the new \$100m. plant, the company may not prove all that profitable in the short run.

"One tanker sold would cover all our 'Pony' exports this year," says Mr. Turnbull in drawing attention to how small the motor company operation really is.

Mr. Chung In Yung seems very aware of the fact that until 1980 Hyundai's supertanker yard will not get any new tanker orders.

Domestic success

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## Sabena Sharp

co-operation plan urged

By David Buchan

BRUSSELS, Feb. 24. THE BELGIAN Minister for Communications has reiterated his support for closer co-operation between the country's long-making flag carrier, Sabena, and other European airlines.

M. Jos Chabert, in a speech Parliament yesterday, did refer specifically to the controversial report a year ago by American management consultants, McKinsey, that Sabena's salvation lay in a merger with the Dutch KLM and Luxair's non-lata carrier, Luxa.

But his comments came a few weeks before the Belgian Government is due to decide whether to accept or reject McKinsey's conclusion.

M. Chabert hopes to have final comments on the plan from Sabena itself and the airlines unions within the next month. The Minister is known to favour a solution for Sabena along lines of the SAS arrangement Scandinavia.

The full 1976 results have not yet been announced for the airline. State-owned airline Sabena, provisional results show an improvement on the 1975 deficit (Bfrs. 2.4bn. or £38m.). Bfrs. 1.4bn. with revenue up per cent on Bfrs. 17.7bn. at costs up only 5.5 per cent. Bfrs. 19.2bn.

M. Chabert has said he hopes the airline can break even in 1979, a date that he has also termed as the last opportunity for Parliament to decide on Sabena's future. The airline charter comes up for renewal in 1979.

Final operating results for the year show an increase in carriage rates of 37.7 per cent., although much of the increase is put down to a rise in "non-revenue" traffic. Passenger traffic declined 5.4 per cent. overall.

of inflation might well be sectors recession on the part of investors' attitudes in the Euro-bond market was given by Michael von Brentano, manager of Deutsche Bank. Should inflationary fears become prevalent, it must be expected that investors would again seek shorter maturity paper, he said. "It is not clear whether a strong trend towards rising interest rates and thereby under-increased inflation of the supply of capital would be sufficient to overcome this tendency," he added. Mr. von Brentano said that the market would remain strong. He expected that corporate borrowing would make great use of the market in 1977 than in the past two years if the economic upswing continued.

## FINANCIAL TIMES CONFERENCE

THE FUTURE FOR EURO MARKETS CONFERENCE

FREE-FLOATING exchange rates have failed to curb inflation, to moderate interest rates, to harmonise international inflation rates and to retard rather than accelerating the balance of payments adjustment process, according to Dr. G. H. Coombs, director and consultant of the Bank for International Settlements.

Speaking on the second day of the Financial Times London conference on the future for the Euro-markets, Dr. Coombs said that since 1971 there had been a number of "ill-fated" experiments with free floating rates in each case proving so damaging that Governments and Central Banks were forced to intervene. The main contribution of the present system of managed floating rates, he said, was to provide a "sort of gyroscopic function in steering the world economy through some unusually stormy seas".

In a little over 30 years exchange market intervention by the Group of Ten Central Banks had amounted to some \$150bn. and official intervention under the floating rate system had far exceeded that under fixed rates, even including the troubled 1960s.

Dr. Coombs acknowledged that such Central Bank intervention had not always been successful. On several occasions, Central Banks confronted with a speculative attack on their currencies had been "trapped" into defending a currency rate level that quite soon proved untenable. Until corrective "mercenary

INTERNATIONAL FINANCIAL AND COMPANY NEWS

Sharp decline in Akzo losses to Fls.155m.

BY MICHAEL VAN OS

ZO, the Dutch-based chemical company, slashed its losses to Fls.155m. in 1976 from Fls.440m. the year before...

AMERICAN COMPANIES

Cris-Craft damages overturned by Supreme Court

BY JAY PALMER

THE U.S. Supreme Court in a key decision with considerable implications for Wall Street's investment banks, has overturned the largest-ever damages awarded under the American securities laws...

Results improve at Svenska Flakt

By John Walker

STOCKHOLM, Feb. 24. SVENSKA FLAKT, the Swedish industrial ventilation and pollution control group, states in the preliminary report for 1976 that the pre-tax profit was expected to be Kr.137.2m. compared with Kr.129.2m. for the previous year...

Earnings fall at Mannesmann

BY GUY HAWTIN

FRANKFURT, Feb. 24. MANNESMANN TODAY announced a decline in earnings over 1976 from DM2.85bn. to DM2.64bn. According to the report, there followed last year's steep drop in sales...

BA sees profit rise 57%

COMMERCIAL Bank of America has declared diluted net profits for the month to December 31, of \$A10.73m. (\$6.3m.) represents an increase of 57 per cent. against the same period in the previous year...

EUROBONDS

Mexican state agency to borrow DM100m.

BY TONY HAWKINS

A DM100m. Eurobond issue for the Mexican state agency, National Financiera with Dresdner Bank as lead manager is expected to be announced this week-end. At the same time, it is understood that the DM200m. issue planned for a corporate borrower, led by Deutsche Bank, has been postponed and may possibly come to the market during March...

Goodyear plant could cost \$180m.

GOODYEAR Tire and Rubber is to spend \$80m. to build a new radial tyre plant in Lawton, Oklahoma. Reports Stewart Fleming in New York. It said its investment in the plant could rise to \$150-\$180m. over the next two years, making the plant the largest and most costly in its history...

Chemical Bank faces indictment

CHEMICAL BANK was indicted by a Federal Grand Jury accused of failing to report more than 600 cash transactions worth more than \$5.5m. reports AP-DJ from New York. The bank was said to be in violation of a law that was written to combat tax evasion and narcotics deals...

Shipping merger approved

PARIS, Feb. 25. THE MERGER of two of France's largest shipping companies, the Compagnie Generale Maritime (CGM) and Compagnie des Messageries Maritimes (CM), has been approved by the French government...

Nippon Tel. terms fixed

By Pauline Clark

TERMS of the latest Nippon Telephone and Telephone Japanese Government guarantee, to-day announced on the U.S. domestic bond market were confirmed by lead manager, Dillon, Read and Co., yesterday as comprising a 7 1/2 per cent. coupon on the five year \$100m. tranche and an 8 1/2 per cent. coupon on the second \$50m. ten year tranche...

Pfaff earnings improve as turnover moves up

BY GUY HAWTIN

G. M. PFAFF, the West German machinery manufacturer, reported that 1976 had been marked by a distinct improvement in business. Group turnover rose by 25 per cent. from DM205m. to DM253m. (€130.6m.). As a result, there was an increase in sales and the success of cost savings measures, earnings showed a marked improvement, said the report. The growth was where turnover rose by 25 per cent. from DM205m. to DM253m., while sales in the domestic household equipment sector rose by 14.5 per cent. from DM173 to DM184m.

BANK OF AMERICA NATIONAL TRUST AND SAVINGS ASSOCIATION

World Value of the Dollar

Table below gives the latest available exchange rates for the U.S. dollar against currencies as on Wednesday, February 23. Exchange rates have been compiled from various sources. Rates listed are middle rates between buying and selling rates as quoted between banks. Where a multiple exchange rate system operation (m), the rate quoted is the central rate unless otherwise indicated. Rates are quoted in foreign currency units per one U.S. dollar except for U.K. sterling (and those currencies at par with sterling) which is quoted in dollars per sterling unit. These rates are asterisked. All rates quoted are for indication purposes only and are not based on, and are not intended to be used as a basis for, particular transactions. By quoting the following exchange rates, Bank of America NT & SA does not undertake to trade in all listed foreign currencies and does not assume any responsibility for any errors in the table below.

Table with columns: Currency, Value of DLR, Country, Currency, Value of DLR, Country, Currency, Value of DLR. Lists exchange rates for various countries like Australia, Canada, Europe, etc.

Favourable report on AT and T

IN A FINDING which may have an important bearing on the U.S. Government's anti-trust case against American Telephone and Telegraph, the Federal Communications Commission has concluded that the giant utility company's long-distance telephone rates are generally reasonable, reports Stewart Fleming from New York. The Commission's action belongs to the Commission's investigation of the company's long-distance telephone lines which began in 1971. While the trend in Government circles has been to attack the telephone company which has a virtual monopoly of the U.S. long-distance market, the FCC, in its recent findings, has been more accommodating. In a statement on its findings...

Union Bank plans to raise capital

ZURICH, Feb. 24. SHARE CAPITAL of Union Bank of Switzerland, Zurich, is to be increased by Sw.Fr.100m. to Sw.Fr.1.05bn. subject to approval from the March 31 annual general meeting and the Swiss issues commission. This is in addition to the additional long-term resources for financing "at favourable terms" the growing dollar engagements arising from international loan and capital-market operations, as well as to strengthen capital funds. Within the new capital augmentation last year UBS had increased capital stock from Sw.Fr.720m. to the present level of Sw.Fr.950m. - a first tranche of 100,000 bearer shares of Sw.Fr.500m. nominal value will be issued at par subscription rights being waived, in connection with the placement via Luxembourg of a two-year convertible Eurobond loan of \$125m.-130m.

Boeing expects sales to rise

Boeing said that 1977 sales should be somewhat above last year's \$3.92bn. based on current programme and schedules, reports Reuters from Seattle. Boeing attributed earlier improved results in 1976 partly to higher than anticipated orders for standard body jet transports and lower interest and debt expense. Boeing said it expects to double its aircraft production compared with 1976 last year and 171 in 1975.

Advertisement for SNCF (Societe Nationale des Chemins de Fer Francais) featuring the text 'THE REPUBLIC OF FRANCE' and '50,000,000 United States Dollars Floating Rate Notes due 1985 to 1997'. Includes a list of participating banks and financial institutions.

WALL STREET + OVERSEAS MARKETS FOREIGN EXCHANGES \$ improves

Broadly lower on late selling

BY OUR WALL STREET CORRESPONDENT

BROADLY LOWER levels developed on Wall Street today, following late selling on persistent worries over the business outlook.

The Dow Jones Industrial Average further declined 5.55 to 3411.00, also reported lower first quarter earnings.

Analysts have been citing for several sessions a spreading concern about inflation, while investors fear that the U.S. Congress will step up the Carter Administration's economic stimulation plan to make it highly inflationary.

The Stock Market decline also reflected disappointment that U.S. Thursday's Active Stocks

Table with columns for Stock, Feb 24, Feb 23, Feb 22, Feb 21, Feb 20, 1976/77, and 1976/77. Includes sub-sections for NEW YORK - DOW JONES and STANDARDS AND POORS.

Sales gained by 2.8 per cent last week.

Allied Chemical shed \$1 to \$44 1/8 - it expects adverse first quarter earnings.

Imperial Oil \$1 at \$22 1/2. Husky Oil \$1 at \$22 and Occident \$1 at \$21.

Some Oils declined. Phillips Petroleum was down \$1 to \$35 1/2.

Canada mixed Canadian stock markets were mixed in moderate trading yesterday.

Table with columns for Stock, Feb 24, Feb 23, Feb 22, Feb 21, Feb 20, 1976/77, and 1976/77. Includes sub-sections for MONTREAL, TORONTO, JOHANNESBURG, and S.Y.S.E. ALL COMMON.

NEW YORK, Feb. 24

MILAN - Generally lower in moderate trading.

PARIS - Narrowly mixed in generally quiet dealings.

HONG KONG - Market edged further on lack of support and some overseas and margin selling.

TOKYO - Slightly higher, led by Blue Chips, after an initial rally was curbed by profit-taking.

Table with columns for Stock, Feb 24, Feb 23, Feb 22, Feb 21, Feb 20, 1976/77, and 1976/77. Includes sub-sections for AUSTRALIA, BRUSSELS/LUXEMBOURG, TOKYO, and AMSTERDAM.

FOREIGN EXCHANGES \$ improves

The U.S. dollar gained ground in the foreign exchange market yesterday at the expense of the Swiss franc which tended to be very weak.

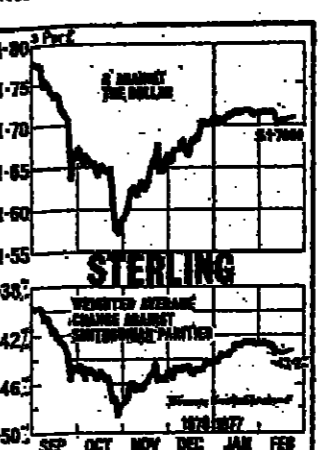
The U.S. unit's trade-weighted average depreciation since the Washington Currency Agreement of December 1971, calculated by the Morgan Guaranty of New York, narrowed to 0.61 per cent.

STERLING - The pound finished at Sw.Fr.2.4690 against the dollar, compared with Sw.Fr.2.5325 previously.

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York. The kruggerand's premium over its gold content widened to 2.94 per cent from 2.77 per cent for domestic delivery, and 3.06 per cent from 2.77 per cent in the international market.



SPECIAL DRAWING RIGHTS RATES

Table with columns for Country, Feb 24, Feb 23, Feb 22, Feb 21, Feb 20, 1976/77, and 1976/77.

GOLD MARKET

Table with columns for Gold, Feb 24, Feb 23, Feb 22, Feb 21, Feb 20, 1976/77, and 1976/77.

Table with columns for Gold, Feb 24, Feb 23, Feb 22, Feb 21, Feb 20, 1976/77, and 1976/77.

Table with columns for Gold, Feb 24, Feb 23, Feb 22, Feb 21, Feb 20, 1976/77, and 1976/77.

Table with columns for Gold, Feb 24, Feb 23, Feb 22, Feb 21, Feb 20, 1976/77, and 1976/77.

Table with columns for Gold, Feb 24, Feb 23, Feb 22, Feb 21, Feb 20, 1976/77, and 1976/77.

EXCHANGE CROSS-RATES

Table with columns for City, Feb 24, Feb 23, Feb 22, Feb 21, Feb 20, 1976/77, and 1976/77.

EURO-CURRENCY INTEREST RATES

Table with columns for City, Feb 24, Feb 23, Feb 22, Feb 21, Feb 20, 1976/77, and 1976/77.

FORWARD RATES

Table with columns for City, Feb 24, Feb 23, Feb 22, Feb 21, Feb 20, 1976/77, and 1976/77.

OVERSEAS SHARE INFORMATION

Large table with columns for Stock, Feb 24, Feb 23, Feb 22, Feb 21, Feb 20, 1976/77, and 1976/77. Includes sub-sections for NEW YORK, MONTREAL, TORONTO, JOHANNESBURG, S.Y.S.E. ALL COMMON, AUSTRALIA, BRUSSELS/LUXEMBOURG, TOKYO, AMSTERDAM, COPENHAGEN, and STOCKHOLM.

Large table with columns for Stock, Feb 24, Feb 23, Feb 22, Feb 21, Feb 20, 1976/77, and 1976/77. Includes sub-sections for BRUSSELS/LUXEMBOURG, TOKYO, AMSTERDAM, COPENHAGEN, and STOCKHOLM.



# FINANCIAL TIMES SURVEY

Friday February 25 1977

## Curacao, Aruba and Bonaire

### Colony of little change

**RICHES CAN** come true and journalistic one is the talkative taxi driver who provides sporters visiting strange countries with a summary of what the man in the street feels about what is going on.

The man in the street in Curacao, said the taxi driver, is not happy with what was going on. Everything was a mess, the politicians were busy interested in lining their pockets with money, young people were too lazy to work, street crime was increasing at an enormous rate and the entire society, he wouldn't be at all surprised, was poised to embrace communism at the first opportunity. The guardianship free enterprise, he implied, was left largely to himself—a job which he adroitly demonstrated by converting the fare the other end into U.S. dollars at a rate outrageously advantageous to the taxi trade. Fortunately, splenetic taxi drivers are not the only yardstick of a country's condition by more conventional measurements the ABC islands (they conveniently abbreviate themselves) are not doing so badly at all.

Aruba, Bonaire and Curacao are the largest of the six islands that make up the Netherlands Antilles. They lie close to the western end of the Venezuelan coastline, some 500 miles to the southwest of the other three island groups.

Discovered in 1499 by Amerigo Vespucci on one of his first Caribbean package tours, the islands were briefly occupied by the Spanish and English before being restored permanently to the Dutch in 1816. In 1954, the six islands, as the Netherlands Antilles became an integral part of the Kingdom of the Netherlands, whose last colony they now effectively are.

Economically, the islands have been more fortunate than many of their neighbours. Considerable Dutch development aid, associate membership of the EEC, well-established oil refineries and terminals, a successful tourism industry (especially on Aruba), together with offshore financial business and a thriving harbour on Curacao, have pushed up wages and the standard of living on the islands. Today, according to Prime Minister Juan Evertz, the Netherlands Antilles rank second only to Puerto Rico in per capita income in the Caribbean.

Consolidating or improving this position is, however, a difficult task. The last Central Bank report (for the third quarter of 1976) noted gloomily that economic activity had at best stagnated in that period and that unemployment had increased—there are no official figures but the jobless rate is now estimated at 20 per cent on Curacao.

The balance of payments, the bank reported, again showed a surplus of more than seasonal size, resulting in a NAFIs.85m. (£27.5m.) increase in international reserves in the year ending September, 1976. Public expenditure, though continuing to expand at a very high rate, said the report, gave no net impulse to overall demand covered as it was by temporary high tax receipts.

As long as it is not recognised that wages and social security have been growing at a too fast rate, and continue to do so, profits and export earnings

Curacao, Aruba and Bonaire—the three largest of the Netherlands Antilles Islands—still have the benefits of colonial attachment to a European State. Although they are moving towards economic self-sufficiency, desire for political independence appears muted.

This report was written by  
**JOHN McCAUGHEY**

ings will get more affected, resulting in layoffs that may compensate and eventually outgrow the generation of new jobs from public sector projects," the report continues. "The public sector will run into increasing deficits, the balance of payments surplus will disappear and only large unemployment requiring drastic measures, will remain."

### Revision

The report goes on to call for the introduction of a wage freeze and the revision of the dismissal law on the islands. This law has been bitterly criticised by businessmen as being so over-protective of the workforce as to decrease productivity, increase absenteeism and stifle investment.

Like all small developing countries in the Caribbean, the Netherlands Antilles is extremely anxious to diversify its economic base. For many years, the economy of the country (and especially of the ABC islands) has been dominated by the oil refineries (established in Curacao in 1915 and Aruba in 1929) and, more recently, by the transhipment terminals, including one on Bonaire, which have been established.

The refineries and terminals are there because of the islands' proximity to Venezuela, the deep natural harbours and the nearby network of shipping routes. The refineries have always been essentially an ex-

ension of the Venezuelan oil industry and it is an arrangement which continues to satisfy both countries. Oil refining brought a high degree of employment and prosperity to the ABC islands, especially during World War II, when the refineries were of great strategic importance, and the boom continued for a decade thereafter. In the mid-1950s, a combination of adverse factors in the oil refining sector began to cut employment and (aggravated by increased mechanisation) the trend has continued. Diversifying the economy was a logical response and the first phase of a Multinational Development Plan went into effect from 1961-66.

The diversification programme—with the exception of tourism—cannot really be said to have worked very well. High labour costs, a small local market, the lack of natural resources and the much-criticised labour laws have combined to make the diversification goals difficult to attain. Always very vulnerable to external factors, the Netherlands Antilles economy was severely hit by the islands' proximity to Venezuela, oil crisis in 1973 as well as by the deep natural harbours and the rapid inflation of 1974-75 in the nearby network of shipping routes. The refineries have always been essentially an ex-

port for further development efforts. The political framework within which such development will take place provides some encouraging room for speculation. Politics in the Netherlands Antilles are a tortuous network of arcane personality conflicts and parochial jealousies, un-complicated by any but the most hair-splitting ideological differences between parties.

Except for some matters of general importance (such as immigration, justice and police or postal and telecommunications), each island territory—that is ABC and the Windward Islands—has its own island council with local legislative powers. The central government, however, is based in Curacao and it has the real power. There are 22 members: 12 from Curacao, eight from Aruba, one from Bonaire and one from the Windward Islands.

The most contentious political issue at the moment is a re-emergence of a long-simmering dispute over the desire by Aruba to go independent. On March 25, a referendum is due to be held on that island to solicit the views of the inhabitants on the proposal.

Nevertheless, as an IMF study pointed out last year, an oil refining and tourism economy is at least more diversified than an economy based simply on the former industry. In addition, Dutch and EEC aid has considerably improved the industrial and social infrastructure on the islands, leaving the economy much better prepared

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Central Government until Prime Minister Juan Evertz's NVP (National People's Party) managed to get a working majority without its assistance.

Since MEP is organising the independence referendum on Aruba, other parties there are undecided on whether or not to boycott it. Opponents of Mr. Croes point out that the form in which the referendum question is couched will largely dictate the reply.

For a number of reasons, there is no doubt that the independence issue can command considerable support on Aruba. The reasons are partly economic and partly racial. Aruba, with a smaller population but more strongly based economy (thanks to tourism) than Curacao, feels dominated by the larger island and believes that it is not getting its fair share of central government revenues.

The Aruban population is also of much more Indian and white extraction than that of Curacao, which was once a centre for the slave trade, and feelings of racial superiority can be easily detected in a number of the islanders.

### Bluff

What is going on essentially is a complicated bluff. Intelligent Arubans realise that the MEP demands for total independence are a wild overstatement of a political programme and that the party has barely given a thought to the economic consequences of independence. Most Arubans have no desire to declare UDI, to cut themselves off from Dutch aid or indeed to do anything that might damage the tourism industry.

The independence issue is being pushed by Mr. Bettico Croes, a passionate Aruban politician and leader of the MEP (Popular Electoral Movement) party. Still in control of the Aruban island government, although fractured by internal disputes, MEP was a ruling partner in the Curacao-based

### BASIC STATISTICS

Total Area	383 sq. miles
Population	239,500
Trade with U.K. (1975)	
Imports	£12.0m.
Exports	£31.2m.
Trade with U.K. (1976 to end November)	
Imports	£14.0m.
Exports	£47.5m.
Currency	Antillean guilder £1=NA Fls.3.07

much in the islands. The principal agent for change in the Netherlands Antilles would be a movement in Holland to get rid of the country's last colony and there is no sign of such a movement emerging there. Antillean Prime Minister Evertz is in no hurry either. He says that he might discuss — no more — the issue of independence after 1980.

A mixed Antillean-Dutch commission and another team led by a Dutch professor are currently studying the independence issue, prompted to some degree by a Dutch Government desire to make a more successful exit from the Netherlands Antilles than was made from Surinam. Venezuela (the other country with an interest in the matter) has excellent relations with the Antilles, and the refinery link very useful and is quite content to let the islands plot their own course at their own speed.

In a taxi en route to the airport to leave Curacao, the driver listens carefully to the opinions expressed by his colleague a week earlier on the state of the nation. He explodes into great gales of laughter. "He lie you! He lie you!" the driver chuckles between sizzles. "Must have been an Aruban." He adds thoughtfully.

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# Successful growth of offshore business

**BUSINESSMEN** IN the offshore banking and finance world in Curaçao, where almost all such activity in the ABC islands is conducted, are very discreet—so discreet, in fact, that they make the Bahamians seem like blabbermouths.

Unlike the case in the Bahamas, the Cayman Islands or other Caribbean offshore centres, their discretion is not founded on the fear of U.S. Internal Revenue Service agents conducting purges against American citizens evading their income-tax. The Netherlands Antilles are not a tax haven in the sense that (with their zero tax base) those other islands are, and very few attempts are thought to be made by Americans to use the country for tax evasion purposes.

The Antilleans' discretion is, however, American in origin. The U.S. and the Netherlands Antilles (NA) have a tax treaty which is vital to the smaller countries, appeal as an offshore centre and, although they will only reluctantly admit it, Antilleans offshore financial businessmen are in a constant state of anxiety that any discussion of this treaty outside their own cloistered professional circles could prompt a move in the U.S. Congress to end or at least

remove some of its more favourable features.

The U.S. and the Netherlands concluded a tax treaty in 1948 which was extended, with minor modifications, to the Netherlands Antilles in 1955.

The immediate effect of this was a boom in investment companies being formed in the NA by people wanting to invest in U.S. stocks and bonds. NA corporate tax of 30 per cent. was reduced to 3 per cent. for investment companies, and the U.S., under the treaty, reduced its withholding tax on dividends to 15 per cent. (or 5 per cent. on dividends paid to parent companies) and to zero on interest. The result was that combined U.S./NA tax on interest or dividends paid to a NA investment company was substantially lower than the normal U.S. 30 per cent. tax rate.

### Boomed

Business boomed in the 1960s, particularly in investment in the U.S. stock exchange through offshore mutual funds—many of the latter company incorporated in the NA. Two factors were instrumental in ending the mutual funds bonanza: the Bernie Cornfeld / Investors Overseas Service debacle and a protocol to the NA/U.S. tax treaty initiated by the U.S. in 1963 which brought the U.S. withholding tax back to 30 per cent. for investment companies which benefited from the 3 per cent. NA corporate tax rate.

Since then NA tax rates on investment companies have been increased to 15 per cent. on U.S. dividends and 30 per cent. on interest, which the U.S. has accepted as high enough to allow the reduced U.S. treaty withholding tax rates to apply. Two tax experts, Marianne Burge and Peter Weiss of Price Waterhouse and Co. in New York, drew a moral from all this recently. Tax treaties of the type between the U.S. and the Netherlands Antilles, they said, "are an acceptable and legitimate vehicle for achieving certain tax and economic objectives by taxpayers and governments, but things which are too good to be true will not remain true for long."

The 1963 amendment to the U.S./NA tax treaty did not remove the provision of the treaty which made it attractive for U.S. corporations to use the Netherlands Antilles to float Eurodollar bond issues or engage in other foreign financing, and this continues to be an important part of the total offshore business in the NA.

Foreign investment in U.S. real estate, however, is fast becoming one of the most active aspects of the Netherlands Antilles' offshore business. Many non-Americans, either for political reasons related to their own domicile or because they are seeking a solid hedge against inflation, are anxious to make this type of investment.

The advantage that an NA-based corporation owning U.S. real estate has over other foreign corporations doing the same things lies in the fact that (as a result of the U.S./NA tax treaty) the Netherlands Antilles corporation can elect every year to be taxed in the U.S. on the basis of being "engaged in business" there, even though the corporation could if it wished avoid such a designation by the tax authorities.

The reason that many elect to be termed "engaged in business" is because of the annual nature of the decision. Any foreign corporation owning U.S. property and receiving rents which elects to be taxed on this basis only has to pay tax on the net rental receipts, rather than a flat 30 per cent. of the gross rental income. On the net basis, considerable deductions are permitted against U.S. tax, which means usually that no tax is paid on the rental income.

The catch for a non-NA corporation is that, having once elected to be taxed on this net basis, it cannot change its mind and is liable to large U.S. capital gains tax when the property is sold. The decision to be taxed on a net basis saves the foreign corporation a lot of tax during the rental life of the property but lands it with a large U.S. tax liability when the property is disposed of at a profit.

The NA corporation simply elects to be taxed at a net basis during the years when the property is rented, deducts sufficient expenses to avoid any tax on the rental income, but in the year in which it sells the property decides to not be "engaged in U.S. business." By so deciding, it lands itself with a U.S. tax bill for 30 per cent. of the rental income that year, but that is completely outweighed by the fact that the designation "not engaged in U.S. business" means that it pays no U.S. capital gains tax on the profit from the sale of the property.

Equally, there is no NA tax on the corporation's income from U.S. real estate. Interest paid by an NA corporation on money it has borrowed from a foreign lender to finance or part-finance the U.S. real estate purchase is not subject to U.S. withholding tax or to any NA income or profit tax.

With such advantages, it is not surprising that the formation of companies to buy U.S. real estate is generating considerable new business at the moment in the Netherlands Antilles.

The exact amount of international capital flow routed through the country by these companies and others in the offshore financial world is not known, and even the Central Bank will not venture a rough estimate. Under the National Ordinance for Supervision of

Banking and Credit Institutions (1972) offshore financial companies are legally exempt from the Central Bank's supervision. Offshore companies are only obliged to report incorporation and to obtain approval for operation.

Figures for what the offshore companies pay in taxes to the Netherlands Antilles Government are also difficult to come by. In 1974 NA Fls.35 (£11.5m.) and the best estimate for the last year suggest a figure of some NA Fls.50m. (£19.4m.). The companies are very important to the country in providing employment and in the inflow of foreign currency they provide to pay local costs a taxes.

Company registrations in the Antilles were approximately 7,000 last year—the highest ever—and some 400 people are estimated to be employed in the sector.

The continuing prosperity of any offshore finance centre depends on a number of factors, of which a stable political environment is perhaps the most important. The Netherlands Antilles have that as well as infrastructure of lawyers, accountants and other personnel which is superior to that of any other offshore financial centre. Only some changes in the country's treaty with the U.S. could the offshore business and the estimate. Under the National Ordinance for Supervision of

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# Oil refineries hard hit

IT WOULD be ironic indeed if, more than 60 years after Shell established its first refinery on Curaçao to process Venezuelan crude, the Netherlands Antilles (NA) were at last to find some oil of their own to refine.

Ironic or not, the possibility exists. In March, drilling for oil is scheduled to begin off the Windward Islands of Saba, and a few months later seismic exploration should begin off Aruba and Curaçao.

Searching for oil is still a pot-luck business, and opinions of the likelihood of it being found off the islands vary. Shell, who with the NA Government, might have been expected to join in the search, turned down a Government offer of participation. Instead, the searches are being made by the Government, in conjunction with two consortia—one (off Saba) led by Weeks Natural Resources and the other by Getty Oil Company.

The Government's share of any oil found will be refined in the NA, although the consortium members are under no obligation to use the same refineries. An oil find in the NA would be a boon to the Government in more ways than one.

The profitability of the refineries on Aruba and Curaçao (especially the latter) has been markedly declining. Shell, which once employed more than 10,000 people on Curaçao, now employs some 2,800 and is said to have 600 more staff than efficiency demands. Lago on Aruba, which once provided work for some 9,000 people, now employs 800 and is expected to lay off some workers later this year.

The automation of the companies facilities that started in the late 1950s and the growth in crude trans-shipment are easily identifiable reasons for this decline, but there are other causes.

On Curaçao, a senior Shell executive pointed to U.S. Federal Energy Agency (FEA) rules, which give a sharp competitive advantage to the Hess refinery on the U.S. Virgin Islands (it is treated as being on the mainland U.S.), to explain why the Curaçao refinery's share of its traditional U.S. market has dropped to 15 per cent. of what it used to be.

Capacity at Shell's refinery on Curaçao is now down to 360,000 barrels per day, with utilisation varying between 250,000 b/d and 300,000 b/d. The refinery previously had a much larger capacity but has scrapped a sizeable proportion of its intake facilities. It does, however, produce a very wide range of products and last December completed a new thermo-cracking unit—the rounding off of a building programme begun nearly 20 years

earlier. During that period a lot of the refinery's processing plant and ancillary systems were renewed and a highly-automated oil movement system installed.

Nonetheless, the refinery, executives say, has been making a loss for the last two years. It has had some success at finding new markets in the Caribbean, South America and, to a much lesser extent, Europe to fill the gap left by the near-closure of its traditional U.S. market.

Glumness, though, seems to be the prevailing mood at the refinery, which dominates one side of Willemstad Harbour, and the glumness is not eased even every year—loss or not—a Shell cheque for "the company's agreed minimum tax of NA Fls.25m. (\$9.1m.) goes off to the Curaçao island Government.

On Aruba, things are slightly better at the Lago refinery. Unlike Shell in Curaçao, which has no contractual arrangements with Shell in the U.S., Lago (owned by Exxon) simply refines its crude at the speed dictated by Exxon in the U.S. BOPEC Capacity at Lago is 440,000 b/d and the U.S. is its main market. Last year the company says it found a strengthening of demand from the U.S., and the exceptionally cold winter there at the moment has boosted demand further.

Despite this, Lago also finds that it has been making a loss for the past two years. It pays a minimum tax to island Government NA Fls.33m. (£10.7m.) a year but recoups some of this by credits set against profits years.

Unlike Shell in Curaçao, which now only processes about 60 per cent. Venezuelan crude with the rest coming from Middle East and Africa, Lago in Aruba relies principally on Venezuelan supplies. Lago conducts transshipment of crude for Exxon U.S.A. company's transshipment capacity is approximately 300,000 b/d.

Transshipment is an Aruba industry that has been expanding rapidly at the time as the refineries have been trimming back capacity cutting their workforces. The newest transshipment term is on Bonaire, where Bonaire Petroleum Corporation (BOPEC) facility became operational in September.

BOPEC is a joint venture between Northville Industries of New York and Paktank of Rotterdam.

The commercial thing behind the transshipment terminals is simple. Curaçao port facilities for delivery of Middle East and African crude

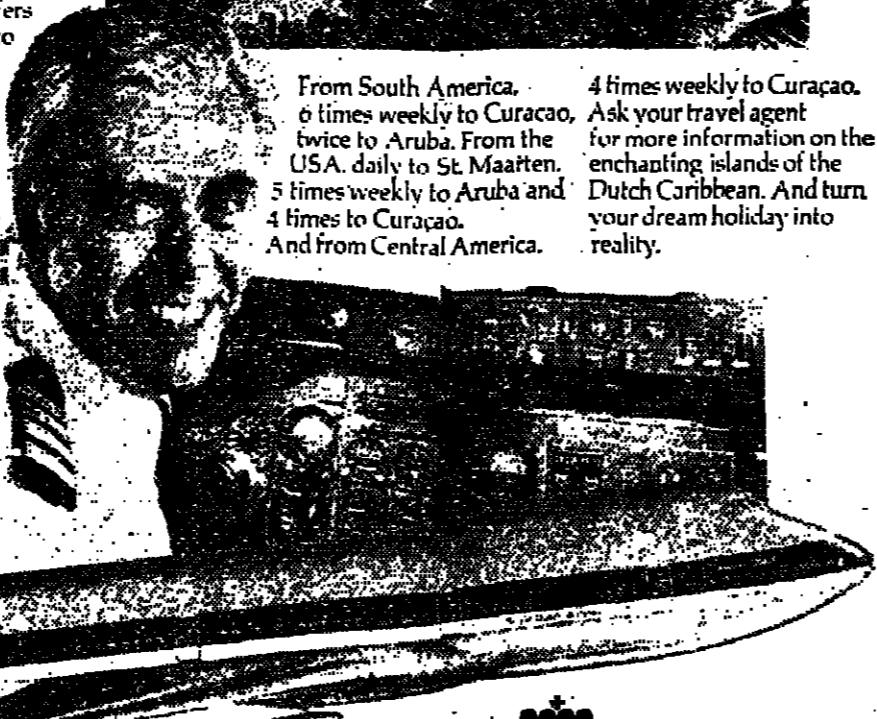
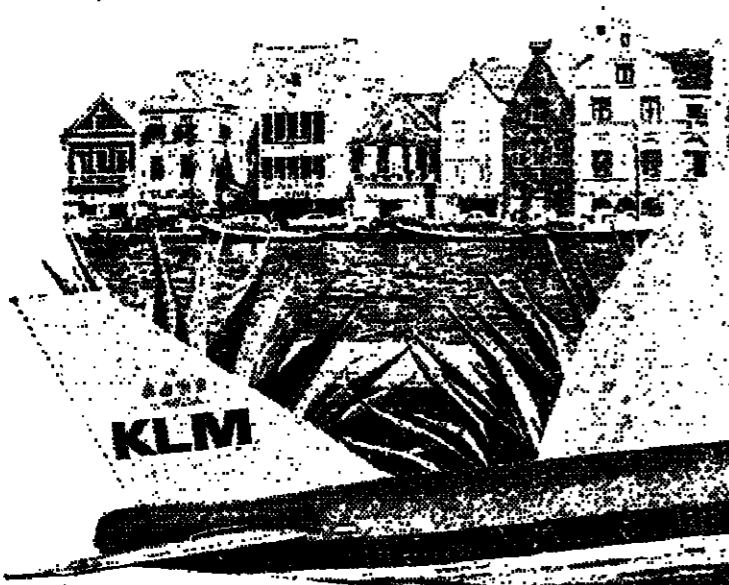
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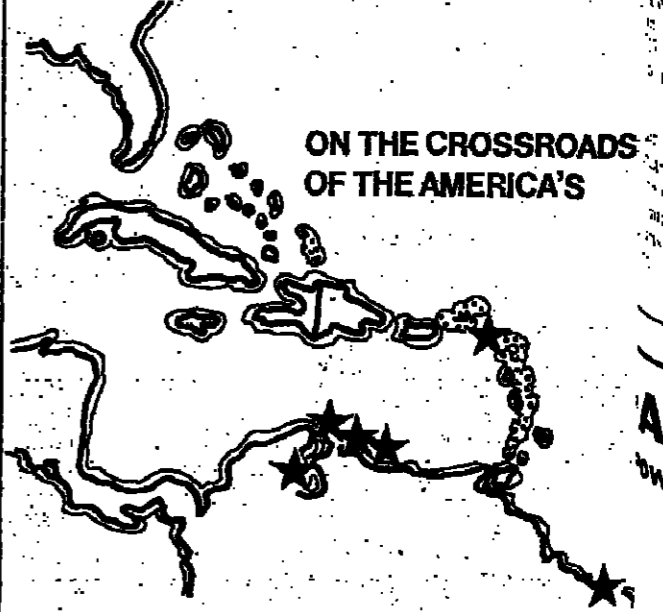
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# CURACAO, ARUBA AND BONAIRE III

## Container competition threatens harbour

ISLAND of Curacao—as its plants readily acknowledge—just a great rock sticking out of the sea, arid and barren with one exception, hardly a natural resource to call its.

The exception is Willem Harbour, one of the finest in the Western Hemisphere and an economic backbone of the island. It is the seventh busiest port in the world, some 10,000 ships a year use its facilities and more than 100,000 tons of cargo are handled here.

Prices charged by the company are currently about 10 per cent lower than those in the U.S. but higher than in Europe or in many South East Asia yards. Some shipbuilding yards in Europe and Japan have also provided competition by turning to ship-repair work in the current ship-building recession.

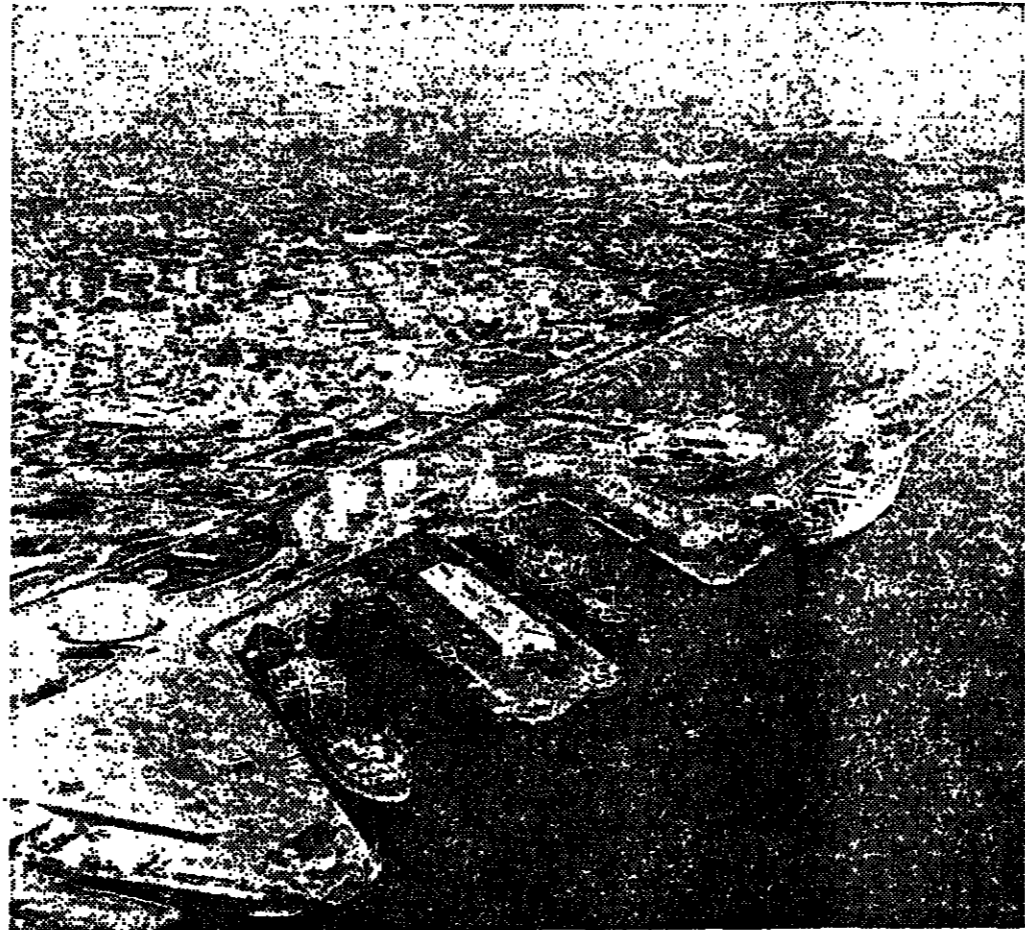
Although expansion has slowed down at the Curacao Drydock Company, some facilities were added to the yard's network of two graving docks, a floating dock and extensive repair wharves and repair shops.

A new 1,500 feet quay, owned by the island government, with a 40 feet draft and access to the company's shops was put into service and two 60-ton cranes will be installed there this year.

Another quay, adjacent to the 28,000 dwt Beatrix dock (all the companies facilities are named after members of the Dutch Royal Family), is being rehabilitated and lengthened and the company's marketing effort was strengthened with the opening of its own New York office and the appointment of an agent in Uruguay, bringing the strength of that network worldwide to 21.

Like the drydock company Willemstad Harbour generally is having to fight hard at the moment to consolidate its position as a leader in its field. The harbour's development has always been along the lines of conventional cargo ports and the abrupt growth in containerisation in the shipping industry in recent years has not been matched with a corresponding ability by the harbour to handle this type of traffic.

Harbour authorities and the central and island Governments are alert to the deficiency and, as usually happens in the ABC islands, have turned to the Netherlands for help. The harbour's 1,500 feet of jetty with depths alongside of 37 feet are enough for the largest container ships but the harbour needs two container derricks which will cost an estimated £9m., with another £3m. for the planned additional civil engineering work on the



An aerial view of Aruba's harbour.

Without a container terminal, the Arubans feel, Carol will remove the island from their list of destinations and much of the 40,000 tons of cargo that the island imports annually from Europe, as well as a great proportion of imports from the U.S., will go to other islands with container facilities.

Work is supposed to start on the project this year, with the Netherlands financing the civil engineering side, but Harbourmaster Captain Jan Oenes complains that the Dutch are dragging their feet in approving the scheme and as a result his harbour is losing ground to other Caribbean ports, like Jamaica, which are better equipped to handle containers.

A container terminal is obviously vital to the harbour's development and Curacao, with such a facility, believes that it could attract a very large amount of business in transshipments to Venezuela, whose coast is just 40 miles away and whose ports are extremely congested.

Aruba is also anxious to have a container terminal at its port of Oranjestad, the island's capital, and a team of Dutch container port experts came to the island last month to make a feasibility study.

The Arubans' eagerness for a container terminal was increased last year when a group of British, Dutch, French and German shipping lines started Caribbean Overseas Lines (Carol), a joint fully containerised weekly service to ten Caribbean and Central American destinations, including Aruba.

The Curaçao Island Government has recently announced its intention to take over ownership of a portion of water around the COT installation at Bullen Bay in Curacao. The island Government then plans to impose a levy for "use" of this water on COT and users of COT installations.

Shell has objected strenuously to the proposed levy but offered the island Government NA Fls.6m. (£2m.) without prejudice "in recognition," as a company statement tactfully put it, "of agreement reached about the interpretation of certain items about which there might be a difference of opinion."

The Curaçao Government turned down this offer and is due to come to a decision about the matter at the end of this month. The implications for COT, the other oil terminals and the credibility of Netherlands Antilles tax holidays are considerable and the island Government's next move is being awaited with interest and some trepidation.

Perhaps, though, the most serious threat to the terminals could come from within the ABC islands themselves. The \$100m. Shell-owned Curacao Oil Terminal, which began operations in June, 1974, and can handle some 1m. barrels per day, was given a 10-year tax holiday by the Netherlands Antilles central Government when it began operations.

Other islands in the Caribbean—like Jamaica and Puerto Rico—have similar geographical advantages and are energetically chasing a larger slice of the market in a bid to upset the traditional superiority of ports like Curacao. Few of them so far can rival the total services that the latter has to offer shipping but Harbourmaster Jan Oenes and his colleagues will have to work hard to keep the Queen Emma bridge swinging open and closed so busily.

The Arubans are eagerly awaiting the result of the latest study because an earlier report by a Dutch expert described the plan as "a white elephant" and too ambitious for an island of 60,000 people. The current plan envisages some £7m. expenditure on a new pier with a container crane on rails to handle the cargo. An earlier EEC plan to finance the project has also fallen through.

The immediate issue of facilities to deal with containerisation and the broader questions of developing the ports and harbours are vital to the economic development of the ABC islands, where everything from heavy machinery to the tourist's steak dinner is imported. The harbours, especially in Curacao, have been the islands' greatest natural asset for more than four centuries but

efineries

CONTINUED FROM PREVIOUS PAGE

coast of the U.S. \$880,000. One jetty at the terminal can handle two VLCCs of up to 500,000 dwt each, and a secondary jetty can deal with tankers from 20,000 dwt to 200,000 dwt. Offloading facilities move crude at the rate of 450,000 barrels per day and storage tanks can hold up to 8.3m. barrels.

Potential oil spills pose hazards for Bonaire's tourism but the island Government has insisted upon a number of ecological safeguards and is clearly keeping its fingers crossed that nothing will go wrong, while at the same time computing the economic advantages of BOPEC to the island.

As the heavy dependence of the U.S. on crude imports continues to grow, the ABC islands' transshipment terminals are thriving. However, the approval by President Ford just before he left office of plans for two deepwater ports in the Gulf of Mexico could be thought to pose a threat to their continued viability. Mr. Ford's approval plans to expand this covered two projects—Seadock

of the Texas coast and LOOP off the Louisiana coast, both in the Gulf of Mexico. The ports would be the first in the U.S. that could handle supertankers.

Executives at the Antillean terminals point out, however, that they have at least a five-year lead on the two ports, even if the latter get final approval quickly. They also point to environmental objections in the U.S., the cost of the facilities (an estimated \$650m. for Seadock, and \$350m. for the first phase of LOOP), costs which must be reflected in rates charged, and the siting of the proposed Gulf ports in areas which are subject to rough weather and hurricanes.

Perhaps, though, the most serious threat to the terminals could come from within the ABC islands themselves. The \$100m. Shell-owned Curacao Oil Terminal, which began operations in June, 1974, and can handle some 1m. barrels per day, was given a 10-year tax holiday by the Netherlands Antilles central Government when it began operations.

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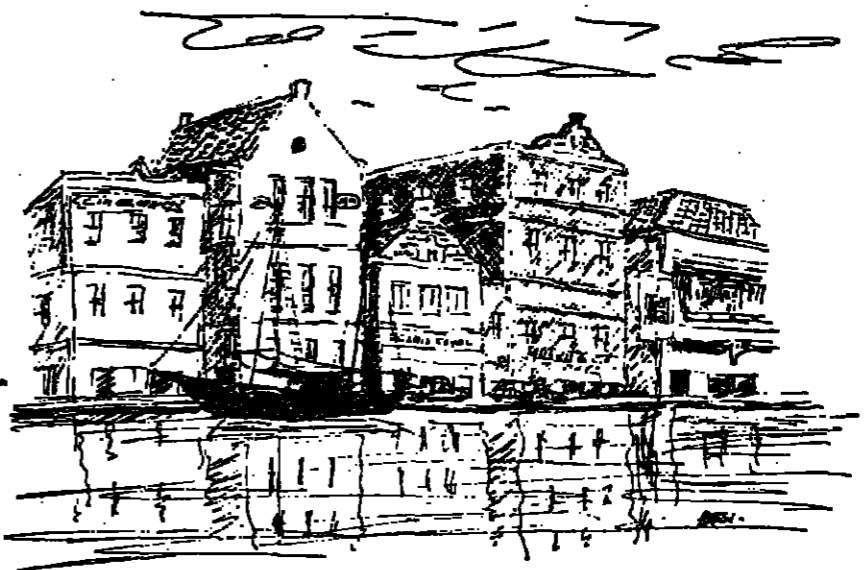
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## What can the Foundation for Industrial Promotion of the Netherlands Antilles offer to the prospective investor?

A. VAN DER MEER, Managing Director of the Foundation, gives the answers.



The Board of the Foundation comprises a group of businessmen from the Netherlands and the Netherlands Antilles, who are appointed by the Dutch government.

The aim and purpose of the Foundation is to contribute to the economic development of the Netherlands Antilles by encouraging the establishment of new enterprises in the islands.

The Foundation was established by private initiative at the instigation of the Dutch government who set aside a special fund to assist companies to invest in the Netherlands Antilles.

How is the Government fund apportioned to investors? Here's where the Foundation provides the link between the fund and the prospect company. It makes recommendations to the Government and the potential investor whereby, if necessary, up to half of the investment total can be provided out of the fund.

This means, when a development is especially desirable for the benefit of the Antilles' economy, the Foundation is willing to recommend Government participation in the share capital of up to 49 per cent in an investment project, provided the total Government investment does not exceed 50 per cent of the total investment of the enterprise. How else can the Foundation help would-be investors?

- By providing guidance on:
- Legal matters
- Tax and incentive benefits
- Government relations
- Labour permits and requirements
- Joint venture opportunities
- Site locations
- Other incentives and development needs
- Local customs and culture
- Local ecology.

The Foundation will also assist with market surveys and participate in feasibility studies to help potential investors to make the decision to locate in the Antilles.

In the ten years since it started the Foundation has assisted companies to locate successfully in the Antilles in industries like:
Shipping Engineering
Tobacco Petrochemical
Agriculture Automotive
Electronics Brewing and Distilling

### Tariff Advantages

For E.E.C. countries who aim to export to the U.S., Canada, Norway, Finland, Australasia or Switzerland, a big advantage in locating in the Antilles stems from the Generalised System of Preferences. This gives areas in development like the Antilles tariff advantages in exporting to the above-mentioned countries.

### Why invest in the Netherlands Antilles?

The Netherlands Antilles consist of two groups of islands: the three Windward Islands: Saba, St. Eustatius and (about one half of) St. Maarten, and the three Leeward Islands: Aruba, Bonaire and Curacao.

The Windward Islands are situated several tens of miles east of Puerto Rico while the Leeward Islands are off the coast of Venezuela. The favourable geographical situation of the Netherlands Antilles, and more specifically the islands of Curacao and Aruba, between Europe, North and South America, has made it a suitable centre for the very busy trade and traffic between the continents, by air and sea.

Airmail, telex and telegraph connections with the outside world and between the six islands are good. Separate cable services are run by I.T.T. and the Government of the Netherlands Antilles. Aruba and Curacao have excellent harbours which offer free zone facilities. More than 160 ocean vessels are

registered in the Netherlands Antilles aggregating 1,100,000 gross registrations.

The Netherlands Antilles offers a great variety of tax incentives to attract foreign investment. Those tax incentives and the availability of good banking facilities of the Bank of America, Citibank, Barclay's Bank, Algemene Bank Nederland, The Bank of Nova Scotia, Chase Manhattan, Banco Industrial de Venezuela, and professional services have not only contributed to the increase of local business for both Antillean and foreign investors, but have made the Netherlands Antilles, and notably Curacao and Aruba, an attractive base for offshore companies as well. Of late, St. Maarten has been gaining importance as the base island for new corporations while many foreigners have taken up residence in this island because it is so near Puerto Rico and Miami and because of its excellent climate.

Addresses: Foundation for the Promotion of Investments in the Netherlands Antilles, Carnegieplein 5, The Hague, Tel. (070) 463146. Cable: STINA THE HAGUE. Telex: 51368 (INVEST-NL) of the National Investment Bank. Paul G.M. Loewenthal, Netherlands Antilles Economic Mission, 30 Rockefeller Plaza, Suite 3327, New York, N.Y. 10020, U.S.A.

### Special Foundation for Investment Promotion Coupon

If you want more information on the Netherlands Antilles and how your company can benefit, please fill out this coupon and mail it to:

FOUNDATION FOR THE PROMOTION OF INVESTMENTS IN THE NETHERLANDS ANTILLES
Carnegieplein 5, The Hague, The Netherlands
Name:
Company:
Branch:
Address:
Location:
Country:
Zip code:

CURACAO, ARUBA AND BONAIRE IV

The tourist industry

WHEN SNOW fell in the Bahamas last month and an unseasonable chill sent out raged tourists scurrying to check out of Florida hotels...

Quite a number came. An American social security card (or, less officially, just a credit card from a big New York department store) is all the identification that citizens of the United States require to get into the islands...

Unfortunately for them, a windfall like snow in the Bahamas does not come along often, and for the rest of the time the ABC islands have to hustle in the tourism market place amid the blandishments of many other Caribbean countries...

Boom

A tourism boom of this nature brings its own problems, however. When the 540-room Concord Hotel opens this autumn, the management will need to find and train it is estimated, some 700 additional workers.

The boom has also been achieved in just 18 years. In 1961, Aruba had only 12,000 stay-over visitors, but by 1976 that had increased to 146,000. As a result, the tourist industry on the island has become accustomed to the enviable position of having more tourists than it can handle.

giant combine harvester with the ever-increasing crops of tourists that it demands.

There are a few little local difficulties too, which the island Government is being markedly slow in solving. Renting a car in Aruba is often impossible because the local taxi drivers form a stringent lobby and have managed to have their livelihoods securely protected at the expense of the car hire companies...

This causes much behind-the-scenes bickering between the hoteliers and traders on the island and the Government. The traders fret because the tourists cannot get from the hotel on the beachfront to the shops, and the hoteliers squirm because they bear the brunt of the tourists' complaints.

Irritating as they are (like the odd cases of hotel overbooking that are reported), these problems have done little to dent the island's spectacular success in the field. "Aruba's main problem," said one tourist board official wistfully, "is very simple: it's just to keep everything the way it is."

If Aruba, with its 62,000 inhabitants, 1m. visitors, three miles of white-sand beach and teeming hotels and casinos represents one end of the spectrum of Caribbean tourism, Bonaire with only 8,400 people represents the other extreme. It is larger than Aruba (112 square miles as opposed to the latter's 70 square miles) and it is easily categorised as a sleepy, unspoilt island in the sun.

The principal limitation on tourism is the size of the airport. At present the largest aircraft that can land there is the 130-passenger DC9 but the island Government (through the Netherlands Antilles associate membership of the EEC) hopes to get a grant from the European Development Fund to extend the runway to accommodate much bigger jets and eliminate the existing stop-over for tourists in Curacao.

The completion of this work in 1979 is likely to have a dramatic effect on tourism to the island. A number of hotel owners and operators are anxious to move in immediately afterwards, and the present total of 250 hotel rooms is likely to increase sharply.

The prospect cannot be viewed with total enthusiasm by either the underwater enthusiasts or the 6,000 graceful, still-legged pink flamingoes who inhabit a reserve on the island, and their caution is shared by the local tourist Board.

While anxious to build up tourism to the point where Bonaire's "poor cousin" economic relationship to the other islands in the Netherlands Antilles is relieved, tourism planners are also concerned not to lower the 35 per cent. repeat-visitor rate or to alter the island's appeal as a secluded, unspoilt retreat. "If someone is looking for a go-go island," one official said sternly, "he should not come here."

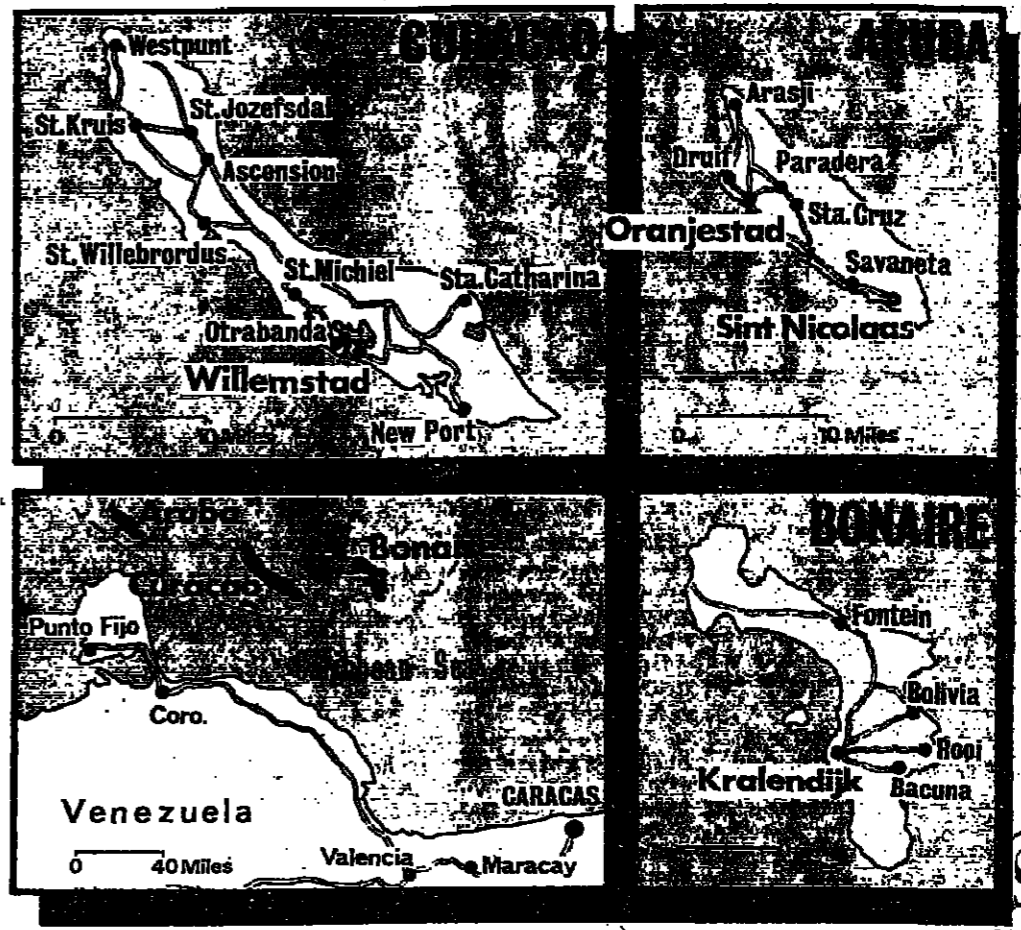
Nonetheless, the Government believes that the addition of 500 hotel rooms at a controlled pace would be a manageable expansion. As is the case elsewhere in the ABC islands, most visitors to Bonaire come from the U.S., with Venezuelans in second place. Bonaire is also proud of its reputation as the favourite holiday spot for Antillians themselves.

"We are not commercialised, thank God," said Niki Tromp, of the Bonaire Tourist Bureau. But whether—once the bigger aircraft can land there—the island remains its present unspoiled self or succumbs to the lure of many more tourist dollars remains to be seen.

Aruba and Bonaire—in their very different ways—are satisfied with their lot in tourism and face few real problems in developing the industry. Curacao by contrast is weighed down with physical and psychological difficulties in the same sector.

The largest (180 square miles), most heavily-populated (156,000 people) and the wealthiest of the ABC islands, as well as being the seat of the central Government of the Netherlands Antilles, it is still so poor in tourism terms that it remains that rare-enough thing—a Caribbean island which cannot provide a beach for visitors.

There are beaches on Curacao (though none to compare with the other two islands), but most



of them are owned by local residents—often the heirs or successors to Dutch colonial officials who bought them for next-to-nothing half a century ago. The privacy of these beaches is zealously guarded, and those few of the public who do have access require a degree of dedication and map-reading skill that is beyond the scope of all but long-time local residents.

Beaches

Three of the larger hotels in Curacao have attempted to circumvent the problem by making their own beaches, but the result is no serious competition to nature or to other Caribbean islands.

The beaches problem reflects a widespread absence in Curacao of any infrastructure for the tourism industry. There are no golf courses, few sports facilities of any kind (unless the island's four casinos fall into that category), inadequate public transport, badly-signposted roads and service in the hotels which while not constituting an "attitude problem" is certainly less friendly than in Aruba or Bonaire.

In 1968 Curacao had 101,000 stopover visitors, which fell to 91,000 the following year when several days of riots following a labour dispute prompted the Netherlands to send in marines to keep order and propelled the island briefly into newspaper headlines all over the world.

In 1970, stopover visitors recovered to 101,000, went up to 108,000 for the next two years and rose to 123,000 in 1973. In 1974, the figure dropped again to 110,000 and in 1975 declined further to 103,000. Figures for the first three-quarters of last year suggest a substantial improvement on that. During the period 1969-75, total cruise passengers (an important segment of the industry on the island) increased from 92,000 to 178,000.

Curacao has traditionally relied on the established refinery and harbour businesses to provide employment, and it is only now when the workforce in those industries is being cut back that the Government is looking to tourism as an alternative employer and attempting to safeguard its own considerable investment in the field (it owns or has majority holdings in all the island's four hotels).

Because other industries have been competing for the workforce in Curacao, tourism has to a degree been neglected. With employment in many of

those other industries (particularly the oil refinery) falling, islands together, and advertised as Dutch colonial Bonaire providing attractive destinations just a short air-craft hop away, Curacao is going to have to devote a lot more time, effort and investment to ever maintain its current share of the market.

Aruba and Curacao maintain separate tourism offices in New York to woo American tourists, and in 1967 someone had the idea that this was perhaps a wasteful duplication of effort. A unified attempt was therefore made to market the islands together, and advertised as Dutch colonial Bonaire providing attractive destinations just a short air-craft hop away, Curacao is going to have to devote a lot more time, effort and investment to ever maintain its current share of the market.

"WHO'S WHO AND WHAT'S WHAT?"

DATE OF BIRTH: 20th May, 1915
PLACE OF BIRTH: One of the most beautiful islands in the Caribbean with a charming population, an excellent geographic position, and year-round sunshine.

BUSINESS: Oil
LOCATION: A refinery located at Emmastad covering 1,087 acres traversed by 484 miles of pipeline and 31 miles of roads. Also an installation at Caracas Bay for fuel oil.

CAPACITY: Present crude capacity is about 360,000 barrels of crude oil per day, which is more than 18 million tons a year.

OUR AIMS: To provide world-renowned Shell service, and uphold the name of Curacao as a refuelling harbour of international importance.

OUR MOTTO: You can be sure of Shell!



Advertisement for Spritzer and Fuhrmann jewelry. Includes a royal coat of arms and text: 'a word of thanks In the Netherlands Antilles many stores offer a selection of jewelry, watches or gift items...' and 'the jewelers of the caribbean ARUBA, BONAIRE, CURACAO, ST. MAARTEN, NEW YORK. SPRITZER + FUHRMANN'.



Advertisement for CURACAO DRYDOCK COMPANY INC. Fully comprehensive facilities for repair, maintenance and conversion of all types of vessels, drydocking vessels up to approx. 120,000 DWT. Lists agents in various countries including Belgium, Brazil, Canada, Denmark, England, Finland & Sweden, France, Germany, Greece, Holland, Hong Kong, India, Italy, Japan, Norway, Portugal, Uruguay, U.S.A. & Venezuela.

the edge

Many developing countries are seriously trying to attract industry. We are one of them. Practically all will offer generous incentives to the interested party. We also do.

As this business of promoting a country is very competitive we would not like to bother you with the same details about government assistance, tax-holiday, real estate, developed infrastructures, etc. We would rather give you our unique selling propositions or as we like to call it: our edge on the competition.

- 1. Edgy about politics? We can take the edge off that feeling because of our proven real social and political stability. And in this part of the world that should be an important consideration.
2. The labor edge. Primarily a young people, we have many with the skill and education that need very little extra training, if any. Our population is more than 98% literate and rigorous (Dutch) education systems allow anybody to be adequately communicative in four languages including English and Spanish.
3. Monetary freedom. There are relatively very few restrictions on the movements of money in any foreign currency. Curacao is one of the oldest and most trusted offshore financial centers in the world.
4. Beyond the edge of hurricanes. Your investments are in a safe location well outside the hurricane and earthquake belt. We are not at the edge of the world though—on the contrary—we are at its crossroads; the threshold of the Americas.
5. Edging your way into other world markets. Being an associate member of the E.E.C. makes us a gateway to Europe. We are also admitted to the generalized system of preferences of several industrialized countries.
6. Establishment should not put you on edge against The Establishment.

In many countries the jungle of red tape may make you lose a lot of valuable time. Of course we are not completely without—who is?—but we strongly believe that you should be able to concentrate on the business end of your establishment and not on the cumbersome details surrounding it. This is where we help—this is our job. In short—besides incentives—we are offering the keen edge—to the sharp.

For more information ask for our introductory picture booklet on Curacao. DEPARTMENT FOR INDUSTRIALIZATION AND DEVELOPMENT Government of Curacao, Abraham de Veerstraat 12, Curacao, Netherlands Antilles.



Vertical text on the right edge of the page, including 'RMIN', 'oco', 'rge t', 'S. stuc', 'ar imj', 'MODITY M', 'SIL', '320pp', 'by mic', 'MMODIT', 'LIMI', '1000 AV', 'BROAD AT', 'LENSON', 'P.O. BOX 1', 'LEIGHTON', 'BEDS.'

Handwritten Arabic text at the bottom center: 'مكتبة الراسخ'

ARMING AND RAW MATERIALS

Cocoa and coffee prices surge to record levels

RICHARD MOONEY

AND coffee prices on London terminal markets... have peaked again yesterday... The higher London price has attracted heavy hedge selling...

have helped rather than hindered the upsurge in coffee prices... The higher London price has attracted heavy hedge selling...

Fall back in tin market

By John Edwards, Commodities Editor

PROFIT-TAKING sales, and expectations of a rise in warehouse stocks, cut tin prices on the London Metal Exchange yesterday from the previous peak levels...

U.K. AGRICULTURE Perils of beef production

BY JOHN CHERRINGTON, AGRICULTURE CORRESPONDENT

THE WELLAND valley near Market Harborough in Leicestershire is a famous grazing district, where the pastures will probably produce more beef per acre than any other comparable area in Britain...

I have never been able to fathom the economics of the system since I was a student... I remember on this to my boss, who said that I was probably right but that they were his cattle, his losses, and he enjoyed it...

higher than last year and prices are falling. However, it does not seem that the public is switching to this meat which is much cheaper than beef... The only real bright spot for farmers is lamb but this is probably sustained by an extraordinarily good export trade...

U.S. studying new sugar import policy

WASHINGTON, Feb. 24. U.S. by President Ford last October. The Secretary has proposed a new policy which would use the present quota to import 2.2 million short tons, Administration would also establish a support price of 13 1/2 cents a lb. against a Commodity Corporation loan rate...

Milk output increased last month

By Our Commodities Editor

MILK PRODUCTION in England and Wales continued to rise in January. Compared with January last year output was up by 0.4 per cent, or 3.8m. litres to 925.2m. litres, the Milk Marketing Board said...

India steps up edible oil exports

By K. K. Sharma

NEW DELHI, Feb. 24. INDIA'S State trading corporation has made firm contracts to import 350,000 tonnes of edible oil in the first year but still to reach the target of 500,000 tonnes by that time...

'Store' cattle

By Peter Bullen

When I was there a few days ago farmers were already looking to buy bunched 'store' cattle in the market to support the price... The farmers I met regretted the change but had adapted to it, as most do in the end...

Vulnerable

By Peter Bullen

They realise, of course, that they are very vulnerable. Except in occasional years there is strong competition for 'store' cattle at all stages of growth and they simply have to buy or be understocked...

Transition

By Peter Bullen

A good deal will depend on the progress the EEC makes in setting beef prices at the forthcoming annual Farm Price Review... The only real bright spot for farmers is lamb but this is probably sustained by an extraordinarily good export trade...

U.K. timber imports up

By Peter Bullen

U.K. SOFTWOOD imports last year were 7.2m. cubic metres and apparent consumption rose by 14 per cent to 7.3m. cum. according to figures compiled by the Timber Trade Federation...

COMMODITY MARKET REPORTS AND PRICES

Table with columns for Metals (Gold, Silver, Copper, Zinc, Lead, Tin), Grains (Wheat, Corn, Rice), and other commodities. Includes prices and changes.

Table with columns for Coffee (Arabica, Robusta), Cocoa, and other commodities. Includes prices and changes.

Table with columns for Soyabean Meal, Rubber, and other commodities. Includes prices and changes.

Table with columns for Wool Futures, Sugar, and other commodities. Includes prices and changes.

Table with columns for Price Changes, including various metals and commodities.

U.S. Markets

Table with columns for U.S. Markets, including various commodities and their prices.

Silver 320p per ounce by mid 1977. Increase in the price of silver of 18 per cent since mid 1977 is one of the main conclusions of the report...

COFFEE. Market was very strong despite minor profit-taking... The increase in the Colombian coffee assessment price, the reported increase in the market price...

SOYABEAN MEAL. Market opened 25 1/2 in line with firm Chicago... Market remained at Wednesday's levels...

SUGAR. LONDON DAILY PRICE (raw sugar) 123.00 (123.00) a tonne of 50 lbs. for March-April shipment...

FINANCIAL TIMES. Table with columns for various financial indices and market data.

Limit gains in cocoa and coffee. COFFEE closed limit up on continued trade and speculative buying...

COMMODITY ANALYSIS LIMITED. Commodity and Metal Brokers. 14-200 Bishopsgate, London EC2M 4PE. 01-283 2201 Dealers: 01-283 4801.

COCAO. Combination of consumer buying and Commission House short covering was sufficient to push prices higher...

RUBBER. MASPER opening on the physical market. Fair interest in lower levels, closing steady...

MEAT/VEGETABLES. MEAT COMMISSION-Average fatstock prices at representative slaughterhouses Feb. 24...

REUTER'S. Table with columns for various financial indices and market data.

Limit gains in cocoa and coffee. COFFEE closed limit up on continued trade and speculative buying...

1,000 AVAILABLE. A majority shareholding in a small engineering electrical company. Alternatively company with strong orientation considered.

GRAINS. THE BALTIIC-Imported grain remains relatively quiet and price changes were marginal...

MEAT/VEGETABLES. MEAT COMMISSION-Average fatstock prices at representative slaughterhouses Feb. 24...

New measuring system for Danish bacon. By Our Commodities Staff. DANISH BACON-PIG farmers are to be encouraged to improve the meat content of their produce...

REUTER'S. Table with columns for various financial indices and market data.

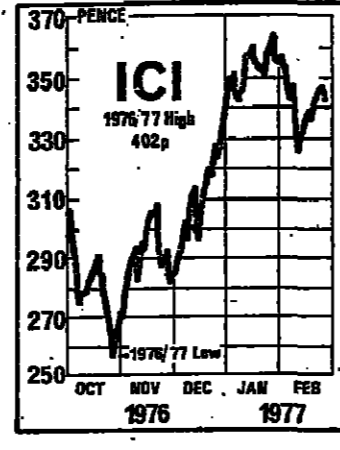
Limit gains in cocoa and coffee. COFFEE closed limit up on continued trade and speculative buying...

STOCK EXCHANGE REPORT

Equities close below best on end-Account influences
Index up 0.2 at 402.3 after 406.1—Golds pushed higher

Account Dealing Dates
Option
\*First Declared Last Account
Dealings Dealings Day
Feb. 14 Feb. 24 Feb. 25 Mar. 3
Feb. 23 Mar. 10 Mar. 11 Mar. 22
Mar. 14 Mar. 24 Mar. 25 Apr. 2

risers: falls ratio to 5:4 in FT-quoted equities.
Gilts dither.
A slightly harder tendency in British Funds began to fade following the indication that Minimum Lending Rate was likely to remain at 12 per cent. This week, whereas some optimists had been hoping for a resumption of the lower trend, selective shares made early headway and Treasury 9 1/2 per cent, 1980, rose to 95 1/2 before closing with a net gain of 1/2 at 95 1/2, but several other high-coupon issues lost ground on the day. Longer maturities after having been both marginally harder and lower than expected to overnight high levels, apart from the 10 1/2 per cent, 1985, which was generally lighter. Corporations were awarded the day's debut of the Corporation of London began to have a steady touch, which, after a heavily oversubscribed, is thought likely to open at a premium of 1/2 to a point premium, in £10-paid form.



Ultra Electronics stole the limelight in Electricals once again yesterday when the shares jumped 30 more to a 1976-77 high of 215p on news that original bidder, Dowry Group (1976), had increased its share-exchange offer for Ultra to around 22 1/2 per share. Ultra's 71 per cent convertible loan, up to 235p, the latter's annual figures are expected on Monday. Although finishing marginally below the day's best, distillery shares still closed with widespread gains following the announcement by Distillers that it will increase its wholesale prices from March 1, after 13p, while Highland, 64p, and Gilbey's, 200p, put on 2 and 3 respectively. A Bell continued firmly, rising 10 to 178p, after 180p, for a two-day gain of 13. Breweries also made progress. M. Brown improved 4 to 76p, while Bass, Charrington, 95p, and National West, 135p, both finished 2p better. Allied ended a penny harder at 67p and Scottish and Newcastle closed 1 1/2 firmer at 52 1/2p. Gains were in the majority in Buildings following moderate progress. Thames Plywood rose 7 to 42p on the sharply higher first-half profits, while Parker Timber was 3 higher at 32p for a similar reason. Leyland Paint and Wallpaper improved 3 to 42 1/2p on the chairman's remarks about prospects. Improvements of 6 and 7 respectively were recorded in G. R. 6 to 90p and Martonair a like

amount to 116p. Pegler-Hattersley the other hand, lost 2 1/2 to 9p on the profits setback. The leaders suffered a late reaction largely on end-Account influences. Glaxo touched 48 1/2, but closed 6 lower on the day at 44 1/2, while Becham unaltered at 40 1/2, after 40 1/2. Unilever results due next Tuesday, were also unaltered at 45 1/2. Turner and Newall resisted the late easier trend and closed 5 better at 152p; the results are due March 8.
Wilmot-Breeden featured in Motors, improving 4 to 36p in active trading. Automobiles' products were raised 5 to 34p, while Clayton Dewandre, 91p, and Lucas Industries, 32 1/2p, put on 2 and 5 respectively. Robert Stocks finished 5 higher at 140p following news of the acquisition of the 100 per cent of the company. The chairman's optimistic annual statement.
Newspapers with North Sea interests turned irregular: Thomson gained 5 to 44 1/2p, but Asson trading 3 lower at 12 1/2p, while Inveresk hardened 3 to 37p ahead of forthcoming results; they were announced March 9 last year. Dolan Packaging lost the turn to 36p following the interim results.
Oils succumb late
Oils finally succumbed to general market influences after having been higher for much of the day. British Petroleum, for instance, saw an early gain of 1 1/2 whitened away in the after-hours trading on 17 1/2, while Barmul eventually shed 3 to 65p and Ultramar a like amount to 155p. End-Account profit-taking brought Trientrol back to 138p, but L&L&O continued firm, gaining 1 1/2 to 235p.
In the BTR, while Hoover "A" jumped 2 1/2 to 285p on the better-than-expected results. Press comment on the third-quarter performance of Hoover's jobs added 1 1/2 to 36 1/2p, while buying ahead of the results due March 9 left Steeley 7 to the good at 165p. Demand in a thin market left Robert McBride 1 up at 185p and John Jobes added 1 1/2 to 36 1/2p, while buying ahead of the results due March 9 left Steeley 7 to the good at 165p. Demand in a thin market left Robert McBride 1 up at 185p and John Jobes added 1 1/2 to 36 1/2p, while buying ahead of the results due March 9 left Steeley 7 to the good at 165p.

FINANCIAL TIMES STOCK INDICES
Table with columns for various indices: Government 500, Total Interest, Industrial Ordinary, Total Shares, etc. Values are listed for Feb. 24 and Feb. 25.

HIGHS AND LOWS S.E. ACTIVITY
Table with columns for High, Low, High, Low, and S.E. Activity. Lists various stock prices and their movements.

F.T.—ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table of Actuarial Share Indices. Columns include Group/Sub-section, Index No., Day's Change, and various index values for different dates from 1976 to 1977.

ACTIVE STOCKS

Table of Active Stocks. Columns include Denomination, No. of Shares, Closing Price, Change, and other metrics for various stocks.

NEW HIGHS AND LOWS FOR 1976/77

Table of New Highs and Lows for 1976/77. Lists various stocks and their performance metrics, including new highs and lows.

OPTIONS TRADED YESTERDAY

Table of Options Traded Yesterday. Columns include Deal, Last Declared, and other details for various options.

BASE LENDING RATES

Table of Base Lending Rates. Lists various banks and their respective lending rates for different terms.

MONEY MARKET Signal on bill rate

Bank of England Minimum Rate, to eight or nine discount hand there was a net take-up of Treasury bills to finance the bill tender by lending a small amount for seven days to the Eschequer over Government disbursements, settlement of gilt-edged sales, and repayment of the previous day's market advances. Discount houses paid 11 1/2-11 3/4 per cent for secured call loans in the early part and closing balances were taken at around 12 per cent. Rates in the table below are nominal in some cases.

INSURANCE RATES

Table of Insurance Rates. Lists various insurance companies and their rates for different types of policies.

AUTHORISED UNIT TRUSTS

Table listing various unit trusts and their performance metrics, including columns for Unit Tr. Mgrs. Ltd., Bridge Fund Managers, Confederation Funds, and others.

INSURANCE, PROPERTY, BONDS

Valais-SWITZERLAND advertisement featuring a star logo and text about important groups and property sales.

Table titled 'PRICE MOVEMENTS' showing price changes for various commodities like sugar, wheat, and oil.

Table listing insurance, property, and bond companies such as Abbey Life Assurance, Chryseas Japhet Life Ass., and others.

DR SILENTBLOC LIMITED Preliminary Statement advertisement with financial data and company information.

Table listing offshore and overseas funds, including companies like Actinvest Securities, Charterhouse Japhet, and others.

NOTES

Notes section containing various financial notices and company announcements.

W. BERRY TEMPLETON LTD Property Consultants to Commerce and Industry

47 Great Russell Street London WC1B 3PA 01-437-4577

FT SHARE INFORMATION SERVICE

INDUSTRIALS - Continued

BRITISH FUNDS

Table of British Funds with columns for Name, Shares, Price, and % Change.

BANKS AND HIRE PURCHASE

Table of Banks and Hire Purchase companies with columns for Name, Shares, Price, and % Change.

INTERNATIONAL BANK

Table of International Bank with columns for Name, Shares, Price, and % Change.

CORPORATION LOANS

Table of Corporation Loans with columns for Name, Shares, Price, and % Change.

COMMONWEALTH & AFRICAN LOANS

Table of Commonwealth & African Loans with columns for Name, Shares, Price, and % Change.

LOANS (Miscel.)

Table of Miscellaneous Loans with columns for Name, Shares, Price, and % Change.

FOREIGN BONDS & RAILS

Table of Foreign Bonds & Rails with columns for Name, Shares, Price, and % Change.

CANADIANS

Table of Canadian stocks with columns for Name, Shares, Price, and % Change.

BANKS AND HIRE PURCHASE

Table of Banks and Hire Purchase companies in Canada with columns for Name, Shares, Price, and % Change.

INTERNATIONAL BANK

Table of International Bank in Canada with columns for Name, Shares, Price, and % Change.

CORPORATION LOANS

Table of Corporation Loans in Canada with columns for Name, Shares, Price, and % Change.

COMMONWEALTH & AFRICAN LOANS

Table of Commonwealth & African Loans in Canada with columns for Name, Shares, Price, and % Change.

LOANS (Miscel.)

Table of Miscellaneous Loans in Canada with columns for Name, Shares, Price, and % Change.

FOREIGN BONDS & RAILS

Table of Foreign Bonds & Rails in Canada with columns for Name, Shares, Price, and % Change.

BUILDING INDUSTRY - Continued

Table of Building Industry stocks with columns for Name, Shares, Price, and % Change.

CHEMICALS, PLASTICS

Table of Chemicals and Plastics stocks with columns for Name, Shares, Price, and % Change.

CINEMAS, THEATRES AND TV

Table of Cinemas, Theatres and TV stocks with columns for Name, Shares, Price, and % Change.

DRAPERY AND STORES

Table of Drapery and Stores stocks with columns for Name, Shares, Price, and % Change.

BUILDING INDUSTRY, TIMBER AND ROADS

Table of Building Industry, Timber and Roads stocks with columns for Name, Shares, Price, and % Change.

DRAPERY AND STORES - Continued

Table of Drapery and Stores stocks with columns for Name, Shares, Price, and % Change.

ELECTRICAL AND RADIO

Table of Electrical and Radio stocks with columns for Name, Shares, Price, and % Change.

ENGINEERING, MACHINE TOOLS

Table of Engineering and Machine Tools stocks with columns for Name, Shares, Price, and % Change.

FOOD, GROCERIES, ETC.

Table of Food, Groceries, etc. stocks with columns for Name, Shares, Price, and % Change.

ENGINEERING - Continued

Table of Engineering stocks with columns for Name, Shares, Price, and % Change.

HOTELS AND CATERERS

Table of Hotels and Caterers stocks with columns for Name, Shares, Price, and % Change.

INDUSTRIALS (Miscel.)

Table of Miscellaneous Industrial stocks with columns for Name, Shares, Price, and % Change.

Main table of Industrial stocks with columns for Name, Shares, Price, and % Change.

Handwritten note: 5000000000

INDUSTRIALS—Continued

Table of industrial stock prices including companies like British Petroleum, ICI, and various engineering firms.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft related stocks such as Rover, Jaguar, and various aircraft manufacturers.

PROPERTY—Continued

Table of property-related stocks and investment trusts.

TRUSTS—Continued

Table of various investment trusts and their performance.

TRUSTS—Continued

Continuation of investment trusts table.

NOMURA The Nomura Securities Co., Ltd. Japan's leader in international securities and investment banking.

MINES—Continued

Table of mining stocks including Anglo American and De Beers.

AUSTRALIAN

Table of Australian stock market indices and key stocks.

TINS

Table of tin-related stocks and commodities.

OVERSEAS TRADERS

Table of overseas trading companies and their shares.

MISCELLANEOUS

Table of miscellaneous stocks and commodities.

NOTES

Notes section providing detailed information on various financial instruments, interest rates, and market conditions.

REGIONAL MARKETS

Table of regional market data for various countries and regions.

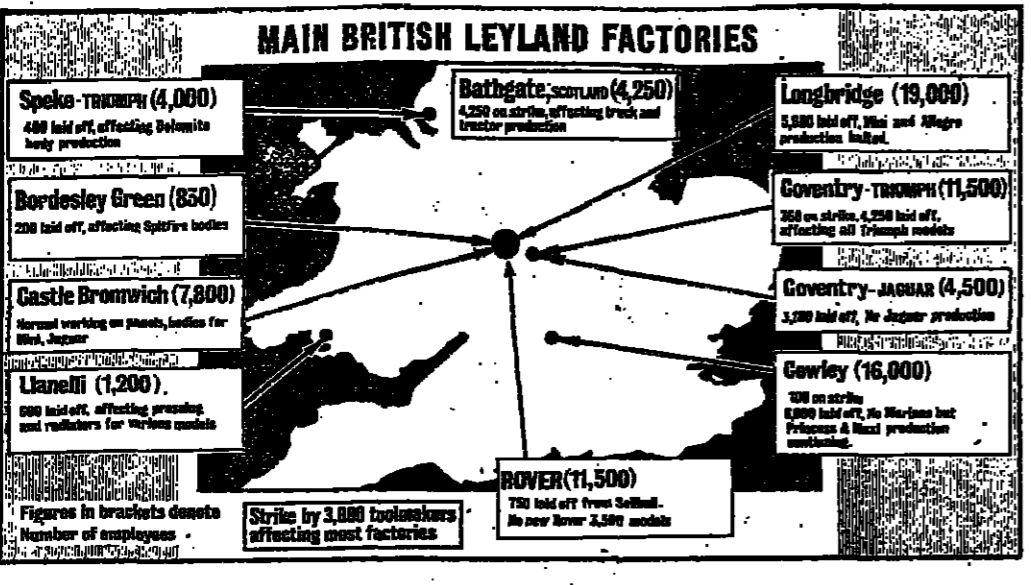
OPTIONS

Table of options market data, including call and put options.

**HALL & PICKLES**  
SHEFFIELD  
STEEL WIRE TOOLS

**BELL'S**  
SCOTCH WHISKY

**Varley ready to warn Leyland workers**



**BY OUR INDUSTRIAL STAFF**

MR. ERIC VARLEY, the Industry Secretary, is considering giving a strong warning to the 180,000-strong British Leyland workforce about the employment consequences of the strikes crippling production.

He is expected to go much further than the caution issued recently at Longbridge, to shop stewards protesting about the Government's policy of pay restraint. Mr. Varley is likely to make it clear that further Government investment in the State-owned corporation must be conditional upon improved performance.

Concern is mounting within the Industry Department and the National Enterprise Board at Leyland Cars' failure to meet agreed output, productivity and investment targets.

Any intervention by Mr. Varley would signal the Government's alarm and indicate a willingness for closer involvement in solving the corporation's problems.

By last night production of ten Leyland models was halted by five separate disputes and more than 21,000 workers were laid off. Strikes by toolmakers in 11 factories have brought Allegro production to a standstill and threatens output throughout the cars group.

Toolroom leaders, demanding separate negotiating procedures to restore differentials, will meet in Birmingham tomorrow. They are unlikely to call off their work in spite of a return to Leyland instruction from the executive of the Amalgamated Union of Engineering Workers.

At Longbridge, workers staged a sit-in and picketed the factory in a new dispute which brought Mini production to a halt. Total lay-offs at the factory rose to 5,500.

Two bright spots for Leyland were the return of crane drivers at the truck and bus division in Lancashire where 1,500 people had been laid off, and the end of the protracted dispute at the Cowley spare parts depot.

Meanwhile, the problems at Ford continued to increase with a strike by 400 truck drivers and picketing at Dagenham. Production of the new Fiesta and the Cortina was stopped, and 7,500 workers made idle.

**Institute calls for big cut in income tax**

**BY PETER RIDDELL, ECONOMICS CORRESPONDENT**

THE GOVERNMENT should consider offering a large cut in income tax to secure a low pay limit from July onwards, even if this pushes public-sector borrowing requirement above the limits set out in the International Monetary Fund Letter of Intent, says the National Institute of Economic and Social Research.

The latest issue of the institute's quarterly Review today suggests the linking of a 6 per cent. earnings policy in Phase Three with a 10 per cent. cut in the PSBR to £9.2bn. in 1977-78, compared with the Government ceiling of £8.7bn.

The institute says that it is worth taking risks with the PSBR ceiling to secure a "palpably successful attack on inflation," and regrets that a nominal PSER ceiling should put in jeopardy the possibility of a very tight Stage Three.

The Government should insist on firm government before tax reductions were made. In line with other forecasters, the institute estimates that PSBR in 1977-78 will be at least £1bn. below the Government projection, even after an assumed £500m. reduction in income tax.

Doubts might be raised within Government about the calculations involved in this projection, while the growth and investment forecasts are also more pessimistic than those of the Treasury.

The Institute is still much more bullish than the Government about the balance-of-payments prospects, and forecasts a move into current account surplus by the second quarter, with a total surplus of between £300m. to £400m. this year, rising to £2.2bn. in 1978.

The Government has forecast a deficit of £1.5bn. for 1977. It is clearly taking a more cautious view than the institute about the terms of trade—the ratio of export prices to import prices—which the Review suggests may improve by 5 to 6 per cent. by the end of 1977.

**Competitiveness**

The institute says that the Government's declared policy of "preservation of competitive-ness" must mean a fall in the exchange rate over the next two years to between £1.50 and £1.55, given likely U.K. and world inflation rates.

However, the improvement in the current account and revival in foreign confidence would lead on the institute's assumptions, to a rising rate. It is assumed that the rate will be managed to prevent any rise this year, with a gradual 3 per cent. appreciation in 1978.

The institute urges that upward pressure on the exchange rate should be resisted as far as possible.

The Review says that pressure should now be brought to bear on the surplus countries, either to reflate domestic demand or voluntarily restrict their exports. Failing that, the possibility of discrimination against the exports of persistent surplus countries should be examined.

The Review also stresses the particular importance now of improving industrial performance so that "it is vital that the present attempt to devise an industrial strategy should succeed."

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**Prices the problem for ICI**

**THE LEX COLUMN**

Following some uninspiring figures from the U.S. majors, ICI's fourth quarter profits of £125m. confirm that the international chemical industry has not yet regained the momentum which disappeared during the early part of 1976. This figure compares with £116m. in the seasonally less important third quarter and excludes the impact of currency changes on net current assets—a debit of £13m. in the final three months, largely as a result of the Australian devaluation.

Fibres remain the biggest single problem. AKZO yesterday disclosed a "very disappointing" fourth quarter performance in fibres together with provisions of £15.137m. against rationalisation costs. ICI's fibres losses fell from £31m. to £12m. over the year—but there is also a provision of £26m. after tax against this business, three quarters of which relates to asset write-downs. The hope now is that it will move back into the black this year.

Overall volume for the year as a whole rose by 12 per cent., with the U.K. showing a rise of about 7 per cent. This brought a dramatic recovery in the exchange rate movements on its earnings. In Barclays' case, a non-trading surplus of £50m. has been taken direct to reserves. In addition, Lloyds' tax charge was down sharply while Barclays' was slightly higher, which helps explain why Lloyds' attributable profits jumped by 85 per cent. and Barclays could only register a rise of a third.

Nevertheless Barclays' performance is hardly sparkling. Together with the absence of debt provisions, a rise of £14.8m. at Barclays International, an extra £7.8m. from national, and a first time contribution from Mercantile Credit cover the £56m. improvement in profits. At the operating level BB's profits are a fifth higher but for the rest of the group the increase is less than 10 per cent. Barclays' trust activities continue to lose money and last summer's increase in bank charges did not cover the rise in costs. Added on top of this Barclays' higher property exposure is continuing to have an impact.

For the group as a whole advances and deposits rose by around a fifth of which approximately half reflected movements in exchange rates, and despite this small increase in real lending Barclays' figures look disappointing. Against a rise of 55 per cent. in slightly, notwithstanding a 10 per cent. rise in share-shaky.

holders' funds and an £75m. of bonds. So some sort of funding, be it in sterling foreign currency, is still on cards. That could give Barclay the opportunity to raise a below-average yield of 6.0 per cent. at 255p.

**Hoover**

After the miserable quarter, when the seasonal reasserted itself with vengeance and redundancy of £14m. totalled £9.5m., Hoover bounced back in the final months of 1976. Sales in a quarter reached £97.5m., a 48 per cent. rise on the same period and 43 per cent. higher than in the immediately preceding three months. Not only U.K. demand picked up strong in the autumn, aided by another wave of heat-the-Rod consumer enthusiasm, but ports improved too. Against background pre-tax margins of 11.4 per cent., same as in October-December 1975.

For all that, it has been an unimpressive year for Hoover with sales (up 10 per cent.) going into and pre-tax profit down about a quarter to £14.6m. excluding exchange gains. A new accounting for the revaluation of foreign currency assets has added £2.5m. to this figure, but it also has introduced a new element of volatility. Hoover is more confident about the prospects for 1977: it expects some revival in U.K. demand (it has recommended recruitment at its U.K. plant while the overseas operations are in good shape, now that slumped down French business has back into profit. The shares up on 21p yesterday 288p, where the yield is 2.3 cent and the p/e (including change gains) is around 6.

**AE/Serck**

The formal offer document Associated Engineering Serck highlights the central of AE's troublesome Coventry subsidiary in this affair. Coventry clearly needs the larger duct range and broader base that a merger with Serck Heat Transfer might provide. But Serck has turned down the bid to buy Coventry. The bid is therefore an attempt to force through a solution covered against Serck's other operations into AE which the industrial ratio is, on the face of it, decidedly shaky.

Index up 0.2 at 402.3

**Government hopes for faster rise in industrial investment**

**BY PETER RIDDELL, ECONOMICS CORRESPONDENT**

THE RECOVERY in capital spending by manufacturing industry is continuing, but only at a very slow rate so far. There will have to be an acceleration if the Government's projected large rise in investment by this sector is to materialise.

The Department of Industry announced yesterday that manufacturing investment rose by about 2 per cent. between the third and fourth quarters of last year to £425m. (1970 prices seasonally adjusted). This was the third successive quarterly rise, but expenditure was still only about 54 per cent. higher than in the low point in the first quarter.

Over the year as a whole, manufacturing capital spending was 5 per cent. lower than in 1975 (at £1.65bn.) and 22.4 per cent. below the peak in 1970 in real terms.

the manufacturing stocks-output ratio fell during 1976 from 106.7 to 100.2, this is still high by historical standards, suggesting caution among producers about manufacturing before any upturn in demand.

Despite the general expectation of a slow rate of overall economic growth all the main investment intention surveys point to a quickening in the recovery in manufacturing spending in 1977. Both the Department of Industry and the CBI surveys project an increase of between 10 and 15 per cent. in manufacturing investment this year compared with 1976.

This is broadly consistent with the Treasury projection of a 10 1/2 per cent. increase between the second halves of 1976 and this year in private-sector manufacturing investment (a narrower definition, excluding steel).

The National Institute this morning forecasts only a 10 per cent. rise in 1977, with hardly a chance of a rise in the second quarter of 1978.

The official forecasts imply a faster quarterly rate of growth in manufacturing investment from now onwards. But any pick-up here is likely to be offset largely by a fall in capital spending on private housing, ships and North Sea installations.

Capital spending by the distributive and service industries declined slightly further in the fourth quarter of last year and dropped by 4 per cent. in last year as a whole compared with 1975.

Capital spending in the shipping industry again showed sharp fluctuations, with the fourth-quarter figure of about £33m. (1970 prices seasonally adjusted) less than half the outcome for the previous quarter, a whole was about 40 per cent. lower than in the previous year.

**Bleak message**

It assumes in its main forecast a 12 per cent. rise in earnings in Phase Three, which it believes will be compatible with a reduction in the annual rate of inflation from 12.2 per cent. this year to 7.3 per cent. over the year, to the fourth quarter of 1978.

The main forecasts have a bleak message for the Government with a low rate of economic growth projected for both 1977 and next year, steadily rising unemployment and a modest recovery in manufacturing investment, faltering after the second quarter of 1978.

The Institute projects an increase in adult unemployment to 1.6m. by the end of 1978, in an analysis of the medium-term prospects, it suggests that to return to full employment, defined as 500,000, within five years would require an annual growth rate over the period of nearly 5 per cent.

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**Appreciable**

The Department of Industry also announced yesterday that manufacturers' physical stocks increased by £38m. (1970 prices seasonally adjusted) in the fourth quarter. This reflected an appreciable rise in work in progress, which together with a small rise in stocks of finished goods more than offset a decline in stocks of materials and fuel. Wholesalers' and retailers' stocks also rose during the fourth quarter.

Although the manufacturers' stock figures have fluctuated sharply from quarter to quarter, the fourth-quarter rise suggests that the destocking trend may at least have ended after an overall decline of £42m. last year and about £390m. in 1975.

No forecasters expect a significant rise in stocks in the immediate future in view of the economic prospects. While

**Banks £50m. market loan to prop MLR**

**BY ANTHONY HARRIS**

AFTER the Corporation of London's £25m. loan was more than 30-times over-subscribed yesterday, the Bank of England lent £50m. to the discount market at the official Minimum Lending Rate of 12 per cent. as a signal of its wish to resist any further sharp fall in money market rates at the Treasury Bill tender to-day.

In response, gilt-edged prices, after their strong performance on Wednesday, eased about a quarter. This strongly suggests that the Bank's tactics, which were powerless to resist the decline in rates during the foreign inflow in January, will be successful to-day.

The success of the London issue was widely expected. The offer of a yield of 13.58 per cent. to redemption was pitched to ensure success even if the market had eased somewhat in the days following the announcement. In the event, the strong performance in the week made the terms still more attractive.

On this occasion, small subscribers, who were locked out of the equally popular Finance for Industry issue, will be allotted offers of up to £1,000 in full, but offers up to £39,000 will receive only £1,000 of stock, and those of £40,000 or more 2.62 per cent. of the amount applied for.

Money market rates have been falling a little since a

**Devolution aftermath**

Continued from Page 1

convinced that the best method of implementing devolution was the Government Bill.

But the failure of the guillotine resolution by 29 votes on Tuesday has underlined the strong reservations of many MPs.

Ministers were now prepared to consider how the Bill might be improved so that when it finally reached the Statute Book it would reflect the widest possible agreement in Parliament.

In the exceptional circumstances, as well as using the normal processes of the Commons, he was proposing special discussions with other party leaders to explore how wider agreement might be achieved. The Government proposed that the initial discussions should be on a lateral basis, but wider talks could take place later if thought useful.

indications are that Ministers are opposed to the formal type of agreement proposed at the weekend by Mr. Francis Pym, the Opposition spokesman on devolution, but would prefer more informal talks or possibly the setting-up of a Commons select committee.

The division in the Labour Party over the Bill for direct elections to the European Parliament surfaced yesterday in the Parliamentary Labour Party,

**State sector 'needs price checks'**

**By Elinor Goodman, Consumer Affairs Correspondent**

THE nationalised industries will not escape the proposed new price controls, Mr. Robert Maclean, Under-Secretary for Prices, said yesterday.

In the public sector, where competition could not be relied upon to set as the "first line of defence for the consumer," further checks were needed to ensure that the nationalised industries behaved in a socially accountable manner, he said.

The Government's proposals for replacing the existing cost controls in the Price Code with a new system of specific investigations into prices by a revamped Price Commission would provide such a check.

The impact of the new policy, he said, must be felt upon the prices charged for the goods and services provided by the nationalised industries. Domestic fuel charges and train fares, he pointed out, have at least as heavily upon the family budget as the prices of goods bought in the shops.

The policy of holding down public sector prices by driving the nationalised industries into deficit had been a "dangerous nonsense" that had simply started up trouble for both industry and the consumer.

**Weather**

**U.K. TO-DAY**  
SCATTERED SHOWERS, heavy in places, cloudy and cold, but milder in S.

London, S.E., Cent. S. and S.W. England, E. Anglia, Midlands, E. Ireland, N.E. Scotland, Orkney, Shetland  
Cloudy, hill fog, showers or longer outbreaks of rain. Max 9C (45F).

**BUSINESS CENTRES**

City	Yday	Mid-day	Yday	Mid-day
Amsterdam	17	17	17	17
Athens	17	17	17	17
Bombay	17	17	17	17
Buenos Aires	17	17	17	17
Calcutta	17	17	17	17
Hong Kong	17	17	17	17
London	17	17	17	17
Lyons	17	17	17	17
Manila	17	17	17	17
Mexico	17	17	17	17
Paris	17	17	17	17
Shanghai	17	17	17	17
Singapore	17	17	17	17
Tokyo	17	17	17	17
Washington	17	17	17	17
Zurich	17	17	17	17

**HOLIDAY RESORTS**

City	Yday	Mid-day	Yday	Mid-day
Algeria	17	17	17	17
Barcelona	17	17	17	17
Bombay	17	17	17	17
Buenos Aires	17	17	17	17
Calcutta	17	17	17	17
Hong Kong	17	17	17	17
London	17	17	17	17
Lyons	17	17	17	17
Manila	17	17	17	17
Mexico	17	17	17	17
Paris	17	17	17	17
Shanghai	17	17	17	17
Singapore	17	17	17	17
Tokyo	17	17	17	17
Washington	17	17	17	17
Zurich	17	17	17	17

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